

	A	B	C	J	K	L	M	N	O	P	Q	R	S	W	X	Y	AD	AE	AF	AG	AK	AM
1	GENERAL PROJECTS																					
2	2019 - 2023 Five Year Financial Plan																					
3																						
4	Report #	Classification	Category		Budget Year							Funding Source										
					2019	2020	2021	2022	2023	Total	Taxation	ACFAR/Fleet/Capital Reserves	Debt	DCC	Operating Reserves/Accumulated Surplus	Gas Tax	Potential Grant	Potential Community Amenity	Potential Grant and Community Amenity	Confirmed Grants/Donations	TOTAL	
5	1.1	A	B&P	Bylaw & Policy 1 - Building Bylaw	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 14,000	\$ -	\$ -	\$ -	\$ 16,000	\$ -			\$ -	\$ -	\$ 30,000	
6	1.2	A	B&P	Policy review	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ 4,382	\$ -	\$ -	\$ -	\$ 3,618	\$ -			\$ -	\$ -	\$ 8,000	
7	1.3	A	BLG	Storage Improvements - PW Ph1	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -			\$ -	\$ -	\$ 15,000	
8	1.5	A	FSH	Franklin and Pebbles Restoration	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 60,000	
9	1.6	A	FSH	Georgia Beach Restoration 1 of 2	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 14,000	\$ -	\$ -	\$ -	\$ 1,000	\$ -			\$ -	\$ -	\$ 15,000	
10	1.4	A	FSH	Armours Beach piling replacement	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ 28,000	\$ -			\$ -	\$ -	\$ 28,000	
11	1.7	A	STM	Integrated Stormwater Mgmt Plan Completion	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000	\$ 160	\$ -	\$ -	\$ 15,840	\$ -	\$ -			\$ -	\$ -	\$ 16,000	
12	1.8	A	STM	Payne Road wall/ditch repair	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -			\$ -	\$ -	\$ 15,000	
13	1.9	B	ADM	Land Records Management Software	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 44,000	
14	1.1	B	B&P	Bylaw & Policy 2 - ST Rental	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 3,000	
15	1.11	B	B&P	Bylaw & Policy 3 - Comm Amen	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 14,000	\$ -	\$ -	\$ -	\$ 16,000	\$ -			\$ -	\$ -	\$ 30,000	
16	1.12	B	GEO	Geo-Exchange Utility Master Plan	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 25,000	
17	1.13	B	RDS	Pavement Rehabilitation - Priority 1 & 2	\$ 363,000	\$ -	\$ -	\$ -	\$ -	\$ 363,000	\$ 13,160	\$ -	\$ 179,840	\$ -	\$ -	\$ 170,000			\$ -	\$ -	\$ 363,000	
18	1.14	C	BLG	Arts Building Lighting - Upper Floor	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -			\$ -	\$ -	\$ 10,000	
19	1.15	C	BLG	Building assessments	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 15,000	
20		C	BLG	Harmony Hall Perimeter Drainage	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 20,000	
21	1.16	C	BLG	Salter Shed design	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 7,000	
22	1.17	C	BLG	Storage Improvements - PW Ph2	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ 11,000	\$ -	\$ -	\$ -	\$ 8,000	\$ -			\$ -	\$ -	\$ 19,000	
23	1.18	C	PK	Charman Lands and Arrowhead Park valuation	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 500	\$ -	\$ -	\$ 49,500	\$ -	\$ -			\$ -	\$ -	\$ 50,000	
24	1.2	C	STM	Whitetower Pond Upgrade Ph1	\$ 143,000	\$ -	\$ -	\$ -	\$ -	\$ 143,000	\$ 1,430	\$ -	\$ -	\$ 141,570	\$ -	\$ -			\$ -	\$ -	\$ 143,000	
25	1.21	C	VEH	2010 Ford F450 4X4 Dumptruck	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 100,000	
26	1.22	C	VEH	Snow Blade - Boss (for Unit 7-2009)	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 12,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 12,000	
27	1.24	D	ACT	Gibsons Way Improvements Ph 2	\$ 472,000	\$ -	\$ -	\$ -	\$ -	\$ 472,000	\$ -	\$ -	\$ 250,160	\$ 221,840	\$ -	\$ -			\$ -	\$ -	\$ 472,000	
28	1.25	D	ACT	Pedestrian Connectivity Improvements (annual)	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -			\$ -	\$ -	\$ 11,000	
29	1.26	D	AFH	Affordable Housing Proj Support	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -			\$ -	\$ -	\$ 10,000	
30		D	AFH	Affordable Housing Strategy	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -			\$ -	\$ -	\$ 35,000	
31	1.27	D	AFH	Bylaw & Policy 5 - Affordable Housing	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -			\$ -	\$ -	\$ 20,000	
32	1.28	D	B&P	Bylaw & Policy 4 - Subdiv/Tree preserv	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 5,000	
33	1.29	D	BLG	Council Meeting Live Streaming	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 10,000	
34	1.3	D	BLG	Municipal Hall AC Ph 2 of 4	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 17,000	
35	1.31	D	BLG	Town Hall furniture	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ 3,000	\$ -	\$ -	\$ -	\$ 3,000	\$ -			\$ -	\$ -	\$ 6,000	
36	1.32	D	FSH	Harbour Environmental Monitoring	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -			\$ -	\$ -	\$ 25,000	
37	1.33	D	PK	Armours Beach improvements Ph 2 - Design	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000	\$ -			\$ -	\$ -	\$ 21,000	
38	1.34	D	PK	Parkland picnic tables	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -			\$ -	\$ -	\$ 5,000	
39	1.35	D	VEH	Library charging plugs	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 6,000	
40	1.36	E	ACT	Wayfinding/Interpretive Signage project (carried forward from 2018)	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		X	\$ 44,000	\$ -	\$ 44,000	
41	1.37	E	BLG	494 S Fletcher Interior improvements	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 189,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -		X	\$ 174,000	\$ -	\$ 189,000	
42			ACT	Ped/Cycle Imp 1 - Waterfront Cycle Corridor	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ 138,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		X	\$ 138,000	\$ -	\$ 138,000	
43			AFH	Affordable Housing Proj Support	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ -			\$ -	\$ -	\$ 11,000	
44			B&P	OCP Update - DPA Update, Climate Resiliency	\$ -	\$ 69,000	\$ -	\$ -	\$ -	\$ 69,000	\$ 69,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 69,000	
45			B&P	OCP Update - Form and Character guidelines	\$ -	\$ 63,000	\$ -	\$ -	\$ -	\$ 63,000	\$ 63,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 63,000	
46			B&P	Parking Review	\$ -	\$ 53,000	\$ -	\$ -	\$ -	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		X	\$ 53,000	\$ -	\$ 53,000	
47			BLG	494 S Fletcher Exterior improvements	\$ -	\$ 216,000	\$ -	\$ -	\$ -	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		X	\$ 216,000	\$ -	\$ 216,000	
48			BLG	Salter Shed Const	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ 27,000	
49			BLG	Tourist building removal & Gateway imp	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		X	\$ 61,000	\$ -	\$ 61,000	

	A	B	C	J	K	L	M	N	O	P	Q	R	S	W	X	Y	AD	AE	AF	AG	AK	AM
1	GENERAL PROJECTS																					
2	2019 - 2023 Five Year Financial Plan																					
3	Classification	Category	Budget Year										Funding Source									
4			Report #	2019	2020	2021	2022	2023	Total	Taxation	ACFAR/Fleet/Capital Reserves	Debt	DCC	Operating Reserves/Accumulated Surplus	Gas Tax	Potential Grant	Potential Community Amenity	Potential Grant and Community Amenity	Confirmed Grants/Donations	TOTAL		
50		FSH	Georgia Beach Restoration 2 of 2	\$ -	\$ 126,000	\$ -	\$ -	\$ -	\$ 126,000	\$ 21,000	\$ -	\$ -	\$ -	\$ -	X	X	\$ 105,000	\$ -	\$ -	\$ 126,000		
51		PK	Armours Beach improvements Ph 2 - Const	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000	\$ 7,000	\$ -	\$ -	\$ 73,000	\$ -	X	X	\$ 25,000	\$ -	\$ -	\$ 105,000		
52		RDS	McCall Lane Grading and Drainage	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000	\$ -	\$ 105,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 105,000		
53		RDS	Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ 304,000	\$ -	\$ -	\$ 304,000	\$ -	\$ -	\$ -	\$ -	\$ 304,000			\$ -	\$ -	\$ -	\$ 304,000		
54		STM	Whitetower Pond Upgrade Ph2	\$ -	\$ 907,000	\$ -	\$ -	\$ -	\$ 907,000	\$ 9,070	\$ -	\$ -	\$ 897,930	\$ -			\$ -	\$ -	\$ -	\$ 907,000		
55		VEH	Flail Cutter/Mower (for Unit 19-2005)	ACFAR	\$ -	\$ 16,000	\$ -	\$ -	\$ 16,000	\$ -	\$ 16,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 16,000		
56		VEH	Grader 7' (for Unit 19-2005)	ACFAR	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 10,000		
57		ACT	Pedestrian Connectivity Improvements (annual)	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 12,000		
58	1.23	ACT	Cooper Lane Curbing	\$ -	\$ -	\$ 17,000	\$ -	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 17,000		
59		AFH	Affordable Housing Proj Support	\$ -	\$ -	\$ 12,000	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 12,000		
60		BLG	Municipal Hall AC Ph 3 of 4	\$ -	\$ -	\$ 17,000	\$ -	\$ -	\$ 17,000	\$ 17,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 17,000		
61		BLG	Storage Improvements - PW Ph3	ACFAR	\$ -	\$ 12,000	\$ -	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 12,000		
62		RDS	Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ 320,000	\$ -	\$ -	\$ 320,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 60,000			\$ -	\$ -	\$ -	\$ 320,000		
63		STM	Drainage flow monitoring	\$ -	\$ -	\$ 74,000	\$ -	\$ -	\$ 74,000	\$ 740	\$ -	\$ -	\$ 73,260	\$ -			\$ -	\$ -	\$ -	\$ 74,000		
64		STM	Drainage Improvements - Annual	ACFAR	\$ -	\$ 49,000	\$ -	\$ -	\$ 49,000	\$ 49,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 49,000		
65	1.19	STM	Goosebird Creek - Labonte channel Ph 1	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ 10,600	\$ -	\$ -	\$ 9,400	\$ -			\$ -	\$ -	\$ -	\$ 20,000		
66		STM	Goosebird Creek - Labonte channel Ph 2	\$ -	\$ -	\$ 221,000	\$ -	\$ -	\$ 221,000	\$ 5,830	\$ -	\$ -	\$ 103,870	\$ -		X	\$ 111,300	\$ -	\$ -	\$ 221,000		
67		VEH	2008 Ford Escape Hybrid SUV replacement	ACFAR	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 50,000		
68		VEH	2010 Kobota Tractor/mower	ACFAR	\$ -	\$ 29,000	\$ -	\$ -	\$ 29,000	\$ -	\$ 29,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 29,000		
69		ACT	Ped/Cycle Imp 2 - Gibsons Elem Ped Imp	\$ -	\$ -	\$ -	\$ 311,000	\$ -	\$ 311,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	X	X	\$ 296,000	\$ -	\$ -	\$ 311,000		
70		ACT	Ped/Cycle Imp 3 - Venture Way Connections	\$ -	\$ -	\$ -	\$ 144,000	\$ -	\$ 144,000	\$ -	\$ -	\$ -	\$ -	\$ -	X	X	\$ 144,000	\$ -	\$ -	\$ 144,000		
71		ACT	*Kiwaniis Crosswalk	\$ -	\$ -	\$ -	\$ 27,000	\$ -	\$ 27,000	\$ 270	\$ -	\$ -	\$ 26,730	\$ -			\$ -	\$ -	\$ -	\$ 27,000		
72		AFH	Affordable Housing Proj Support	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 12,000		
73		B&P	Zoning Bylaw Update (SCRD Zoned parcels)	\$ -	\$ -	\$ -	\$ 22,000	\$ -	\$ 22,000	\$ 22,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 22,000		
74		BLG	Municipal AC Ph 3 of 4	\$ -	\$ -	\$ -	\$ 18,000	\$ -	\$ 18,000	\$ 18,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 18,000		
75		PK	Parks Master Plan/Parks DCC Feasibility Study	\$ -	\$ -	\$ -	\$ 34,000	\$ -	\$ 34,000	\$ 34,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 34,000		
76		PK	Brothers Park Turf Restoration + Irrigation	ACFAR	\$ -	\$ -	\$ -	\$ 29,000	\$ 29,000	\$ 20,964	\$ -	\$ -	\$ -	\$ 8,036			\$ -	\$ -	\$ -	\$ 29,000		
77		RDS	Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ -	\$ -	\$ 336,000	\$ -	\$ 336,000	\$ -	\$ -	\$ -	\$ 336,000			\$ -	\$ -	\$ -	\$ 336,000		
78		RDS	Persephone Lane Grading and Drainage	\$ -	\$ -	\$ -	\$ 82,000	\$ -	\$ 82,000	\$ 82,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 82,000		
79		STM	Drainage Improvements - Annual	ACFAR	\$ -	\$ -	\$ -	\$ 52,000	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 52,000		
80		STM	Drainage Improvements - Annual	ACFAR	\$ -	\$ -	\$ -	\$ 52,000	\$ -	\$ 52,000	\$ 52,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 52,000		
81		STM	Goosebird Creek - Habitat Improvements Ph 1	\$ -	\$ -	\$ -	\$ 155,000	\$ -	\$ 155,000	\$ 82,150	\$ -	\$ -	\$ 72,850	\$ -			\$ -	\$ -	\$ -	\$ 155,000		
82		VEH	2005 Bob Cat skid loader	ACFAR	\$ -	\$ -	\$ -	\$ 49,000	\$ -	\$ 49,000	\$ -	\$ 49,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 49,000		
83		VEH	2007 Sterling Vactor/Flush Truck	ACFAR	\$ -	\$ -	\$ -	\$ 334,000	\$ -	\$ 334,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 334,000		
84		VEH	2008 Sterling Bullet Dumptruck replacement	ACFAR	\$ -	\$ -	\$ -	\$ 78,000	\$ -	\$ 78,000	\$ -	\$ 78,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 78,000		
85		VEH	2010 John Deere 410TJ Backhoe	ACFAR	\$ -	\$ -	\$ -	\$ 194,000	\$ -	\$ 194,000	\$ -	\$ 194,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 194,000		
86		VEH	2012 Ford F150 Supercab P/U	ACFAR	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 35,000		
87		ACT	Pedestrian Connectivity Improvements (annual)	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 13,000		
88		ACT	Pedestrian Connectivity Improvements (annual)	ACFAR	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 13,000		
89		ACT	Pavement Rehabilitation Priority 1 & 2 (annual)	ACFAR	\$ -	\$ -	\$ -	\$ -	\$ 352,000	\$ 352,000	\$ 252,000	\$ -	\$ -	\$ -	\$ 100,000			\$ -	\$ -	\$ 352,000		
90		AFH	Affordable Housing Proj Support	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 13,000		
91		BLG	Parks Yard gate	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 13,000		
92		BLG	Parks Yard security	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 7,000		
93		STM	Drainage Improvements - Annual	ACFAR	\$ -	\$ -	\$ -	\$ 54,000	\$ 54,000	\$ 54,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 54,000		
94		STM	Goosebird Creek - Habitat Improvements Ph 2	\$ -	\$ -	\$ -	\$ -	\$ 163,000	\$ 163,000	\$ 86,390	\$ -	\$ -	\$ 76,610	\$ -			\$ -	\$ -	\$ -	\$ 163,000		
95		STM	Stream and pond assessment update 2	\$ -	\$ -	\$ -	\$ -	\$ 8,000	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 8,000		
96		STM	Watercourse classification update 2	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 5,000		
97		VEH	2013 Ford Utility Van	ACFAR	\$ -	\$ -	\$ -	\$ -	\$ 93,000	\$ 93,000	\$ -	\$ 93,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 93,000		
98		VEH	2013 GMC Sierra P/U	ACFAR	\$ -	\$ -	\$ -	\$ -	\$ 42,000	\$ 42,000	\$ -	\$ 42,000	\$ -	\$ -			\$ -	\$ -	\$ -	\$ 42,000		
99																						
100																						
101				\$ 1,904,000	\$ 2,211,000	\$ 833,000	\$ 1,964,000	\$ 776,000	\$ 7,688,000	\$ 1,728,646	\$ 1,153,000	\$ 430,000	\$ 1,689,400	\$ 349,654	\$ 970,000			\$ 1,367,300	\$ -	\$ 7,688,000		
102				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -	\$ -		
103			ACFAR Projects	\$ 1,051,000	\$ 418,000	\$ 460,000	\$ 1,159,000	\$ 554,000														
104			Other	\$ 853,000	\$ 1,793,000	\$ 373,000	\$ 805,000	\$ 222,000														
105			Check	\$ -	\$ -	\$ -	\$ -	\$ -														
106				\$ -	\$ -	\$ -	\$ -	\$ -														

GENERAL PROJECTS 2019 - 2023 Five Year Financial Plan

1																				
2	Report #	Classification	Category	Budget Year							Funding Source									
3				2019	2020	2021	2022	2023	Total	Taxation	ACFAR/Fleet/Capital Reserves	Debt	DCC	Operating Reserves/Accumulated Surplus	Gas Tax	Potential Grant	Potential Community Amenity	Potential Grant and Community Amenity	Confirmed Grants/Donations	TOTAL
4				2019	2020	2021	2022	2023	Total											

Category	2019	2020	2021	2022	2023	Total
Active Transportation	\$527,000	\$138,000	\$29,000	\$482,000	\$378,000	\$1,554,000
Administration	\$44,000	\$0	\$0	\$0	\$0	\$44,000
Affordable Housing	\$65,000	\$11,000	\$12,000	\$12,000	\$13,000	\$113,000
Bylaw and Policy	\$76,000	\$185,000	\$0	\$22,000	\$0	\$283,000
Building	\$308,000	\$304,000	\$29,000	\$18,000	\$20,000	\$679,000
Foreshore	\$128,000	\$126,000	\$0	\$0	\$0	\$254,000
Geoenergy	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Parks and Greenspace	\$76,000	\$105,000	\$0	\$63,000	\$0	\$244,000
Roads	\$363,000	\$409,000	\$320,000	\$418,000	\$0	\$1,510,000
Storm	\$174,000	\$907,000	\$364,000	\$259,000	\$230,000	\$1,934,000
Vehicles & Equipment	\$118,000	\$26,000	\$79,000	\$690,000	\$135,000	\$1,048,000
Totals	\$1,904,000	\$2,211,000	\$833,000	\$1,964,000	\$776,000	\$7,688,000

Check \$ - \$ - \$ - \$ - \$ - \$ -

PROJECT SPENDING YEARLY TOTALS (wtr + san + gen)	2019	2020	2021	2022	2023	Totals
	\$ 10,686,000	\$ 3,147,000	\$ 1,630,000	\$ 2,744,000	\$ 1,227,000	\$ 19,434,000

	2018	2019	2020	2021	2022	2023
TOTAL DEBT (Water, Sanitary, General)	\$ 10,439,544	\$ 15,437,669	\$ 14,791,080	\$ 14,130,820	\$ 13,456,391	\$ 12,805,492

	2019	2020	2021	2022	2023	Total
Taxation	\$ 281,632	\$ 196,070	\$ 396,170	\$ 390,384	\$ 464,390	\$ 1,728,646
Surplus	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ 5,500
Reserves for FE	\$ 145,618	\$ -	\$ -	\$ 8,036	\$ -	\$ 153,654
Affordable Housing	\$ 57,500	\$ 11,000	\$ -	\$ -	\$ -	\$ 68,500
Community Amenity	\$ 49,000	\$ 73,000	\$ -	\$ -	\$ -	\$ 122,000
ACFAR	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Fleet	\$ 118,000	\$ 26,000	\$ 79,000	\$ 690,000	\$ 135,000	\$ 1,048,000
Capital Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DCCs - TRANSPORTATION	\$ 221,840	\$ -	\$ -	\$ 26,730	\$ -	\$ 248,570
DCCs - STORM	\$ 206,910	\$ 897,930	\$ 186,530	\$ 72,850	\$ 76,610	\$ 1,440,830
Debt	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ 430,000
Gas Tax	\$ 170,000	\$ 304,000	\$ 60,000	\$ 336,000	\$ 100,000	\$ 970,000
Potential Grant and Community Amenity	\$ 218,000	\$ 598,000	\$ 111,300	\$ 440,000	\$ -	\$ 1,367,300
Confirmed Grants/Donations	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,904,000	\$ 2,211,000	\$ 833,000	\$ 1,964,000	\$ 776,000	\$ 7,688,000

Check \$ - \$ - \$ - \$ - \$ - \$ -

	A	B	C	J	K	L	M	N	O	P	Q	R	S	W	X	Y	AD	AE	AF	AG	AK	AM
1	GENERAL PROJECTS																					
2	2019 - 2023 Five Year Financial Plan																					
3																						
4																						
170	Report #				2019	2020	2021	2022	2023	Total	Taxation	ACFAR/Fleet/Capital Reserves	Debt	DCC	Operating Reserves/Accumulated Surplus	Gas Tax	Potential Grant	Potential Community Amenity	Potential Grant and Community Amenity	Confirmed Grants/Donations	TOTAL	
171	Funding Source Balances																					
172	ACCUMULATED SURPLUS & OTHER RESERVES																					
173		2018	2019	2020	2021	2022	2023	Totals														
174	Opening Balance	\$ 1,521,905	\$ 1,264,287	\$ 1,180,287	\$ 1,180,287	\$ 1,172,251	\$ 1,172,251															
175	Expenditures	\$ (257,618)	\$ (84,000)	\$ -	\$ -	\$ (8,036)	\$ -	\$ (349,654)														
176	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -														
177	Closing Balance	\$ 1,521,905	\$ 1,264,287	\$ 1,180,287	\$ 1,180,287	\$ 1,172,251	\$ 1,172,251															
178	ACFAR/CAPITAL RESERVE																					
179		2018	2019	2020	2021	2022	2023	Totals														
180	Opening Balance	\$ 508,000	\$ 563,000	\$ 605,000	\$ 699,000	\$ 182,000	\$ 182,000															
181	Expenditures	\$ (118,000)	\$ (131,000)	\$ (79,000)	\$ (690,000)	\$ (135,000)	\$ (1,153,000)															
182	Contributions	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 173,000	\$ 865,000															
183	Closing Balance	\$ 508,000	\$ 563,000	\$ 605,000	\$ 699,000	\$ 182,000	\$ 220,000															
184	DCCs - ROAD																					
185		2018	2019	2020	2021	2022	2023	Totals														
186	Opening Balance	\$ 316,102	\$ 144,262	\$ 194,262	\$ 244,262	\$ 267,532	\$ 267,532															
187	Expenditures	\$ (221,840)	\$ -	\$ -	\$ (26,730)	\$ -	\$ (248,570)															
188	Contributions	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000															
189	Closing Balance	\$ 316,102	\$ 144,262	\$ 194,262	\$ 244,262	\$ 267,532	\$ 317,532															
190	DCCs - STORM																					
191		2018	2019	2020	2021	2022	2023	Totals														
192	Opening Balance	\$ 474,043	\$ 292,133	\$ (580,797)	\$ (742,327)	\$ (790,177)	\$ (1,440,830)															
193	Expenditures	\$ (206,910)	\$ (897,930)	\$ (186,530)	\$ (72,850)	\$ (76,610)	\$ (1,366,830)															
194	Contributions	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000															
195	Closing Balance	\$ 474,043	\$ 292,133	\$ (580,797)	\$ (742,327)	\$ (790,177)	\$ (841,787)															
196	DEBT																					
197		2018	2019	2020	2021	2022	2023	Totals														
198	Opening Balance	\$ 7,161,007	\$ 7,288,415	\$ 7,022,519	\$ 6,756,623	\$ 6,490,727	\$ 6,490,727															
199	New	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ 430,000															
200	Annual Payment	\$ (302,592)	\$ (265,896)	\$ (265,896)	\$ (265,896)	\$ (265,896)	\$ (1,366,176)															
201	Closing Balance	\$ 7,161,007	\$ 7,288,415	\$ 7,022,519	\$ 6,756,623	\$ 6,490,727	\$ 6,224,831															
202	GAS TAX																					
203		2018	2019	2020	2021	2022	2023	Totals														
204	Opening Balance	\$ 333,556	\$ 305,556	\$ 252,556	\$ 443,556	\$ 358,556	\$ 1,693,780															
205	Expenditures	\$ (170,000)	\$ (304,000)	\$ (60,000)	\$ (336,000)	\$ (100,000)	\$ (970,000)															
206	Expenditures (othe projects)	\$ (360,000)	\$ -	\$ -	\$ -	\$ -	\$ (360,000)															
207	Contributions	\$ 502,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 1,506,000															
208	Closing Balance	\$ 333,556	\$ 305,556	\$ 252,556	\$ 443,556	\$ 358,556	\$ 509,556															
209	GRANT/DONATIONS																					
210		2018	2019	2020	2021	2022	2023	Totals														
211	Opening Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -															
212	Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -															
213	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -															
214	Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -															
215	POTENTIAL GRANT OR COMMUNITY AMENITY																					
216		2018	2019	2020	2021	2022	2023	Totals														
217	Opening Balance	\$ -	\$ (218,000)	\$ (816,000)	\$ (927,300)	\$ (1,367,300)	\$ (1,367,300)															
218	Expenditures	\$ (218,000)	\$ (598,000)	\$ (111,300)	\$ (440,000)	\$ -	\$ (1,367,300)															
219	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -															
220	Closing Balance	\$ -	\$ (218,000)	\$ (816,000)	\$ (927,300)	\$ (1,367,300)	\$ (1,367,300)															