

	A	B	C	D	E	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	X																					
1	<b>GENERAL FUND</b>																																									
	<b>2018 - 2022 Five Year Financial Plan</b>																																									
2	<div style="display: flex; justify-content: space-between;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg);">Classification</div> <div style="writing-mode: vertical-rl; transform: rotate(180deg);">Strategic Plan</div> <div style="writing-mode: vertical-rl; transform: rotate(180deg);">Asset Management</div> <div style="writing-mode: vertical-rl; transform: rotate(180deg);">Community Development</div> <div style="writing-mode: vertical-rl; transform: rotate(180deg);">Harbour Enhancement</div> </div>																																									
3																						<b>Budget Year</b>										<b>Funding Source</b>										
4																											2018	2019	2020	2021	2022	Total	Taxation	ACFAR/Capital Reserves	Debt	DCC	Reserves/Accumulated	Gas Tax	Grants/Donations	TOTAL		
5																						B	PK			X	Armours Beach improvements	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 186,000	\$ -	\$ -	\$ 146,000	\$ -	\$ -	\$ -	\$ 40,000	\$ 186,000	
6	B	ADM		X		Affordable Housing Proj Development	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ 1,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000																						
7	A	STM	X			Gibsons Way culverts and ditch (North to Bals) - remainder	\$ 132,000	\$ -	\$ -	\$ -	\$ -	\$ 132,000	\$ 1,320	\$ -	\$ -	\$ 130,680	\$ -	\$ -	\$ -	\$ 132,000																						
8	A	RDS	X			Gibsons Way Ped Improvements & Paving	\$ 1,634,000	\$ -	\$ -	\$ -	\$ -	\$ 1,634,000	\$ -	\$ 10,000	\$ 1,624,000	\$ -	\$ -	\$ -	\$ -	\$ 1,634,000																						
9	A	VEH	X			Holland Lands Imp - SW, EV Station, Trees (preapproved)	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ 21,000																						
10	A	STM	X			Integrated Stormwater Mgmt Plan Completion	\$ 181,000	\$ -	\$ -	\$ -	\$ -	\$ 181,000	\$ -	\$ -	\$ -	\$ 31,255	\$ -	\$ -	\$ 149,745	\$ 181,000																						
11	A	ADM	X			Maintenance Plan & Policy Review Completion	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 100	\$ -	\$ -	\$ 6,900	\$ -	\$ -	\$ -	\$ 7,000																						
12	A	GEO	X			Strata service connection repairs	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000																						
13	B	ADM	X			Asset Management (Parks iPads)	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000																						
14	B	PK	X			Interpretive/Wayfinding/Cycling Signage	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ 13,000	\$ 27,000																						
15	B	CYC	X			Safe Routes to School (Active Communities Grant)	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ -	\$ 11,500	\$ 12,000																						
16	B	BLG	X			Storage Improvements - PW Ph1	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000																						
17	B	BLG	X			Storage Improvements - Parks	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000																						
18	C	VEH	X			2007 Bobcat Gator replacement	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000	\$ -	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,000																						
19	C	STM	X			Drainage Improvements - Annual	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000																						
20	C	VEH	X			Electric Vehicle - (Smart Car replacement)	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000																						
21	C	VEH	X			Electric Vehicle - Blg (truck repurposed to PW)	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000																						
22	C	GEO	X			Geo-Exchange Utility Master Plan	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000	\$ 47,000																						
23	C	BLG	X			Heritage Theatre Roof Replacement	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000																						
24	C	RDS	X			Pavement Rehabilitation	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 600	\$ -	\$ 74,400	\$ -	\$ -	\$ -	\$ -	\$ 75,000																						
25	C	STM	X			Whitetower Pond Upgrade Ph1	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 53,000	\$ 530	\$ -	\$ -	\$ 52,470	\$ -	\$ -	\$ -	\$ 53,000																						
26	D	PED	X			Pedestrian Connectivity Improvements (annual)	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000																						
27	A	ADM				Building Bylaw review	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ 1,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 16,000																						
28	B	ADM				Zoning Bylaw Affordable Housing / Growth Management Update	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000																						
29	C	BLG				Arts Building Lighting	\$ 13,000	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ 3,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 13,000																						
30	D	BLG				Office Furniture	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000																						
31	D	ADM				Zoning Bylaw Housekeeping Amendments	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ 1,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 16,000																						

	A	B	C	D	E	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	X																					
1	<b>GENERAL FUND</b>																																									
	<b>2018 - 2022 Five Year Financial Plan</b>																																									
2	<b>Strategic Plan</b> <i>Asset Management</i> <i>Community Development</i> <i>Harbour Enhancement</i>																																									
3																						<b>Budget Year</b>											<b>Funding Source</b>									
4																											<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>Total</b>	<b>Taxation</b>	<b>ACFAR/Capital Reserves</b>	<b>Debt</b>	<b>DCC</b>	<b>Reserves/Accumulated</b>	<b>Gas Tax</b>	<b>Grants/Donations</b>	<b>TOTAL</b>		
5																																										
32		PK			X	Armours swimming area		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000																					
33	A	PK	X			Backstop repairs	ACFAR	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000																					
34	B	PK	X			Armours Beach piling replacement		\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000																					
35		PED	X			*Kiwani's Crosswalk		\$ -	\$ 24,000	\$ -	\$ -	\$ -	\$ 24,000	\$ 240	\$ -	\$ -	\$ 23,760	\$ -	\$ -	\$ -	\$ 24,000																					
36		VEH	X			2010 Ford F450 4X4 Dumptruck	ACFAR	\$ -	\$ 87,000	\$ -	\$ -	\$ -	\$ 87,000	\$ -	\$ 87,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,000																					
37		PK	X			Brothers Park Turf Restoration + Irrigation	ACFAR	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ 20,243	\$ 4,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000																					
38		STM	X			Drainage Improvements - Annual	ACFAR	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000																					
39		RDS	X			McCall Lane Grading and Drainage		\$ -	\$ 79,000	\$ -	\$ -	\$ -	\$ 79,000	\$ 79,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,000																					
40		GEO	X			Parkland Geo Fields		\$ -	\$ 788,000	\$ -	\$ -	\$ -	\$ 788,000	\$ -	\$ -	\$ 261,000	\$ -	\$ -	\$ -	\$ 527,000	\$ 788,000																					
41		PK	X			Parks Master Plan/Parks DCC Feasibility Study		\$ -	\$ 29,000	\$ -	\$ -	\$ -	\$ 29,000	\$ 29,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,000																					
42		RDS	X			Pavement Patching and Cracksealing		\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ 42,000	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000																					
43		RDS	X			Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ 290,000	\$ -	\$ -	\$ -	\$ 290,000	\$ 14,000	\$ -	\$ 276,000	\$ -	\$ -	\$ -	\$ -	\$ 290,000																					
44		PED	X			Pedestrian Connectivity Improvements (annual)		\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000																					
45		PED	X			Sidewalk Rehabilitation		\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000																					
46		VEH	X			Snow Blade - Boss (for Unit 7-2009)	ACFAR	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,000																					
47		VEH	X			Snow Blade - Henderson (for Unit 22-2007)	ACFAR	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000																					
48		BLG	X			Storage Improvements - PW Ph2	ACFAR	\$ -	\$ 32,000	\$ -	\$ -	\$ -	\$ 32,000	\$ 32,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,000																					
49		STM	X			Whitetower Pond Upgrade Ph2	ACFAR	\$ -	\$ 662,000	\$ -	\$ -	\$ -	\$ 662,000	\$ 6,620	\$ -	\$ -	\$ 655,380	\$ -	\$ -	\$ -	\$ 662,000																					
50	D	PED				Rainbow crosswalk		\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,000																					
51		ADM				Geotechnical Hazard Development Permit Area #1		\$ -	\$ 34,000	\$ -	\$ -	\$ -	\$ 34,000	\$ 34,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,000																					
52	D	CYC	X			Gibsons Way Eastbound Bike Lane - School to N Fletcher		\$ -	\$ -	\$ 604,000	\$ -	\$ -	\$ 604,000	\$ -	\$ -	\$ -	\$ -	\$ 304,000	\$ -	\$ 300,000	\$ 604,000																					
53		VEH	X			2005 Bob Cat skid loader	ACFAR	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,000																					
54		VEH	X			2008 Sterling Bullet Dumptruck replacement	ACFAR	\$ -	\$ -	\$ 71,000	\$ -	\$ -	\$ 71,000	\$ 7,000	\$ 64,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 71,000																					
55		VEH	X			2010 Kobota Tractor/mower	ACFAR	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ 28,000	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,000																					
56		VEH	X			Angle Broom 68" (for Unit 19-2005)	ACFAR	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000																					
57		STM	X			Charman Creek Naturalization Ph1	ACFAR	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ 700	\$ -	\$ -	\$ 69,300	\$ -	\$ -	\$ -	\$ 70,000																					
58		STM	X			Drainage Improvements - Annual	ACFAR	\$ -	\$ -	\$ 47,000	\$ -	\$ -	\$ 47,000	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000																					
59		VEH	X			Flail Cutter/Mower (for Unit 19-2005)	ACFAR	\$ -	\$ -	\$ 16,000	\$ -	\$ -	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000																					
60		VEH	X			Grader 7' (for Unit 19-2005)	ACFAR	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000																					
61		RDS	X			Pavement Patching and Cracksealing		\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ 34,472	\$ -	\$ -	\$ -	\$ 10,528	\$ -	\$ -	\$ 45,000																					
62		RDS	X			Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ -	\$ 304,000	\$ -	\$ -	\$ 304,000	\$ 28,000	\$ -	\$ 276,000	\$ -	\$ -	\$ -	\$ -	\$ 304,000																					
63		PED	X			Pedestrian Connectivity Improvements: Inglis - Charman Creek Crossing		\$ -	\$ -	\$ 93,000	\$ -	\$ -	\$ 93,000	\$ 49,290	\$ -	\$ -	\$ 43,710	\$ -	\$ -	\$ -	\$ 93,000																					
64		BLG	X			Storage Improvements - PW Ph3	ACFAR	\$ -	\$ -	\$ 42,000	\$ -	\$ -	\$ 42,000	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,000																					

	A	B	C	D	E	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	X
1	<b>GENERAL FUND</b>																				
	<b>2018 - 2022</b>										<b>Five Year Financial Plan</b>										
2	<b>Strategic Plan</b>																				
3	<b>Classification</b>																				
	<b>Asset Management Community Development Harbour Enhancement</b>																				
4	<b>Budget Year</b>										<b>Funding Source</b>										
						2018	2019	2020	2021	2022	Total	Taxation	ACFAR/Capital Reserves	Debt	DCC	Reserves/Accumulated	Gas Tax	Grants/Donations	TOTAL		
65		STM		X																	
						\$ -	\$ -	\$ -	\$ 569,000	\$ -	\$ 569,000	\$ 302,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,000	\$ 569,000		
66		VEH	X																		
						\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 5,000	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
67		STM	X																		
						\$ -	\$ -	\$ -	\$ 49,000	\$ -	\$ 49,000	\$ 49,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,000	
68		RDS	X																		
						\$ -	\$ -	\$ -	\$ 47,000	\$ -	\$ 47,000	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 47,000	
69		RDS	X																		
						\$ -	\$ -	\$ -	\$ 320,000	\$ -	\$ 320,000	\$ 44,000	\$ -	\$ 276,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320,000	
70		STM		X																	
						\$ -	\$ -	\$ -	\$ -	\$ 228,000	\$ 228,000	\$ 2,280	\$ -	\$ -	\$ 225,720	\$ -	\$ -	\$ -	\$ 228,000		
71		VEH	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 334,000	\$ 334,000	\$ 31,000	\$ 303,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 334,000	
72		VEH	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 194,000	\$ 194,000	\$ -	\$ 194,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 194,000	
73		VEH	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	
74		STM	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 202,000	\$ 202,000	\$ 2,020	\$ -	\$ -	\$ 199,980	\$ -	\$ -	\$ -	\$ -	\$ 202,000	
75		STM	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 52,000	\$ 52,000	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,000	
76		RDS	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 49,000	\$ 49,000	\$ 49,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,000	
77		RDS	X																		
						\$ -	\$ -	\$ -	\$ -	\$ 336,000	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,000	\$ -	\$ 336,000		
78																					
79																					
80																					
81																					
82																					
83																					
84																					
85																					
86						\$ 2,648,000	\$ 2,316,000	\$ 1,385,000	\$ 1,035,000	\$ 1,430,000	\$ 8,814,000	\$ 1,167,415	\$ 1,042,757	\$ 2,933,400	\$ 1,432,255	\$ 446,928	\$ 336,000	\$ 1,455,245	\$ 8,814,000		
87																					
88																					
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