



Town of Gibsons

MEMORANDUM

TO: Mayor and Council

FROM: Tracy Forster, Administrative Assistant II

DATE: June 17, 2019

SUBJECT: **Correspondence for the Week Ending**

- Please find attached the following items of correspondence for your consideration. **Please click on items to view:**
-

Please note: Only correspondence indicated has been forwarded to staff.

If you have any questions, or would like staff to follow up with items on the CRF, please contact Lindsey as items do not need to wait for a Council meeting to be actioned.

1. Time Sensitive Material

- 2019-06-11 2019 UBCM Convention - Provincial Appointment Book and Meeting Request Process for Meetings with Provincial Govt Staff
- 2019-06-11 Roger Lagassé re Métis gathering at Seaside for National Indigenous Day June 21 - 12-3pm
- 2019-06-11 Sally Simpson, Sunshine Coast Alternative School Grad Invitation - June 24, 1-3pm
- 2019-06-12 Invitation to FortisBC's Village Project Workshop - Nanaimo, BC - June 14, 2019 11am-3pm
- 2019-06-13 Ed Pednaud - Chamber Member Action Required - SCRD Chair Lori Pratt - Breakfast Event - June 18, 8am
- 2019-06-13 John Brisebois, Principal, Elphinstone Secondary School re Commencement Ceremony June 26 - 7pm, RSVP by June 19
- 2019-06-17 Touchstone VIP Unveiling Invitation - July 10 7-9pm

2. Regular Correspondence (Including Emails)

- 2019-06-05 Ann Law re Thank You Card
- 2019-06-05 e-Communique 9-1-1 & PRIMEcorp Strategic Plans
- 2019-06-11 Chantelle Slaneff re Pitch-In Canada 2019
- 2019-06-11 22(1) FOIPPA, Gibsons resident re Property behind Persephone Boat
- 2019-06-11 Verna Chan, Sea Cavalcade Weekend Proposal - Lantern Festival

Town of Gibsons
PO Box 340, 474 South Fletcher Road
Gibsons, BC V0N 1V0

"The World's Most Liveable Town" 2009

- **2019-06-12 Flyer being Distributed Anonymously in Gibsons Neighbourhood re Supportive Housing**
- **2019-06-12 Tannis Goodfellow re Coast Community TV Celebrates of Showcasing the Best of Sunshine Coast**
- **2019-06-12 Tracy Ohlson, SCR D re Regional Water Conservation Initiatives**
- **2019-06-13 Coastal Fire Centre Status Report**
- **2019-06-14 Coastal Wildfire News**
- **2019-06-16 22(1) FOIPPA re Water Crisis**
- **2019-06-17 Inge Harrison & Dr. Harriet Hunter re Gibsons Waterfront Defence Assoc re June 4 Meeting**
- **2019-06-17 James Askew re Touchstone at Gospel Rock**
- **2019-06-17 SCR D Staff Announcement - Manager, Protective Services - Welcome to Matt Treit**
- **2019-06-17 Suzanne Senger & GABC Society re Response to CAO Statement**
- **Combined Correspondence Regarding Supportive Housing on 749 School Rd**

Gibsons General Mailbox

From: 2019 MAH UBCM Meeting Requests MAH:EX
<MAH.UBCM.MeetingRequests@gov.bc.ca>
Sent: June 11, 2019 1:28 PM
To: 2019 MAH UBCM Meeting Requests MAH:EX
Subject: 2019 UBCM Convention - Provincial Appointment Book and Meeting Request Process
for Meetings with Provincial Government Staff
Attachments: 2019 UBCM Provincial Appointment Book.pdf

This message is being sent to all UBCM Member Municipalities, Regional Districts and First Nations on behalf of the Ministry of Municipal Affairs and Housing.

Subject: 2019 UBCM Convention - Provincial Appointment Book and Meeting Request Process for Meetings with Provincial Government Staff
Intended Recipient(s): Mayors/Regional District Chairs/Islands Trust Chair/CAOs
and cc: General Email
Chiefs and Chief Councillors and
cc: Secretaries and Alternates
Attachments: One (1) plus message below

If you have received this message in error, we ask that you forward it to the appropriate person in your office.

MESSAGE:

2019 UBCM Convention – Vancouver, September 23 – 27, 2019

Further to Minister Robinson's June 10, 2019 letter regarding the 2019 UBCM Convention, I am pleased to attach the 2019 Provincial Appointment Book for your use in requesting meetings with provincial government staff (ministries, agencies, commissions and corporations – MACCs) available to meet with delegates at Convention.

To request a meeting, please complete the form located at: [Provincial Government Staff \[MACC\] Meetings](#).

The deadline for submitting online meeting requests is **Friday, August 23, 2019**. Meeting confirmation details will be sent to the contact identified on your meeting request form.

After August 23, 2019, requests for appointments can be made at the Provincial Appointments Desk, during Convention at the following locations:

Monday, September 23, 2019 to Tuesday, September 24, 2019

Vancouver Convention Centre, East Building - Lobby
8:30 am – 4:00 pm

Wednesday, September 25, 2019 to Thursday, September 26, 2019

Vancouver Convention Centre, East Building – Exhibition Hall C
8:30 am – 4:00 pm

For information on requesting meetings with the Premier/Cabinet Ministers, and for the Honourable Selina Robinson, Minister of Municipal Affairs and Housing, please see the attached 2018 Provincial Appointment Book (page 2).

If you have any questions, please contact Laura Smith, by telephone at: 778 698-3263, or by email at: MAH.UBCM.MeetingRequests@gov.bc.ca. Thank you.

Regards,

B. Schmidt

Birgit Schmidt (MAH UBCM Convention Coordinator)
Director, Operations and Client Relations
Local Government Division | Ministry of Municipal Affairs and Housing
Phone: 778-698-3260 | E-mail: Birgit.Schmidt@gov.bc.ca

2019 PROVINCIAL APPOINTMENT BOOK

**Meeting Requests with
Provincial Government Staff
from Ministries, Agencies, Commissions and
Corporations (MACC)**

at the

2019 UBCM CONVENTION

**September 23 – 27, 2019
Vancouver Convention Centre
Vancouver, British Columbia**



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Introduction

The Provincial Appointment Book is provided to help schedule meetings at the 2019 UBCM Convention. All Provincial Government Ministries, Agencies, Commissions and Corporations (MACC) with staff attending the Convention and available to meet with local government delegates, are listed. Links to meeting requests forms with the Premier and Cabinet Ministers, and the Minister of Municipal Affairs and Housing are also included.

Meeting Requests

Honourable John Horgan, Premier and Cabinet Ministers *(except Minister of Municipal Affairs and Housing)*

Click: <https://UBCMreg.gov.bc.ca>

Invitation Code: MeetingRequest2019 *(case sensitive)*

Deadline: Wednesday, July 17, 2019

Questions: Contact the Premier's UBCM Meeting Request Coordinator, by email at: UBCM.Meetings@gov.bc.ca, or by telephone at: 250 213-3856.

Honourable Selina Robinson, Minister of Municipal Affairs and Housing

Click: [Municipal Affairs and Housing Minister's Meeting Requests](#)

Deadline: Wednesday, July 17, 2019

Questions: Contact the Minister's UBCM Meeting Request Coordinator, Nicole Gibbings, by email at: MAH.UBCM.MeetingRequests@gov.bc.ca, or by telephone at: 778 698-3203.

Provincial Government Staff *Ministries, Agencies, Commissions and Corporations (MACC)*

Click: [Provincial Staff \(MACC\) Meeting Requests](#)

Deadline: Friday, August 23, 2019

Questions: Contact the UBCM MACC Meeting Request Coordinator, Laura Smith, by email at MAH.UBCM.MeetingRequests@gov.bc.ca, or by telephone at: 778 698-3263.

Once Provincial Government MACC Staff meetings are scheduled, confirmation will be sent to local governments **via email**.

Ministries, Agencies, Commissions and Corporations (MACC) Meeting Information

ON-SITE PROVINCIAL APPOINTMENTS DESK

Provincial Appointments Desk staff will be available to schedule meetings with Provincial Government MACC Staff at the following locations:

Monday, September 23, 2019 to Tuesday, September 24, 2019

Vancouver Convention Centre, East Building - Lobby

8:30 am – 4:00 pm

Wednesday, September 25, 2019 – Thursday, September 26, 2019

Vancouver Convention Centre, East Building – Exhibition Hall C

8:30 am – 4:00 pm

MEETING LOCATIONS WITH PROVINCIAL GOVERNMENT MACC STAFF AT CONVENTION:

Tuesday, September 24, 2019

Pan Pacific Hotel, R Level – Cypress Suite

Wednesday, September 25, 2019 to Thursday, September 26, 2019

Vancouver Convention Centre, East Building – Exhibition Hall C

Questions: Contact the MACC UBCM Meeting Request Coordinator, Laura Smith, by email at MAH.UBCM.MeetingRequests@gov.bc.ca, or by telephone at: 778 698-3263.

Ministry of Advanced Education, Skills and Training

DIVISION/BRANCH	TOPIC
Governance, Legislation and Corporate Planning Division	Post-secondary governance, legislation, sector quality assurance, private career training regulation, data support, audit, institutional accountability, corporate planning, international education, intergovernmental relations, and sector labour relations.
Post-Secondary Policy and Programs and Division Responsible for Learner Supports	25 public post-secondary institutions and their programs including skills and training, Aboriginal Education, Adult Basic Education, English Language Learning, strategic policy, StudentAid BC, Science, Technology, Engineering and Math (STEM), and medical and health.
Finance, Technology and Management Services and Division Responsible for Student Housing	Operating and capital grants to 25 public post-secondary institutions (PSIs), FTE and PSI financial health monitoring and reporting, Ministry's 10 year capital plan, PSI property acquisition and disposition, manage Ministry budget, maintain Ministry IT systems and digital information security, Administrative Service Delivery Transformation Initiative, lead Ministry's business continuity and emergency response readiness with PSIs. Leading the development of 5000 additional student housing beds on Post-Secondary campuses in B.C.
Workforce Innovation and Division Responsible for Skills Training	Development and management of targeted labour market programs, policies, the dissemination of labour market information, and oversight of the Industry Training Authority to help British Columbians advance their skills and employment and support employers to meet their workforce needs.

Ministry of Agriculture

DIVISION/BRANCH	TOPIC
Food Safety and Inspection Branch	Responsible for administration, compliance and enforcement of provincial legislation related to slaughter of meat, and food safety related to processing of seafood products. Also responsible for administration of food safety programs for farmers, ranchers and food processors under the federal/provincial/territorial Canadian Agricultural Partnerships (CAP) agreement.
Corporate Governance, Policy and Legislation	Responsible for providing corporate planning, resources and services to the Executive and ministry including ministry data reporting and dissemination, policy, legislation, Intergovernmental Relations, trade for agriculture and Seafood policy.
Plant and Animal Health	The Plant and Animal Health Branch supports the sustainability of animal and plant agriculture, while serving to protect the well-being of the people of the province through surveillance, regulatory compliance, risk assessment, and the development of strategies to address identified risks. The Plant and Animal Health Branch consists of three key programs: The Animal Health Centre, the Livestock Management and Regulatory Unit, and the Plant Health Unit.
Innovation and Adaptation Service Branch	Provides innovative solutions to the agriculture, food and seafood sectors as essential parts of the social and economic fabric of B.C.; facilitates competition, adaptation and innovation in response to economic, environmental, social influences and market change.

Ministry of Attorney General

DIVISION/BRANCH	TOPIC
Associate Deputy Minister's Office	<p>Responsible for oversight of three Crown corporations (ICBC, BC Lottery Corporation and BC Liquor Distribution Branch) and two regulatory agencies (Gaming Policy and Enforcement Branch and Liquor & Cannabis Regulation Branch):</p> <ul style="list-style-type: none"> -ICBC provides universal auto insurance to B.C. drivers and is responsible for driver licensing and vehicle registration and licensing. -The BC LDB is one of two branches of government responsible for the beverage alcohol industry. It operates 197 BC Liquor Stores, 1 BC Cannabis Store (including its online portal), two Wholesale Customer Centres and four Distribution Centres; it is one of the largest retailers in B.C. -The BC Lottery Corporation conducts and manages gambling in a responsible manner while focusing on innovation, strategic partnerships and community outreach. -The Gaming Policy and Enforcement Branch regulates all gambling in B.C., including both commercial and charitable gambling - Liquor & Cannabis Regulation Branch regulates BC's liquor industries and private retail non-medical cannabis industries. It issues liquor and non-medical cannabis licences and permits, and enforces legislative and regulatory conditions of these licences and permits. <p>The ADMO is also the co-lead (with the Ministry of Public Safety and Solicitor General) for the current Traffic Fine Revenue Sharing agreement consultation.</p>
BC Prosecution Service	<p>Approving and conducting criminal and regulatory prosecutions.</p> <p>Initiating and responding to appeals.</p> <p>Providing criminal law advice to the government.</p> <p>Developing policies and procedures on the administration of criminal justice.</p> <p>Collaborating with partners and stakeholders on justice reform initiatives.</p>
Justice Services Branch	<p>Promoting access to justice through funding and oversight of legal aid programs, collaborative solutions to criminal justice problems through the integration of justice, health and social services, and overseeing the Province's commitment to federal/provincial/territorial criminal justice reform initiatives.</p> <p>Promoting access to justice through dispute resolution alternatives, procedural efficiencies and case management in civil courts, agencies, boards, commissions, tribunals, and government ministries.</p> <p>Facilitating resolution of family disputes and operating justice access centres, family justice centres and the Parenting After Separation program.</p> <p>Facilitating the successful payment of child and spousal support orders in the province through Maintenance Enforcement and Locate Services.</p> <p>Co-leading the partnership between the province and the BC Aboriginal Justice Council to collaboratively develop a future-focused Indigenous Justice Strategy and implement a portfolio of projects intended to realize the vision. The Indigenous Justice Strategy endeavours to reduce the overrepresentation of Indigenous people in the justice system as well as improve experiences within the justice system.</p> <p>Coordinating regular Justice Summits to consult with major justice participants and stakeholders.</p>

Ministry of Attorney General Continued...

Court Services Branch	<p>Court Services Branch includes court administration, the BC Sheriff Service, and Headquarters. Court Administration includes court clerks and registry staff. Registry staff are responsible for accepting and processing court documents and forms filed in all three levels of court in the areas of criminal, civil, family, divorce, adoption, probate and bankruptcy law. Court clerks are responsible for accurately capturing detailed information for court appearances that occur in courtrooms province-wide, while managing the flow of cases in court and supporting the judiciary.</p> <p>The BC Sheriff Service (BCSS) is responsible for ensuring the safety and security of the public, the judiciary, crown counsel and CSB staff in courthouses and other court venues across the province. Duties include escorting accused persons, convicted persons and persons confined under the <i>Mental Health Act</i> between court locations and correctional institutions as well as escort to hospitals. BCSS oversees the jury administration and selection process for Supreme Court criminal and civil trials as well as Coroner's Inquests. They also conduct threat assessments for high-security/high-profile trials and individuals through the Integrated Threat Assessment Unit.</p> <p>CSB Headquarters supports day-to-day frontline service and undertakes financial management, data analytics, facilities planning, and human resource support as well as business and technology transformation, policy/ legislative development, and training.</p>
Legal Services Branch	Responsible for advising the B.C. government, its ministers and officials on all matters of law. LSB provides legal and legislative services to government and supports the Attorney General in his role as official legal advisor to government.

Ministry of Children and Family Development

DIVISION/BRANCH	TOPIC
<p>Strategic Priorities / Strategic Initiatives</p>	<p>The Strategic Initiatives Branch is responsible for leadership, oversight and coordination of key ministry priorities and leads a variety of complex, large-scale and cross-divisional projects in collaboration across the ministry. The branch's current projects are:</p> <ul style="list-style-type: none"> • reviewing funding provided to Family-Based Caregivers; • improving Youth Transitions; • supplementary youth-focused projects
<p>Strategic Priorities/ Strategic Services Branch</p>	<p>The Strategic Services Branch consists: Strategic Planning & Engagement, Project Management & Lean Services, Implementation and Change Management, Intergovernmental Relations:</p> <p>Strategic Planning & Engagement directs planning, reporting, internal communications and staff engagement. This team provides strategic advice to executive; leads ministry-wide planning and assists divisions when required; reports on priority initiatives; directs internal engagement; and manages internal web services.</p> <p>Project Management & Lean Services supports the development of new projects and the continuous improvement of existing ministry services and programs. This team handles priority projects; promotes project management practice; helps divisions streamline processes; facilitates Lean and project management capacity building; and creates and provides resources for Lean improvement.</p> <p>Implementation & Change Management coordinates the rollout of new initiatives and plans for their human impact. This team develops the quarterly Implementation Schedule; manages implementation through the Implementation Table; communicates priorities ministry-wide; develops plans for engaging and supporting staff during change; supports leaders managing organizational transitions; offers training and online tools for change management; and measures impact of implementation and change activities.</p> <p>Intergovernmental Relations supports the ministry's formal relations and executive engagements with other governments. This team provides leadership in intergovernmental collaborations; leverages opportunities to advance ministry priorities; contributes to the development of positions; manages contributions to national and international reporting; and shares developments in social sectors of other governments.</p>
<p>Strategic Priorities/ Strategic Integration Branch</p>	<p>The Strategic Integration Branch works collaboratively with senior leadership and subject matter experts across the ministry and within the division to enhance collaboration and integration across the four strategies of the Strategic Framework. The branch is responsible for: tracking, issues management and reporting of key Framework milestones and deliverables; ensuring the voice of Service Delivery Division and Practice is included in the development and implementation of the Framework; and oversight and coordination of consultations across the ministry on all major strategies and work plans.</p>

Ministry of Children and Family Development Continued...

<p>Policy and Legislation</p>	<p>Child Welfare and Adoption Policy. Child and Youth Mental Health Policy and school-based mental health (EASE program) Legislation and Litigation. Research, including the ministry’s research approval process</p>
<p>Early Years and Inclusion</p>	<p>The Early Years and Inclusion Division leads the development and implementation of BC’s Childcare BC plan, policy and provincially-delivered programs for the early years and children and youth with special needs.</p> <p>Childcare BC:</p> <ul style="list-style-type: none"> • New Spaces Fund • Funding for UBCM Child Care New Spaces Grants • Funding for UBCM Child Care Planning Grants • BC Maintenance Fund • Start-up Grants • Child Care Fee Reduction Initiative • Affordable Child Care Benefit • Child Care Operating Funding • Early Childhood Educator (ECE) Wage Enhancement • Funding for ECE Bursaries • ECE Registry <p>Early Years Policy and Programs:</p> <ul style="list-style-type: none"> • Early Years Service Framework • Aboriginal Service Innovations – Early Years grants • Aboriginal Head Start <p>Policy and Provincial Programs for Children and Youth with Special Needs (CYSN):</p> <ul style="list-style-type: none"> • CYSN Service Framework • Autism Funding Program • Medical Benefits Program • Autism Information Services <p>Provincial Deaf and Hard of Hearing Services</p>
<p>Service Delivery Division</p>	<p>Service Delivery Division is committed to providing children, youth and families across the province with an effective, integrated and coordinated service delivery system. The division is responsible for the delivery of community services, working closely with Delegated Aboriginal Agencies, foster caregivers and the community social service sector. Divisional staff also work in collaboration with other ministry divisions, social sector partners, schools, Health Authorities, and First Nations communities to implement ministry and government strategic initiatives.</p>

Ministry of Citizens' Services

DIVISION/BRANCH	TOPIC
Corporate Information and Records Management Office	Provides corporate information management services to government including: Freedom of Information; proactive disclosures of information; privacy, records management and elements of information security. Additional related responsibilities include the development of corporate information management strategies, legislation, policies, standards, training and compliance.
Service BC (SBC)	Service BC is government's chief provider of citizen and business centred services. The division enables the design and delivery of accessible, responsive and cost-effective services, making it easier for citizens and businesses to interact with government. Through a provincial network of 65 offices and the provincial contact center, SBC provides hundreds of services for more than 30 partner ministries and agencies. These services can range from improving citizens' experiences accessing income assistance services through partnership with Ministry of Social Development and Poverty Reduction to the renewal of a driver's licence on behalf of ICBC. Through BC Registries and Online Services, we register and maintain businesses, societies and personal property through BC online and other online services. SBC also delivers secure and privacy-enhancing identity services for citizens and businesses to support access to digital government services and information.
Procurement and Supply	The Division plays a leadership role in government procurement and supply services. These activities serve the provincial government, the broader public sector, the public and, in some cases, municipalities. For example, municipalities use BC Bid to provide vendors with information on upcoming procurement operations and Asset Investment Recovery to dispose of municipal surplus assets in a convenient, environmentally friendly manner that returns a fair market value to the municipality.
Real Property	The Real Property Division provides everything needed to design, set up and manage a government workplace. RPD is responsible for the Province's real estate portfolio (excluding schools, post-secondary institutions and hospitals), office space inventory, parking, related legislation, furniture procurement, project and construction management, and real estate services for special-purpose facilities (such as courthouses, laboratories and correctional facilities). RPD provides cost-effective services for environmental management, leasing, facilities management, strategic real estate advice, acquisitions, dispositions and workplace planning. RPD's client base includes ministry (mandated) as well as broader sector (voluntary) customers.
Office of Chief Information Officer	The OCIO supports the transformation of government services through integration, collaboration and innovation. It leads strategy, policy and standards that support digital government and information management including information technology, IT security, integrated data, privacy and the management of the Information Management/IT investment portfolio for the Province. The OCIO is responsible for the Province's technology infrastructure and provides a range of corporate enablers to support digital service delivery and business transformation for government and Broader Public Sector organizations.
Information, Communication and Technologies	Provides leadership and expertise for the expansion, coordination and provisioning of telecommunications services, vendor management, innovation, and technology that enable the digital transformation of government work environments and communities in every corner of the Province. The Division provides guidance on planning for telecommunications infrastructure investment to municipal and regional governments and oversees the Connecting British Columbia program. The Division further provides a leadership role in supporting government and broader public sector goals for economic development, health, education and public safety by enabling an innovative and digital government through maximizing value from IT investments and closing the digital divide for British Columbians.

Ministry of Education

DIVISION/BRANCH	TOPIC
Libraries Branch	The Libraries Branch works together with public library boards, library staff and local government to improve and ensure the public's access to information, resources, and services under the <i>Library Act</i> . Responsible for areas covering legislation, provincial funding, digital infrastructure, provincial-wide services and provincial policies.
Capital Division	The Capital Division establishes and administers the Ministry of Education's Capital Program, estimated at \$550 million annually, and includes the following program areas: Annual Facilities Grant, Seismic Mitigation, New and Additional Schools, Replacement Schools, Routine Capital Investment, Building Envelope Program, Bus Replacement Program and the Carbon Neutral Capital Program. The Division establishes the Capital Objectives, the priorities for capital investment across the province through the ministry's Capital Planning process, establishes the Capital Standards, defines the scope of capital investments, establishes contractual relationship with school districts, enforces contractual requirements and processes payments.
Resource Management and Corporate Services Division	The Resource Management and Corporate Services Division is responsible for the oversight and management of approximately \$6 billion in operating funding to the K-12 sector; the K-12 funding formula; and school district shared services initiatives. In addition, the division is responsible for the ministry's overall budget and financial oversight and a wide range of corporate services: financial services; strategic human resources; correspondence; Freedom of Information requests; risk management; and planning/reporting.

Ministry of Energy, Mines and Petroleum Resources

DIVISION/BRANCH	TOPIC
Mines Competitiveness and Authorizations Division	Public Geoscience, Policy and Competitiveness, Indigenous Engagement, Tenures Process, Fair, effective and transparent authorizations, Regional operations and Mineral Development.
Electricity and Alternative Energy Division	<p>The Division is responsible for British Columbia's electricity and alternative energy sectors, including BC Hydro. These sectors are made up of diverse interests that develop electricity generation, transmission and distribution infrastructure, clean or renewable energy sources, including biomass, biogas, hydrogen, geothermal, hydro, solar, ocean, wind and low- carbon transportation fuels, and advance energy efficiency.</p> <p>The Division focuses on increasing electrification and energy efficiency across the economy, reducing the carbon intensity of transportation fuels, expanding electric vehicle infrastructure, and implementing programs to reduce energy use and greenhouse gas emissions in the residential, commercial and industrial sectors.</p> <p>The Division is responsible for B.C.'s low-carbon energy market transformation, driving a range of actions to support all stages of clean energy development and adoption. The Division also administers the Innovative Clean Energy (ICE) Fund, a special account used to further the energy and environmental priorities of the government.</p>
Oil Infrastructure Group	Responsible for facilitating the development and implementation of interprovincial oil pipelines and related infrastructure projects that benefit British Columbia through liaising with oil transmission pipeline proponents and providing the central point of contact on proposed interprovincial oil transmission pipelines to British Columbia's coast.

Ministry of Energy, Mines and Petroleum Resources Continued...

<p>Oil and Gas Division</p>	<p>Responsible for management of the province's oil and gas resources, including disposing and administering subsurface oil and gas tenures, facilitating infrastructure development to improve access to oil and gas resources; developing and implementing policies and programs, including the province's royalty regime; consulting with First Nations and other stakeholders; and engaging in external relations and providing information to the public. Develops legislation and regulations for B.C.'s oil and gas industry and sets policy for the province's regulator, the BC Oil and Gas Commission.</p> <p>Also responsible for negotiating and implementing agreements with other governments, First Nations, and non-governmental organizations regarding the fiscal, regulatory, scientific, health, safety, environmental, socio-economic, and financial aspects of oil and gas development.</p> <p>Responsible for development of the province's liquefied natural gas (LNG) industry and other industries that add value to British Columbia's oil and gas resources to strengthen and further diversify the provincial economy, including engagement with proponents, joint venture and investment interests, and liquefied natural gas and value-added gas importing countries; project implementation; and the development of a value-added oil and gas industry.</p> <p>Supports engagement on cross-jurisdictional issues relating to liquefied natural gas and value-added oil and gas, including financial and economic analysis; and relationship building with stakeholders and participation in relevant conferences and forums.</p>
<p>Strategic and Indigenous Affairs Division</p>	<p>Responsible for leadership and support in strategic planning and reporting; marketing and outreach, budget estimates; risk framework; supporting Clean BC ; regulatory reform; managing Crown Corporation planning and reporting requirements; Provides leadership and support in cross ministry policy and intergovernmental relations; building investor confidence in mining through outreach; and positioning B.C.'s interests/objectives in the Canadian Energy Strategy and Energy and Mines Ministers' Conference.</p> <p>Also, responsible for the management of the ministry's Indigenous relations; contributing to reconciliation with Indigenous nations; support for Indigenous nations policy development relating to mining and other specific initiatives; support for Treaty Land Entitlement negotiations; UNDRIP implementation; and support for negotiations with Indigenous nations on specific issues.</p> <p>Leads implementation of the Environmental Stewardship Initiative (ESI), and also responsible for the management of the legislative and legal affairs of the ministry.</p>
<p>Woodfibre Implementation Group</p>	<p>Responsible for facilitating the development and implementation of the Woodfibre LNG facility by liaising with federal, provincial, municipal governments and First Nations. Providing a central point of contact for the proponent of Woodfibre LNG on regulatory and issues management.</p>

Ministry of Environment and Climate Change Strategy

DIVISION/BRANCH	TOPIC
BC Parks	Responsible for all matters (policy, planning and management) of conservation, recreation and cultural values in the province's parks and protected areas.
Climate Change Strategy	Province-wide coordination and management with other ministries of systems to address and respond to climate change including CleanBC, CleanBC Communities Fund, adaptation planning and engagement, climate policy, energy and the Climate Action Charter commitments in association with Ministry of Municipal Affairs and Housing, and Ministry of Energy, Mines and Petroleum Resources legislated short and long-term, province-wide greenhouse gas reduction targets, carbon tax, Carbon Neutral Government (Public Sector Organizations - schools, universities and colleges and hospitals), carbon offsets, Climate Solutions and Clean Growth Advisory Council and climate action pieces of legislation related to climate change including: <i>Greenhouse Gas Industrial Reporting and Control Act</i> , <i>Climate Change Action Accountability Act</i> (formerly called <i>Greenhouse Gas Reduction Targets Act</i>), <i>Carbon Tax</i> , <i>Greenhouse Gas Reduction (Emissions Standards)</i> , <i>Greenhouse Gas Reduction (Renewable and Low Carbon Fuel Requirements Act)</i> , <i>Greenhouse Gas Reduction (Vehicle Emissions Standards) Act</i> , and <i>Clean Energy Act</i> .
Conservation Officer Service	A natural resource law enforcement agency responsible for enforcing federal and provincial statutes, public safety as it relates to human-wildlife conflict and interactions, commercial environmental and industrial investigations and compliance and enforcement activities.
Environmental Assessment Office	Environmental assessment (EA) process. Federal EA Substitution and Equivalency. Relationship to federal environmental assessment and review processes, including National Energy Board (NEB). Compliance and enforcement of certified projects. Public consultation regarding EAs or EA certificate amendment applications. Environmental Assessment Revitalization and the new <i>Environmental Assessment Act</i> .
Environmental Protection Division	Air quality, reducing toxins, pollution prevention, environmental emergencies/provincial spill response, <i>Environmental Management Act</i> , contaminated sites, brownfields, hazardous and industrial waste, <i>Integrated Pest Management Act</i> , extended producer responsibility, recycling, zero waste, circular economy, waste management (incineration, landfilling, municipal liquid and solid waste), permitting and compliance reporting for industrial operations' emissions.
Environmental Sustainability and Strategic Policy	Species at Risk policy and legislation development; conservation and sustainability of living resources; conservation science; fish and wildlife inventory, monitoring, and reporting; Conservation Data Centre; ecosystem data and information; terrestrial ecosystem mapping; habitat supply modelling. <i>Water Sustainability Act</i> : development of water legislation, regulations, policy, standards and guidance; integrated watershed and aquifer science; water quality objectives development and policy; water governance framework; provincial water strategies; intergovernmental agreements; drought strategy; First Nations and stakeholder outreach on water legislation; policy for water conservation; source water protection; water quality monitoring; BC Lake Stewardship and Monitoring Program; groundwater hydrology; groundwater protection; monitoring and network management for surface water and groundwater quantity and quality. State of Environment Reporting; snow survey; ambient air quality; water stewardship outreach; environmental and natural resource sector laboratory (analytical chemistry) and library services. Overarching environmental policy and legislation; compliance planning; intergovernmental relations; and Service Plan. Professional Reliance Review coordination of government actions. Corporate Indigenous relations and partnership development.

Ministry of Finance

DIVISION/BRANCH	TOPIC
Tax Policy Branch	Provincial tax policy, including: <ul style="list-style-type: none"> • Provincial property taxes (school, rural, police) • Property Transfer Tax • Provincial Sales Tax • Carbon Tax • Motor Fuel Tax • Provincial Income Tax • Cannabis Tax • Indigenous Taxation

Ministry of Forests, Lands, Natural Resource Operations and Rural Development

DIVISION/BRANCH	TOPIC
BC Wildfire Service	Wildfire Suppression, Wildfire Prevention and Community Resiliency Initiative
Forest Policy and Indigenous Relations	Economic Services, Trade and Export Policy, Timber Pricing, Compensation and Business Analysis, Coast and Interior Revitalization, Indigenous Relations.
Integrated Resource Operations	Archaeology; Compliance and Enforcement; GeoBC; Heritage; Mountain Resorts; Recreation Sites & Trails
Office of the Chief Forester	Forest Analysis & Inventory; Forest Improvement and Research Management Branch; Climate Change and Integrated Planning; Resource Practices and Innovation, Bio economy and Indigenous Opportunities.
Regional Operations	FrontCounter BC, resource management coordination, land use planning and implementation, Crown land and forest authorizations, community forest agreements, species at risk program delivery, urban deer, clean energy projects, First Nations consultation, ecosystem-based management, range, BC Timber Sales, Interior forest sector renewal, flood and fire recovery.
Resource Stewardship	Fish and Aquatic Habitat; Resource Planning and Assessment; Species at Risk Recovery; Water Management; Wildlife and Habitat. Includes resource practices, land-based investment planning, sustainable forest management, resource management objectives, fish and wildlife management, habitat management, water management, river forecasting, dam safety, flood safety, water use planning, utility regulation, water stewardship.

Ministry of Health

DIVISION/BRANCH	TOPIC
Office of Indigenous Health	Works in partnership with BC First Nations, Metis, Inuit and Health Canada, across provincial ministries, with regional health authorities, First Nations Health Authority, and Indigenous organizations, to ensure the implementation of Government key strategic directions and commitments regarding Indigenous health.
Finance and Corporate Services	Supports programs and health authorities by managing and ensuring a consistent approach to financial and corporate services planning, policy, performance oversight/reporting, and critical financial and corporate services issues management. Services provided include Audit and Investigations, Capital Services Management, Health Authority Regional Grants Decision Support, and Finance and Decision Support.
Health Human Resources and Labour Relations	Responsible for workforce planning and development and operational delivery of beneficiary services that contribute to effectively meeting patient and population health needs and improving patient outcomes through the efficient delivery of health services.
Population and Public Health	Focuses on improving people's overall health and well-being by promoting health; preventing disease, disability, and injury; protecting people from harm; and ensuring particular focus on key groups including Indigenous peoples, women and children (Health Protection; Healthy Living and Health Promotion; Public Health Services).
Primary Care	Responsible for implementing the provincial primary care strategy. The priorities of the division are: Primary care networks; Urgent primary care centres; Community health centres; Interdisciplinary team based primary care services; ensuring integration of Primary Care services with community services programs. The Division also includes HealthLink BC due to its role as a key community services enabler of primary care.
Provincial, Hospital and Laboratory Health Services	Focuses on provincial health services, regional hospital services, pathology and laboratory, and precision medicine. The Division works closely with providers and stakeholders, provides strategic oversight, policy development and evaluation.
Specialized Services	Focuses on implementing specialized community and surgical services and programs. Community Care - Seniors services and Mental health and substance use services. Work on wait times - Surgical services; Colonoscopy services; Diagnostic services; Implementing waitlist policies and approaches in the specialized community services programs and other general health services.

Ministry of Indigenous Relations and Reconciliation

DIVISION/BRANCH	TOPIC
Negotiations and Regional Operations Division	Leading provincial engagement with First Nations to advance reconciliation initiatives, including negotiating and implementing agreements with First Nations partners in conjunction with other provincial agencies, federal and local government, and working with stakeholders to ensure the success of reconciliation initiatives.
Reconciliation Transformation & Strategies Division	Leads the development of reconciliation policy and works with all governments on topics including governance, rights recognition, self-determination, capacity building, implementation of adoption of the United Nations Declaration on the Rights of Indigenous Peoples, the Truth and Reconciliation Commission Calls to Action, and the Tsilhqot'in Supreme Court decision. Responsible for developing a cross-government vision for reconciliation for the province in collaboration with Indigenous peoples.
Implementation and Lands Services Branch	Leads key functions for the completion, implementation and ongoing relationship management of agreements with First Nations in the province, including: <ul style="list-style-type: none"> • Provincial representative on treat Implementation Committees; • Tri-partite treaty closing to reach Effective Date; • Research/advice and survey for crown land negotiations; and, • Implementation best practices to ensure agreement obligations met.
Socio-Economic Partnerships Branch	Leads the development and implementation of key corporate indigenous initiatives and seeks to achieve positive impacts needed to improve the social and economic conditions of Indigenous people in BC living on and off reserve. This work requires the development of solutions through a diverse range of initiatives through engagement with Indigenous partners, provincial ministries and the federal government.
Community and Social Innovation Branch	Leads the Ministry's efforts in sociocultural reconciliation with Indigenous communities in British Columbia, including First Nations, Metis, urban Indigenous peoples and Indigenous youth. Partners with Indigenous governments, communities, organizations and other ministries to implement community wellbeing initiatives that advance self-determining, thriving, and resilient Indigenous communities.
Major Project and Cross Gov't Initiatives Branch	Leads and/or supports initiatives and provides strategic advice to other Governmental departments, First Nations, and industry proponents in a variety of initiatives in the fields of environmental stewardship, resource development, and emerging economic opportunities. The Branch also holds Provincial accountability for strategic consultation and accommodation procedures and associated tools to support statutory decision makers.

Ministry of Jobs, Trade and Technology

Division/Branch	Topic
Strategic Investments Office Branch	<p>Works directly with prospective investors whose projects have the potential to provide significant economic and job creation benefits to British Columbia.</p> <p>The SIO provides client-focused and personalized business services to help major investors save time and money, minimize risk and maximize certainty as their project proposal moves through provincial government regulatory and approval processes. The SIO works with municipalities, Indigenous communities and government agencies to facilitate significant investment projects in BC.</p>
Small Business, Jobs and Workforce Division	<p>Small business initiatives, programs, resources and available supports including the Small Business Task Force; and Small Business Roundtable; Sector and Regulatory Competitiveness including Better Regulations for British Columbians.</p> <p>Economic Policy and Support including Manufacturing sector support, including industries such as aerospace and marine; Provincial Economic Development Framework.</p> <p>Immigrations programs, settlement and integrations services; including Provincial Nominee Program, Entrepreneur Immigration Regional Pilot; foreign qualifications recognition, interprovincial labour mobility.</p> <p>BC Stats Information and Analysis.</p>
Planning and Innovation Branch	<p>Leads the development and implementation of strategy and policy in support of provincial technology, innovation and related investment initiatives. The branch also provides expertise on BC's research strengths and leads the planning and coordination of provincial technology and innovation policy and programming.</p>
International Trade Division	<p>Overseas trade and investment representative (TIR) presence in US, Europe and Asia;</p> <p>Trade readiness and trade services programs including support to communities across the province including indigenous communities;</p> <p>Initiatives to attract and retain international investors and businesses, and align efforts with B.C. communities and federal programs;</p> <p>International and domestic trade negotiations and agreements;</p> <p>International strategy and research;</p> <p>Trade and Investment Missions;</p> <p>International marketing;</p> <p>International engagement</p>
Regional Programs and Engagement Branch	<p>Leads the development and delivery of policies, programs and initiatives supporting local, regional and Indigenous economic development and community investment readiness.</p>

Ministry of Labour

DIVISION/BRANCH	TOPIC
Labour Relations	Administration of the <i>Labour Relations Code</i> through the independent quasi-judicial B.C. Labour Relations Board. The Ministry also promotes stable labour relations by monitoring collective bargaining disputes and providing formal and informal assistance to the parties. Also, responsible for the <i>Fire and Police Services Collective Bargaining Act</i> .
Employment Standards	Administration of the <i>Employment Standards Act</i> to ensure employees receive basic standards of compensation and conditions of employment, including the minimum wage. Provide fair and efficient procedures for resolving workplace disputes. Responsible for the Employment Standards Branch and the Employment Standards Tribunal. Responsible for enforcement of the new <i>Temporary Foreign Worker Protection Act</i> .
Workers' Compensation	Administration of the <i>Workers Compensation Act</i> and responsible for WorkSafeBC (provincial Workers' Compensation Board). WorkSafeBC provides compensation services, health care and vocational rehabilitation to injured workers. WorkSafeBC also has authority to develop, enact and enforce the <i>Occupational Health and Safety Regulation</i> . The Ministry is also responsible for the Employers' Advisers Office, the Workers' Advisers Office, and the Workers' Compensation Appeal Tribunal.

Ministry of Mental Health and Addictions

DIVISION/BRANCH	TOPIC
Mental Health and Addictions	Leading the immediate response to the overdose public health emergency, including harm reduction, public awareness, treatment and recovery services and prevention initiatives; Setting strategic direction for provincial mental health and addictions services through research, policy development and evaluation, including in relation to designated facilities under the <i>Mental Health Act</i>

Ministry of Municipal Affairs and Housing

DIVISION/BRANCH	TOPIC
<i>Community and Legislative Services Division</i>	
Community Gaming Grants	Community Gaming Grants support eligible not-for-profit organizations delivering community programs that benefit the citizens of British Columbia. Grants are awarded in several sectors including; Arts & Culture, Sport, Public Safety, Environment, Human & Social Services and Parent Advisory Councils. Eligible not-for-profit can also apply for Capital Grants through the program.
Community Policy and Legislation	TransLink legislation and governance; Ministry liaison with Auditor General for Local Government; Coordination of Ministry-wide legislation, regulations and board appointments.
Property Assessment Services	Provincial property assessment policy and legislation as it pertains to valuation and classification, including valuation of restricted use properties, redevelopment lands and impacts on business and housing affordability.
<i>Local Government Division</i>	
Governance Structures Governance Services Governance Relations	Incorporation, restructure, boundary extensions, structure-related legislation and processes, and local and regional governance. Local government administration, elections, governance operations-related legislative requirements/powers and local and regional services. Local government First Nations relations and Crown Grant/Nominal Rent Tenure sponsorships.
Local Government Finance	Local government finance, including: budgeting and financial plans; audited financial statements; unconditional grants; reserve funds; investments and municipal corporations; long-term liabilities; development financing (including Development Cost Charges); user-fees; and taxation (including tax sale).
Infrastructure and Engineering	Asset management, drinking water, wastewater, stormwater, solid waste, green energy and other capital grants, infrastructure planning grants and infrastructure programs (Investing in Canada Infrastructure Program, Clean Water and Wastewater Fund and Small Communities Fund).
Planning and Land Use Management Programs / Negotiations and Corporate Initiatives	Local government planning and land use management framework, including: new legislation related to rental zoning, housing needs reports and TransLink development cost charges; other local planning and land use tools; ministerial approvals of some official community plans; Regional Growth Strategies (RGSs); and Development Approvals Process Review.
Local Government Climate Action	CleanBC, Climate Action Charter, Climate Action Revenue Incentive Program (CARIP), joint provincial-UBCM Green Communities Committee (GCC), support for local government climate mitigation and adaptation action.
Dispute Resolution Guidance	Dispute resolution guidance related to Regional District service review/withdrawal, RGS and other intergovernmental disputes.
Local Government Policy, Research and Legislation	Overall responsibility for local government legislation development for <i>Community Charter</i> , <i>Local Government Act</i> , <i>Local Elections Campaign Financing Act</i> and other local government legislation. Broad responsibility for forward-looking policy development in relation to various local government authorities.

Ministry of Municipal Affairs and Housing Continued...

Office of Housing and Construction Standards	
Housing and Policy Branch	Housing policy and program development, including market and non-market housing, supportive housing and homelessness; liaison with BC Housing, which partners with local government, non-profit and private developers to build affordable housing; legislation governing strata properties, as well as actions in the <i>Homes for BC: A 30-Point Plan For Housing Affordability</i> ; BC Housing.
Building and Safety Standards Branch	Buildings, Construction, and Technical Systems: The regulatory framework for buildings and technical systems, including development of building, plumbing, fire, electrical, gas elevator and energy codes, site specific and jurisdiction specific regulations (e.g., tall wood), safety standards for technical systems (e.g., refrigeration in arenas), homeowner protection (e.g., home warranties), oversight of certain industry professionals and trades (e.g., home builder licensing), and policy advice relating to the built environment, including climate leadership. Liaison with BC Housing Licensing and Consumer Services, Technical Safety BC, Building Officials Association of BC, and National Research Council.
Residential Tenancy Branch	The regulatory framework for landlords and tenants, including conventional residential and manufactured home park tenancies; information services and disputes resolution for landlord and tenant disputes.

Ministry of Public Safety and Solicitor General

DIVISION/BRANCH	TOPIC
Policing and Security Branch	Police Services: provides central oversight of all policing and law enforcement in the province by developing and administering policing policy and programs. Ensures the adequate and effective levels of policing throughout the province. Security Programs: administration of the Protection Order Registry, the Criminal Records Review Program, and the regulation of the security industry in B.C.
Community Safety and Crime Prevention Branch	Civil Forfeiture; Victim Services; Violence Against Women and Children; Crime Prevention; and, Combating Trafficking in Persons.
Corrections Branch	Community Corrections: supervision and programs to reduce reoffending for offenders who live outside of correctional centres. Adult Custody: operation of correctional centres.
RoadSafety BC	Operates provincial road safety programs and is the policy and regulatory agency responsible for ensuring the safe and responsible operation of motor vehicles in B.C.
Emergency Management BC **Meeting requests for the Minister will be held with the Parliamentary Secretary for Emergency Preparedness.	Emergency Management BC (EMBC) is the lead co-ordinating agency in the provincial government for all emergency management activities. The overall purpose of EMBC is to make individuals and communities in B.C. safer. EMBC works with local governments, First Nations, federal departments, industry, non-governmental organizations, and volunteers to support the emergency management phases of mitigation and prevention, preparedness, response, and recovery. Additionally, EMBC engages with provincial, national and international partners to enhance collective emergency preparedness. Also, within EMBC is the Office of the Fire Commissioner (OFC). The OFC is the senior fire authority in the province with respect to fire safety and prevention.
Cannabis Legalization and Regulation Secretariat	The Secretariat is responsible for coordinating cannabis policy across the provincial government. Working with partner ministries and external stakeholders, the Secretariat seeks to advance Government's overarching cannabis policy goals, which include: public health and safety, protecting children and youth, reducing crime and the illegal market, addressing cannabis-impaired driving, and supporting economic development.

Ministry of Social Development and Poverty Reduction

DIVISION/BRANCH	TOPIC
<p>Research, Innovation and Policy Division</p> <p>Service Delivery Division</p>	<p>TogetherBC, British Columbia’s first poverty reduction strategy, sets a path to reduce overall poverty in B.C. by 25% and child poverty by 50% by 2024.</p> <p>With investments from across Government, TogetherBC reflects government’s commitment to reduce poverty and make life more affordable for British Columbians. It includes policy initiatives and investments designed to lift people up, break the cycle of poverty and build a better B.C. for everyone.</p> <p>Built on the principles of Affordability, Opportunity, Reconciliation, and Social Inclusion, TogetherBC focuses on six priority action areas:</p> <ul style="list-style-type: none"> • More affordable housing for more people • Supporting families, children and youth • Expanding access to education and training • More opportunities, more jobs • Improving income supports • Investing in social inclusion <p>Accessibility – Working across government to increase accessibility and decrease barriers for people with disabilities in B.C.</p> <p>Income and Disability Assistance - Income Assistance provides support and shelter payments to help low income singles and families while they are looking for work. Disability assistance provides support and shelter payments to people who are low-income with a severe disability and can’t fully support themselves or gain independence. Income and Disability Assistance programs and services are delivered at 47 ministry office locations and 36 partnership Service BC offices around the province. Clients can also access services through the ministry’s toll-free phone line or through the online client portal My Self-Serve.</p>
<p>Employment and Labour Market Services Division</p>	<p>How to access employment supports through the Employment Program of BC and the 84 WorkBC Employment Service Centres located throughout the province.</p> <p>How to apply for project based funding under the Community Employer Partnership initiative in order to increase local employment opportunities for British Columbians.</p>

Ministry of Tourism, Arts and Culture

DIVISION/BRANCH	TOPIC
<p>BC Arts Council</p>	<p>Application and peer review adjudication process for programs of the BC Arts Council; responsibility for arts and cultural development in communities through grants to individual artists and organizations; funding for community arts organizations and regional arts organizations; support for Indigenous artists and arts organizations; support for youth and emerging practitioners through scholarships and early career development; support for touring.</p>
<p>Arts and Cultural Development</p>	<p>Research, analysis and policy and program development that aims to enrich communities, provide broad access to and increase participation in the arts and leverage partnerships for impactful and innovative programming in all corners of B.C. Provides oversight of the Royal BC Museum and the modernization project as well as establishing of a Chinese Canadian Museum</p>
<p>Sport</p>	<p>Sport policy issues; programs supporting the delivery of services through provincial sport organizations; sport event hosting.</p>
<p>BC Athletic Commission</p>	<p>Legislation and regulatory oversight of professional boxing and mixed martial arts, as well as amateur kickboxing, mixed martial arts, Muay Thai and pankration. .</p>

Tourism	Policy development and strategic issues management to support BC's tourism sector; manages the Resort Municipality Initiative, Tourism Event Program and Municipal Regional District Tax program (jointly with DestinationBC and Ministry of Finance.) Provides oversight of Destination BC (tourism marketing/development) and BC Pavilion Corporation (BC Place and Vancouver Convention Centre) and leads development and implementation of provincial tourism strategy.
Creative Sector	Policy development, research and inter-government relations work in support of B.C.'s creative industries including, film, television, interactive digital media, music, and publishing. Provides oversight of Creative BC and the Knowledge Network.
Multiculturalism	Multiculturalism Community Grant program, Organizing Against Racism and Hate Program, Multicultural Advisory Council, Premier's Chinese Canadian Advisory Council Secretariat.

Ministry of Transportation and Infrastructure

DIVISION/BRANCH	TOPIC
Highway Operations	The Highway Operations Department plans, designs, constructs, operates, rehabilitates and maintains the provincial public highway system. Project manages and delivers hundreds of expansion, rehabilitation and safety improvement projects annually including maintenance contracts, centreline marking contracts and electrical contracts. Oversees and manages privatized road and bridge maintenance. Approves subdivisions in rural areas near provincial highways, issues highway permits for access, utilities and special events and approves zoning near provincial highways.
Highway Services	The Highways Services Department develops province-wide engineering and environmental solutions and implements standards, policies and procedures regarding provincial transportation engineering. Ensures commercial vehicle safety by managing the National Safety Code, the Vehicle Inspection and Standards and enforcement of the Motor Vehicle Act in relation to commercial vehicles.
Major Projects, Infrastructure and Properties Department	The Major Projects, Infrastructure and Properties Department is responsible for all aspects of strategic planning, programming, procurement and major projects delivery within the province including development and management of the provincial 10 year Transportation Investment Plan, management of federal and community cost sharing programs, and the delivery of the major transportation projects throughout the province. Oversees the acquisition, management and disposition of the ministry's thousands of properties and land interests, including those owned by the BC Transportation Financing Authority and BC Railway Company. The department is also the primary linkage to the Transportation Investment Corporation.
Transportation Policy & Programs Department	The Transportation Policy and Programs Department is responsible for all aspects of strategic transportation policy. This includes air, rail and marine modes, passenger transportation regulations and licensing, inter-governmental relations, cycling and airport grant programs, climate leadership, corporate planning, strategic initiatives and writing services as well as to maintain and optimize the delivery of transit services in participating communities throughout the province. The department also has provincial oversight of the inland and coastal ferry system in British Columbia.

Provincial Agencies, Commissions and Corporations

ORGANIZATION	TOPIC
Agricultural Commission Land	Information and advice regarding the Agricultural Land Reserve (ALR) and work of the Provincial Agricultural Land Commission (ALC). ALC Chair and/or Chief Executive Officer will be in attendance.
Auditor General for Local Government	The office of the Auditor General for Local Government conducts performance audits of local governments in order to provide them with objective information and relevant advice that will assist them in their accountability and the achievement of value for money in their operations. Our work emphasizes a collaborative approach in working with local governments and we would be pleased to meet and discuss areas of risk or concerns and how our office can assist in addressing these issues.
BC Emergency Health Services (BCEHS)	<p>BCEHS governs the emergency medical services system in BC and provides pre-hospital emergency and inter-facility patient transfer services. Under the oversight of BCEHS, BC Ambulance Service (paramedics and emergency medical call takers and dispatch staff provide pre-hospital emergency care and medically necessary transport (ground and air) for British Columbians. BCEHS also oversees the BC Patient Transfer Network (BCPTN), which coordinates the transfer of acute and critically ill patients to the appropriate level of care both within and outside of B.C.</p> <p>Members of the BCEHS Executive will be in attendance and look forward to participating in productive and engaging sessions.</p>
BC Housing	<p>BC Housing works in partnership with private and non-profit sectors, provincial health authorities and ministries, other levels of government and community groups to develop a range of housing options. These affordable housing options span the housing continuum, including emergency shelter and housing for the homeless, transitional supportive and assisted living, independent social housing, rent assistance in the private market, and affordable owner-purchase housing.</p> <p>Through the <i>Homeowner Protection Act</i>, BC Housing also licenses residential builders, administers owner builder authorizations, ensures that mandatory licensing and home warranty insurance provisions are complied with, oversees the third-party home-warranty insurance, and carries out research and education that benefits the residential construction industry, consumers and the affordable housing sector.</p>
BC Hydro	<p>Our vision is to be the most trusted, innovative utility company in North America by being smart about power in all we do. BC Hydro's Community Relations staff will be present at the Convention and look forward to addressing any questions that you may have related to their operations.</p>
BC Oil and Gas Commission	<p>The BC Oil and Gas Commission regulates oil and gas activities for the benefit of British Columbians and looks forward to addressing any questions you may have on our regulatory oversight.</p>

Provincial Agencies, Commissions and Corporations Continued...

<p>BC Transit</p>	<p>From small towns to large urban centres outside of Metro Vancouver, BC Transit provides safe, effective, customer focused transportation solutions that connect people and communities to a more sustainable future. BC Transit would be pleased to discuss any questions you may have regarding our services. In order to provide you with the best information possible, please provide specifics relating to your questions within the online meeting request.</p>
<p>Insurance Corporation of British Columbia (ICBC)</p>	<p>ICBC provides universal compulsory auto insurance (basic insurance) to drivers in British Columbia, with rates regulated by the British Columbia Utilities Commission (BCUC), and also sells optional auto insurance in a competitive marketplace. Our insurance products are available across B.C. through a network of independent brokers, and claims services are provided at ICBC claims handling facilities located throughout the province. We also invest in road safety and loss management programs to reduce traffic-related deaths, injuries and crashes, auto crime and fraud. In addition, we provide driver licensing, vehicle registration and licensing services, and fines collection on behalf of the provincial government at locations across the province. ICBC will have staff present at the Convention who would be pleased to discuss or meet on any issues related to ICBC's operations.</p>
<p>Royal Canadian Mounted Police (RCMP)</p>	<p>Various police issues.</p>

Mayor and Council

From: Roger Lagassé <roger_lagasse@dccnet.com>
Sent: June 11, 2019 11:03 AM
To: Mayor and Council
Subject: Métis gathering at Seaside for National Indigenous Day June 21
Attachments: ucmnposterJune212019c.pdf

Dear Mayor Beamish and Councillors,

On behalf of the United Canadian Métis Nation, we request the honour of your presence at our June 21st National Indigenous Day celebration at the Seaside Centre in Sechelt.

We would be most gratified by the presence of Mayor Beamish and Councillors. I am attaching a copy of our poster for your information.

Ul-nu-msh-chalap.
Marsee
Thanks

Roger Lagassé
Interim President
United Canadian Métis Nation
8146 Redrooffs
Halfmoon Bay, BC
V0N 1Y1
604-885-4353
text: 604-741-7653

United Canadian



Métis Nation

CELEBRATES

NATIONAL INDIGENOUS PEOPLES DAY

JUNE 21 FREE TO ATTEND

POTLUCK GATHERING AT SEASIDE CENTRE, SECHELT

5790 Teredo Street, Sechelt 12:00 – 3:00

BRING YOUR FAVORITE DISH TO SHARE IN THE POTLUCK at 12:00

ENTERTAINMENT/MUSIC/SPEAKERS starting at 1:15

METIS JIGGERS... TED / GAYLE MCDONALD,

KATHLEEN NISBET AND FRIENDS

ARTS AND CRAFTS AND ARTIFACTS DISPLAYS

HISTORIANS...GEORGE/TERRY GOULET

METIS AND FRIENDS OF THE METIS

LONG LIVE THE MÉTIS !

Canada Sponsored by the Department of Canadian Heritage



Innocentons Louis Riel!



Mayor and Council

From: Simpson, Sally <ssimpson@sd46.bc.ca>
Sent: June 11, 2019 9:03 AM
To: Mayor and Council
Subject: Invitation for Sunshine Coast Alternative School Grad - June 24th.
Attachments: SCAS 2019 Grad E Invitation.pdf

Dear Mayor and Council,

We are pleased to extend this invitation to our graduation ceremony. We look forward to hearing if you are able to attend.

Thank you.

Sally Simpson, Secondary Administrative Assistant II
Sunshine Coast Alternative School, S.P.I.D.E.R. & C.E.
805 Gibsons Way, Gibsons, B.C.

Mail: PO Box 369, Gibsons, B.C. V0N 1V0
ph: 604-886-8647 extn: 221
Fax: 604-886-8081

Please join us as we celebrate the graduation of our students.



Monday, June 24, 2019
1:00 pm - 3:00 pm

shíshálh Nation | Sechelt Nation Band Hall
Corner of Xweus St & Xenichen Ave
(Behind McDonalds)
Sechelt BC

RSVP by Wednesday, June 19th, 2019
604-886-8647 ext. 0
ssimpson@sd46.bc.ca

Sunshine Coast Alternative School
S.P.I.D.E.R. & C.E.



Gibsons General Mailbox

From: AVICC <avicc@ubcm.ca>
Sent: June 12, 2019 12:05 PM
To: avicc@ubcm.ca
Cc: Carmen Driechel
Subject: AVICC Members - time sensitive Invitation to the Village Project Workshop in Nanaimo, Friday June 14 11am-3pm

Please forward this invitation to elected officials in your community.

>FortisBC has extended an invitation to AVICC elected officials to join
>FortisBC employees at an event this Friday in Nanaimo from 11am-3pm

>FortisBC is hosting the Village Project Workshop at the Beban Park
>Social Centre (2300 Bowen Rd). Lunch will be provided.

>

>FortisBC employees will attend, joined by Mayor Leonard Krog. Those
>that would like to attend should email Carmen Driechel, Community &
>Indigenous Relations Manager from FortisBC at
>carmen.driechel@fortisbc.com

>

>About the workshop:

>

>THE VILLAGE PROJECT: THE JOURNEY OF OUR GENERATION - Cultural

>Connections has a story to share about reconciliation; its highs and

>lows, the emotions it stirs up and unimaginable gifts. In this

>workshop, our team will take you through the story of the first 145

>years of Canada's history and into the era of reconciliation.

>Participants will laugh, reconsider, reflect, deepen their

>understanding, maybe shed a tear, answer some tough questions and perhaps inspire a few new ones.

>

>"This was one of the most powerful and impactful workshops I have ever

>attended. I was humbled by the courage and honesty of the Elders to

>share and educate. The information is offered in a way that does not

>blame but asks 'How can we heal this?'"

Mayor and Council

From: Ed Pednaud <exec@sehelchamber.bc.ca>
Sent: June 13, 2019 10:04 AM
To: Mayor and Council
Subject: Chamber Member Action Required- SCRD Chair Lori Pratt-Breakfast Event

Good Morning Chamber Members,

We are at a watershed moment on the Coast.

Water shortages, fire season is upon us, the landfill is out of room, transportation issues, development issues etc.

The SCRD is an integral part of the future of this community. It is important that you attend and ask the questions of the Chair, Lori Pratt, that are important to you and your businesses.

The SCRD's success in navigating the issues depends largely on input and who better to provide input but the Chamber of Commerce Business Community. Your livelihood is dependent on sound decision making.

Be a part of the solution and have your say.

Event: Breakfast with SCRD Chair Lori Pratt

Date: 6/18/2019 at 08:00 AM

Details:

Come and hear about the issues that are important to you!!

For more information or to register access this link:

<https://sunshinecoast.growthzoneapp.com/ap/Events/Register/GrZ40bNP>

[To unsubscribe click here.](#)



ELPHINSTONE SECONDARY SCHOOL

School District #46 (Sunshine Coast) P.O. Box 770, Gibsons, B.C. V0N 1V0
Tel. 604-886-2204 Fax: 604-886-7216

CAUSE CAUSIT



June 10, 2019

Mayor Bill Beamish
Town of Gibsons
474 S. Fletcher Rd.,
Gibsons, B.C.
V0N 1V0

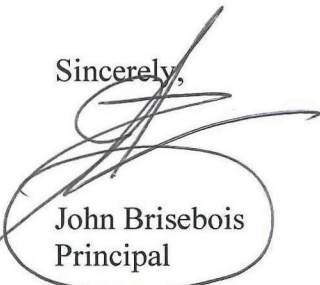
Dear Mayor Beamish,

Elphinstone Secondary School will be holding its Commencement Ceremony on Wednesday, June 26th. The ceremony will start at 7:00 pm in the school gymnasium.

On behalf of the staff and students I would like to invite you to attend our ceremony. Due to the prestigious title and position you hold in our community we would like to invite you to give a short inspirational message for our learning community. **Please inform me of your intentions in your RSVP by June 19th.**

RSVP to Shelly Ashley-Pryce at 604-886-2204 or sashley-pryce@sd46.bc.ca

Sincerely,



John Brisebois
Principal

JB/sap

Gibsons General Mailbox

Subject: FW: Change of Date: Touchstone VIP Unveiling

From: James Askew [mailto:james@rareearthmarketing.ca]

Sent: June 17, 2019 3:09 PM

To: Gibsons General Mailbox <info@gibsons.ca>

Subject: Change of Date: Touchstone VIP Unveiling

Dear Town of Gibsons Councillors

We want to ensure you had received this change to the original date for this exciting event. We've been experiencing a high level of email bounce back and non-receipts recently, so we thought it was important to re send the invitation again, this time from myself directy rather than the usual email service. Please click the RSVP Button in the attached invite, so we know you can make it. It's going to be a special evening, and we're looking forward to seeing you there!

Regards,

James Askew, President
rareEarth Project Marketing Ltd.

NOTICE – CHANGE OF DATE



NEW DATE

Wednesday July 10th, 2019

7pm – 9pm

COCKTAILS SERVED AT 7PM

PRESENTATION AND GREETINGS AT 8PM

Join us for this exclusive event as we unveil the
West Coast's most anticipated oceanfront community

[Click here to RSVP](#)

Touchstone Discovery Centre
971 Venture Way, Gibson's BC

Pippa





A great big thank-you to The Town of Gibsons
and Mayor Bill Beamish coming to celebrate
50 years of Jack e Jill Preschool.

I love the beautiful book which will
keep me busy reading to start my retirement

Ann Law

May 31, 2019

His Worship Mayor Bill Beamish
Town of Gibsons
Box 340, 474 South Fletcher Road
Gibsons, BC
V0N 1V0

Dear Mayor Beamish,

On behalf of the respective Boards of E-Comm and PRIMECorp, I am pleased to enclose the new strategic plans for both organizations.

As referenced in E-Comm's (a)SPIRE 2025 plan, strategic planning, done well, involves the wisdom of many. We believe our plans are the culmination of the collective acumen of the public safety community and its stakeholders, and we are grateful to the more than 200 individuals who contributed to their development.

Although separate and distinct, the connection points between E-Comm and PRIMECorp are undeniable and as a result, you will note the work of both organizations intersects in many parts of each plan. We have worked hard to ensure the direction of both Boards was kept in mind throughout our planning process. Namely, to be forward thinking, to align our goals and efforts to those of our partners and users, to think big picture, but to also be realistic.

The resulting roadmaps are centred on key Commitments, supporting strategies and key initiatives that will be the focus of both organizations over the next 5-7 years. Ultimately, our work is in support of the visions of both E-Comm and PRIMECorp: Safer communities in British Columbia. Whether emergency communications or information management, excellence is our goal.

I hope when you review these plans, our visions and missions and the support of your municipalities is apparent. You will note at the back of each plan there is additional material with more detail on select initiatives outlined in the plans. We have included the initiatives we felt would be of most interest to you, but if there is anything you wish more information on, please get in touch.

I also invite you to visit www.ecomm911.ca/strategic-plan/ to learn more and to see a short video that tells E-Comm's strategic story in 90 seconds. Please feel free to forward this page to anyone who feel may benefit from its content. PRIMECorp's strategic plan is also available at www.primecorpbc.ca.

We will be requesting an opportunity to meet with Council and/or appropriate Committee of Council at a time convenient to you as our efforts directly affect your communities and residents.

We thank you in advance for your consideration.

Sincerely,



Oliver Grüter-Andrew
President and CEO
604-215-5002



Additional Operating Centres

Open and develop the Vancouver Island Operating Centre. Establish a second Operating Centre in the Lower Mainland to enhance overall operational resilience, including during a disaster.

Executive Summary

The Additional Operating Centres initiative includes all activities and projects required to expand E-Comm's 9-1-1 and dispatch operations into additional facilities on Vancouver Island and within the Lower Mainland. It is associated with several Commitments and Strategies for E-Comm, including:

- Expand operating facilities so that a single-site disruption does not interrupt services
- Advance emergency and business continuity plans to ensure continued operations, and that we meet partners' expectations
- Locate future operating facilities in areas that consider operational needs, including accessibility for staff
- Continue the sustainable integration of call-taking and dispatch services in the Lower Mainland

Background

There are two primary goals driving the need for a second 24/7 operating facility in the Lower Mainland. The first is to improve operational resilience and to provide necessary space to support additional call-taking and dispatch expansion. The second is to enhance our ability to attract and retain top talent by gradually establishing operating locations where they live. Planning and development of this facility will occur over multiple years and will require the development of a funding strategy.

Work on a potential second 24/7 facility in the Lower Mainland is underway with the completion of a feasibility and cost assessment study planned for 2019.

Objectives

1. Complete facility development and operationalize the South Island 9-1-1/Police Dispatch Centre to provide a roadmap and template for transitioning E-Comm's operations to multiple sites
2. Develop and implement a plan for one or more additional operating facilities in the Lower Mainland to address business continuity requirements and provide additional space for business growth
3. Determine the ultimate capacity and configuration of the existing E-Comm Lower Mainland facility and development and implement a plan for required changes or renovations

Initial Actions

1. Undertake discussions with potential building and dispatch partners
2. Complete Feasibility Study and refine cost estimates
3. Develop Business Case for new facility
4. Approval of Business Case and funding strategy for new facility
5. Undertake further design and site acquisition work
6. Develop cost estimates and business cases for existing Lower Mainland Centre renovation/reconfiguration projects
7. Complete initial renovations and relocate Fire dispatch at Lower Mainland Centre

Innovation Centre

Establish a function and team dedicated to the identification, evaluation and potential adoption of innovative ideas in emergency communications and information management.

Executive Summary

The Innovation Centre initiative includes activities to be undertaken by E-Comm and PRIMECorp to develop a framework for and establishment of an Innovation Council involving stakeholders from both organizations. It is associated with a number of Commitments and Strategies for both E-Comm and PRIMECorp, including:

- Provide the means by which E-Comm and its partners can collaboratively research and implement new emergency communication solutions
- Connect with organizations globally to identify and assess new approaches in emergency communications
- Maintain regular contact with a range of organizations at the federal, provincial and municipal levels to leverage opportunities and manage risks
- Ensure services are focused on current policing needs and adaptable to future requirements
- Shift from an operational mindset to an innovative mindset, questioning the status quo
- Create an innovation framework that engages the first responder community through an innovation council, processes and accountabilities
- Seek opportunities to partner with organizations known for innovation and expertise

Background

Both E-Comm and PRIMECorp are organizations that are unique across North America in their structure, mandate and capabilities. Both organizations are also highly dependent on technology and are consistently affected and influenced by broad changes occurring in the delivery of public safety services, driven by technological and socio-economic factors. The net result is that neither organization can afford to stand still with respect to their service delivery mandates and the technologies, tools and processes they use to deliver those services. There is a critical and fundamental need to establish organizational capability to enable ongoing innovation.

A further objective is that E-Comm and PRIMECorp become a centre for innovation, not only for their own processes and outcomes, but for those of their partners. Through a shared Innovation Centre hosted and facilitated by E-Comm and PRIMECorp, agencies will research the world for their own purposes and decide on ideas for incubation and operation. This includes researching, monitoring and piloting emerging solutions such as Artificial Intelligence.

Further, this initiative aims to enhance and optimize the business processes, tools and capabilities used by E-Comm and PRIMECorp, through the use of innovation to:

- Deliver new or modified services that deliver positive business outcomes and provide significant value to our clients.
- Minimize the costs and effort involved in developing, implementing and operating new or modified services.

Deliver new or modified services to clients faster than would otherwise be the case by learning from the experience of other organizations and applying recognized best practices and best-in-class solutions.

Objectives

1. Develop organizational capabilities and processes for ongoing innovation within E-Comm and PRIMECorp
 2. Establish approaches to establishing new funding and resources that will enable:
 - Building a dedicated team of staff from E-Comm and PRIMECorp to focus on innovation and new service development
 - Establishment of a network of contacts and partnerships in a variety of organizations in B.C., Canada and around the world
 - Implementation of an ongoing program of collaboration with key stakeholders that are tasked with the regular delivery of new tools, techniques and services
 3. Establish ongoing budgets, resourcing and annual deliverables in support of both organizations' efforts at innovation and service development
 4. Develop the overall process and framework by which service innovation is to be planned, managed and tracked by both E-Comm and PRIMECorp
 5. Develop terms of reference for one or more "Innovation Councils" consisting of E-Comm, PRIMECorp and external stakeholder organization representatives
 6. Develop annual goals, objectives and deliverables for the innovation programs of both organizations
-

Initial Actions

Actions/Milestones

1. Establish initial PRIMECorp funding in 2019/2020 budget
2. Formal stakeholder outreach activity to define innovation approach
3. Establish Innovation Council (PRIMECorp leads, supported by E-Comm)
4. Initial Business Case for ongoing PRIMECorp funding
5. Initial Business Case for E-Comm funding in 2020 budget

Next Generation 9-1-1 Implementation

Deploy the technology upgrades needed for NG9-1-1; review related call-taking and dispatch practices. Provide provincewide thought leadership and change management to ensure a smooth transition to NG9-1-1.

Executive Summary

The Next Generation 9-1-1 (NG 9-1-1) initiative includes activities and projects to be undertaken by E-Comm and PRIMECorp to enable the initial transition to NG9-1-1 services and technology. It is associated with several Commitments and Strategies for both E-Comm and PRIMECorp, including:

- Develop and implement the Next Generation 9-1-1 platform provincewide
- Facilitate dialogue among first-responder agencies to evolve operational process and inform the public as a result of NG 9-1-1
- The current scope of NG 9-1-1 includes 9-1-1 voice and Real-Time-Text (RTT) services. Other forms of 9-1-1 services (e.g. video calling) will be added to the scope at a future point when they are more clearly defined.

Background

In 2017, the Canadian Radio-television and Telecommunications Commission (regulator for the 9-1-1 networks and telecommunications service providers in Canada) released a decision on the regulatory framework that will apply to modernizing the 9-1-1 networks. It directs the telephone companies to continue providing 9-1-1 network services and to implement NG 9-1-1 capabilities according to specific milestones:

- February 2019 – commence NG 9-1-1 voice trials, followed by trials of Real-Time Text (RTT) to 9-1-1
- June 2020 – the NG 9-1-1 networks shall be available for operational use
- December 2020 – systems shall be in place to support RTT to 9-1-1
- June 2023 – legacy 9-1-1 networks shall be decommissioned

NG 9-1-1 will result in the modernization of 9-1-1 services across Canada and internationally, as a result of the need for emergency response agencies to improve operational efficiencies and better respond to the evolving needs and expectations of the public.

As the largest 9-1-1 Public Safety Answer Point (PSAP) in British Columbia, E-Comm is expected to lead the planning and implementation of NG 9-1-1 on behalf of emergency service partners and stakeholders across B.C. from both technology and operational perspectives.

PRIMECorp, as the mandated provider of police information management services in B.C., has an important role to play in evolving its services to deal with additional forms of information expected to be transmitted and managed by PSAPs and police agencies as part of NG 9-1-1.

Objectives

1. Develop funding model and undertake necessary planning to procure technology and resources for this initiative
 2. Leverage the NG 9-1-1 CRTC voice trial mandate to partner with TELUS on a Proof-of-Concept for NG9-1-1 call-taking systems in 2019 on behalf of all PSAPs in B.C.
 3. Undertake procurement for a new multi-media communications (telephone) platform to meet the needs of E-Comm and other partner agencies and PSAPs
 4. Keep abreast of NG 9-1-1 network development progress and position E-Comm to address impacts on PSAP operations (policies, standard operating procedures, training, revised business support processes and analytics)
 5. Facilitate the migration of all PSAPs in B.C. to the NG 9-1-1 network and the new call-taking platform prior to 2023 (aligned with CRTC mandates)
 6. Implement RTT to 9-1-1 province-wide, including secondary PSAPs
 7. Develop a stakeholder outreach and coordination plan that ensures a standard and consistent approach is applied across all emergency response agencies (within British Columbia) when rolling out new operational 9-1-1 services
 8. Investigate the impacts to employees and determine ways to mitigate the risks through support and training that align with the Strategic initiative of Strong Workforce
 9. Lead public awareness and education activities
-

Initial Actions

Actions/Milestones

1. Acquire equipment and services to support NG 9-1-1 Proof-of-Concept (voice and RTT)
2. Implement NG 9-1-1 Proof-of-Concept network
3. Conduct Proof-of-Concept testing and demonstrations
4. Develop new business model for shared call-taking platform and sign agreements with partner agencies
5. Develop requirements for long term NG 9-1-1 call-handling platform

Service Expansion

Expand the reach of current E-Comm services across Vancouver Island and Mainland British Columbia. Build on existing service offerings by introducing new and in-demand services that E-Comm is best positioned to deliver.

Executive Summary

One of E-Comm's new strategic Commitments is to continually strengthen services and provide them to communities across British Columbia in terms of both Operations (call-taking and dispatch) and mission critical technology. We also need to start turning our minds to opportunities that may emerge given the changing technology landscape that we and our stakeholders will experience over the coming years.

Background

As E-Comm evolves, service offerings in several areas can be expanded and be roughly grouped into three categories:

1. Expansion of primary services: Expansion of main services we currently offer including 9-1-1 Public Safety Answer Point (PSAP), police and fire call-taking and dispatch, first responder radio services and fire technology throughout our current geographic footprint. This can also include the expansion of existing services into classes of service for which we are currently involved at arm's length such as the "Federal Family," which includes entities such as Conservation, Department of Fisheries and Oceans, Canada Border Services Agency among others. Other public safety-related entities within B.C. are seen as a natural progression in terms of services offered, especially critical infrastructure providers and direct response/coordination agencies such as Emergency Management BC and local municipal Emergency Operations Centres.
2. Expansion of supporting services: The potential growth and expansion of some of the supporting services that E-Comm currently provides such as BAIT program monitoring, CPIC services, service analysis and public education is a possibility. On the Technology front, this could also include services such as individual personnel location, telephony infrastructure consolidation, and evolution of services such as E2MV and the Voice Records Request System.
3. Introduction of new services: Opportunities that lie ahead as E-Comm evolves and gains the ability to expand into new specific services, for example, more detailed analysis and reporting, workforce planning and management and customer service/referral services. Also, as technologies and technology platforms change and evolve, this could lead to other services that our partner agencies are interested in us offering. Similarly to both of the groupings listed above, once defined, new services can be offered to public safety-related organizations outside of our traditional scope.

Objectives

1. To develop a catalogue of current service offerings identifying consistencies as well as those that are ad hoc or “one-off;” clarify opportunities for customization
 2. To review and refresh: costing and resourcing determination methodologies for ongoing services as well as transition activities; service agreements; and test criteria for assessing business opportunities
 3. To identify potential expansion opportunities and priorities in B.C. for current service offerings and to create a plan for responding to requests for service
 4. To identify other potential service offerings (e.g. public education) to include in service catalogue
 5. To define future service offerings as identified through the innovation centre
-

Initial Actions

Actions/Milestones

1. Development of a Service Catalogue

A service catalogue of current services (Operations, Technology, HR, Corporate Communications, & Finance and Administration)

2. Environmental Scan

Identify the areas and communities within B.C. that are currently not serviced or under-serviced with regard to emergency communications

3. Approach and Implementation Plan

Develop a plan to expand service offerings, as appropriate, into the areas identified in the environmental scan including priority opportunities

Corporate Structure Evolution

Examine the current structure of the E-Comm legal entities in light of changes to the scope, scale, and geographic reach of the corporations' respective mandates. Align governance models to support evolving corporate structures.

Executive Summary

The purpose of the initiative is to ensure the E-Comm corporate structure provides effective oversight of the company's strategic and operational objectives now and into the future. This includes meeting the evolving needs of E-Comm's primary stakeholders: shareholders, contracted partners and funders. The project will examine the current structure with respect to the mandates of the E-Comm legal entities (E-Comm and its subsidiary, PRIMECorp) in light of the evolution of the scope, scale and in E-Comm's case, expanding geographic reach.

Background

The initiative is borne out of the increased number of radio and dispatch partners receiving services from the company, E-Comm's legal and operational relationship to PRIMECorp, and the increasing provincial scope envisioned for the organization by the Board of Directors.

E-Comm is a share capital company. At its core, are its principal assets: the E-Comm radio system and building. As an asset-based company, E-Comm is wholly owned by its shareholders. E-Comm is governed by statute, contract, and common law. E-Comm is an emergency communications corporation pursuant to the Emergency Communications Corporations Act (ECC Act) and therefore, is bound by certain prescriptive rules under the Act. As a share capital corporation, E-Comm is simultaneously governed by the BC Business Corporations Act as supplemented and amended by its Articles of Incorporation.

While there is broad consensus that service expansion and a wider geographic footprint is positive for E-Comm, there is strong recognition that such expansion and any revision to the structure, cannot be at the expense of shareholders in whatever form it might take. Protecting shareholder investment and the originating purpose of E-Comm is essential.

At the same time, it is important that it non-shareholder partners—call-taking and dispatch services—feel they are represented in the governance structure in some manner. In addition, some municipalities feel their own Board seat may now be warranted, and/or current groupings should be made into smaller groups to provide for more equity with regard to sharing seats and the resulting rotation among shareholders. The board seat allocation was first established in 1998 and has not fundamentally shifted since that time.

There is an additional layer of governance consideration embedded in this initiative related to PRIMECorp. First, PRIMECorp is a subsidiary of E-Comm, but as the sole shareholder, E-Comm takes all direction from the Provincial Government through a Voting Trust agreement. PRIMECorp also has a separate Board of Directors.

Objectives

1. To ensure the corporate governance of E-Comm is effective, compliant and efficient
 2. To ensure the corporate governance of E-Comm meets the needs of current and future stakeholders through a review of the board seat allocation model
 3. To ensure Shareholders' investment and assets—the E-Comm radio system and building—are protected into the future
 4. To ensure E-Comm Class A Shareholders maintain the predominant decision makers in terms of Board decisions impacting the direction, finances and operations of E-Comm
 5. To ensure non-shareholder, contracted partners have a voice in the direction of E-Comm that is reflective of a long-term commitment to E-Comm in terms of non-radio product, service and price
 6. To examine opportunities for greater governance linkages between E-Comm and PRIMECorp
 7. To review, size of the board, nomination process, the number of Independent Directors, terms, succession planning and director remuneration in tandem with overall initiative
 8. To update and modernize the Members' Agreement excluding Schedule C
-

Initial Actions

Key deliverables for the first year are focused on examination of the governance fundamentals required for the future and a review and updating of the Members' Agreement.

Actions

1. Review and updating of Third Restatement of Members' Agreement (housekeeping and other minor revisions)
2. Establish what will be important to governance in the future

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▶ Our Strategic Planning Process

Strategic planning, done well, involves the wisdom of many. That's why talking to our stakeholders and looking to jurisdictions around the world for leading practices was a priority for E-Comm as we developed our new strategic roadmap.

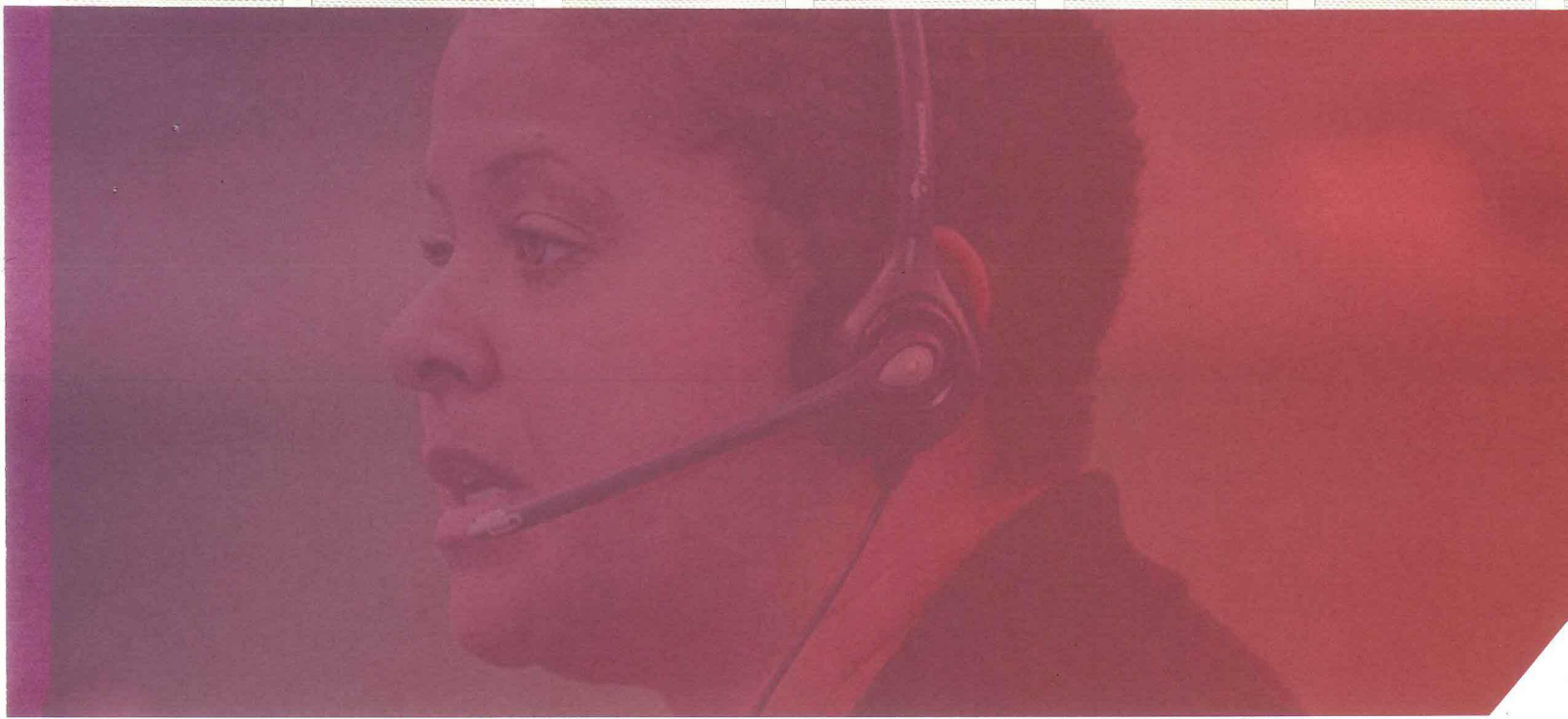
Early in our planning process, our Board of Directors was clear in its direction: Our strategy must be evidence-based; be visionary, but realistic; and have clear, measurable objectives for which regular progress updates will be required. Examining key dependencies, risks and funding were also important elements.

To meet this goal, the Board established a task force to work closely with executive leadership to delve into current and anticipated service needs and challenges. These were identified through consultation with many, including police, fire and ambulance leadership, senior provincial and local government officials, technology vendors, and our staff. For the first time, E-Comm's strategic planning process was also linked to that of our public safety partner, PRIMECorp, the organization responsible for the information management system

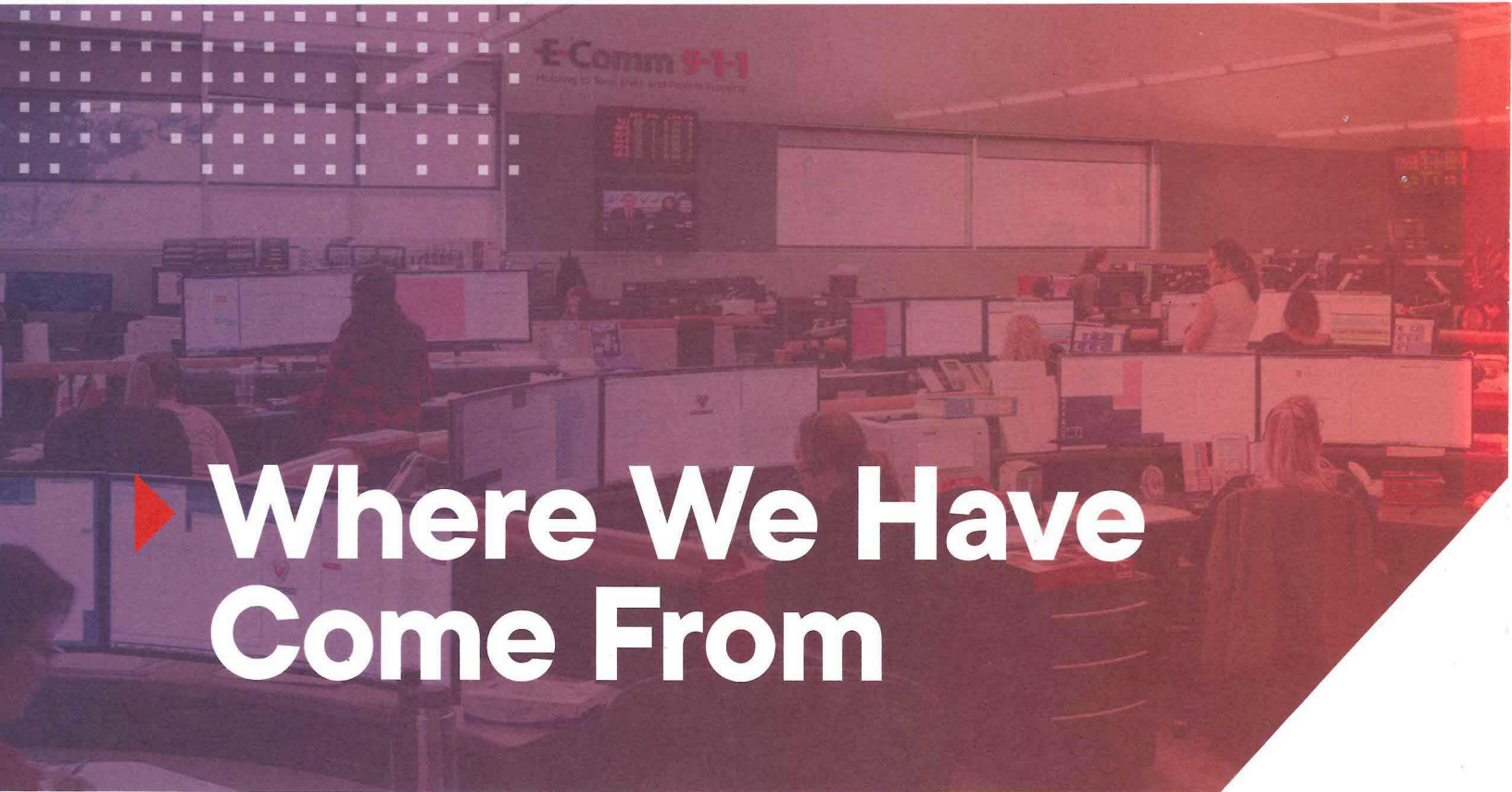
used by police personnel, including E-Comm's call takers and dispatchers, throughout British Columbia. This was particularly advantageous given our many shared strategic objectives.

The result is a roadmap that is centred on five key commitments. Each commitment has supporting strategies and key initiatives that the organization will focus on over the next five to seven years.

Although our strategic plan will guide the organization's direction to 2025, it is adaptable to shifting public safety priorities and the emerging needs of the communities we serve.



Step 01	Step 02	Step 03	Step 04	Step 05
DIAGNOSIS	DIRECTION	ACTION	VALIDATION	APPROVAL + IMPLEMENTATION
<ul style="list-style-type: none"> > Research > Analysis 	<ul style="list-style-type: none"> > Vision > Commitments 	<ul style="list-style-type: none"> > Strategies > Initiatives 	<ul style="list-style-type: none"> > Stakeholders > Adjustments 	<ul style="list-style-type: none"> > Ownership > Monitoring + Control
UNDERSTAND	DECIDE	ACT	FEEDBACK	MOBILIZE
Build a common understanding	Build a consensus on future state	Provide the means to deliver concrete results	Create awareness and foster support	Monitor action and adjust plan
BOARD TASK FORCE (INCLUDED EXECUTIVE)				
STAFF				
STAKEHOLDERS				



▶ Where We Have Come From

The origin of E-Comm is connected to one of Canada's favourite pastimes—hockey.

While the concept of consolidating emergency communications emerged in the early 1990s after a series of international disasters, including a devastating earthquake in San Francisco, it was the 1994 Stanley Cup riot in Vancouver that brought Metro Vancouver municipalities and the Provincial Government together to create shared services and technology to better meet the safety needs of citizens and first responders.

A lot has happened since E-Comm took its first 9-1-1 call in 1999. Our 9-1-1 service has expanded beyond Metro Vancouver, making us the first point of contact for 9-1-1 callers stretching from Vancouver Island to the Alberta border, and from the US border to north of Prince George.

We have grown from supporting one police department's call-taking and dispatch function to supporting dozens of police and fire agencies across the province. We have also evolved from one agency on the E-Comm radio

system in Metro Vancouver in 1999, to more than 30 today. This trajectory of growth and change has evolved over many years and will continue to evolve into the future.

Building on the organization's previous strategic plans, we considered both the external and internal environments in which E-Comm operates in the formulation of (a)SPIRE 2025. The external perspective considered a very competitive labour market, changing demographics, serious and complex social and mental-health challenges, rapidly changing technology and evolving first-responder needs.

From an internal perspective, we took into account recruitment and retention, strengthening existing lines of business before further expansion, an increased focus on resiliency, the introduction of Next Generation 9-1-1 technologies, and evolving our governance structure.

► Into the Future

With the pace of change accelerating to what can feel like the speed of light some days, developing a strategic roadmap that is both visionary and practical is essential. With that in mind, we believe that E-Comm's strategic plan—rooted in consultation and informed by research—is both.

We hope that as you read our plan, you will have a good sense of our view of the future and our key priorities. More important, we hope we will be successful in showing you how we plan to bring our strategic plan to life to deliver on our commitments.

As an organization built literally from the ground up, E-Comm has achieved many milestones in the course of our 20 years of service. We have shown we can save lives and protect property through helping 9-1-1 callers and supporting our first responder partners. We have become leaders in emergency communications through our new digital radio system and other technical innovations. This leadership is grounded in our smart, capable people and their ongoing collaboration with our many partners, whom we respect and value. The dedication of those who work in emergency services cannot be overstated.

There are many challenges in front of us, no doubt. But with (a)SPIRE 2025 as our guide, we will meet them as we continue to evolve from a regional service to one with a broader provincial focus. Whether it be adapting to technology change, managing increasing emergency and non-emergency call volumes, competing for talent or ensuring the public and first responders benefit from strong and resilient systems and services, we're focused on tackling these challenges head on, in new and innovative ways.

We believe (a)SPIRE2025 puts us on the path to what matters most—safer communities in British Columbia.

We welcome your comments at talktoecomm@ecomm911.ca



Doug Campbell, Board Chair

Oliver Grüter-Andrew, President & CEO

Vision

**Safer communities in
British Columbia through
excellence in public safety
communications.**

Mission

Deliver exceptional emergency communications to the public and first responders that help save lives and protect property.

Values

Our values guide how we carry out our work. Developed and defined by our staff, we are proud of our values: Respect, Integrity, Collaboration, Accountability and Service.



Where We Are **Going**

Our commitments will guide and inspire our actions. Ultimately, the services we provide to our partners and the public are our highest priority. Services will be enabled by our people, innovation, and partnerships.

Over the next five to seven years, E-Comm will be focused on five key commitments:

01 / Service

E-Comm delivers reliable, continuous, high-quality services that meet the needs of first responders and public safety.

02 / People

E-Comm provides a meaningful, professional work experience and a workplace that values and supports its people.

03 / Innovation

E-Comm provides leadership in emergency communications innovation.

04 / Relationships

E-Comm fosters strong stakeholder relationships and builds partnerships that advance emergency communications and public safety.

05 / Expansion

E-Comm continually strengthens its services and provides them to communities across British Columbia.



Putting our Commitments into Action ▶

We hope you never have to call us, but if you do, our number one priority is to be there for you—to answer your call and get you the help you need.

We also want to make sure first responders have the communications tools they need to keep themselves safe and to be successful in their jobs.

Each of our five Commitments is supported by a number of strategies to make us successful.



Our first commitment is all about service and the highest levels of effectiveness every day or during a disaster.

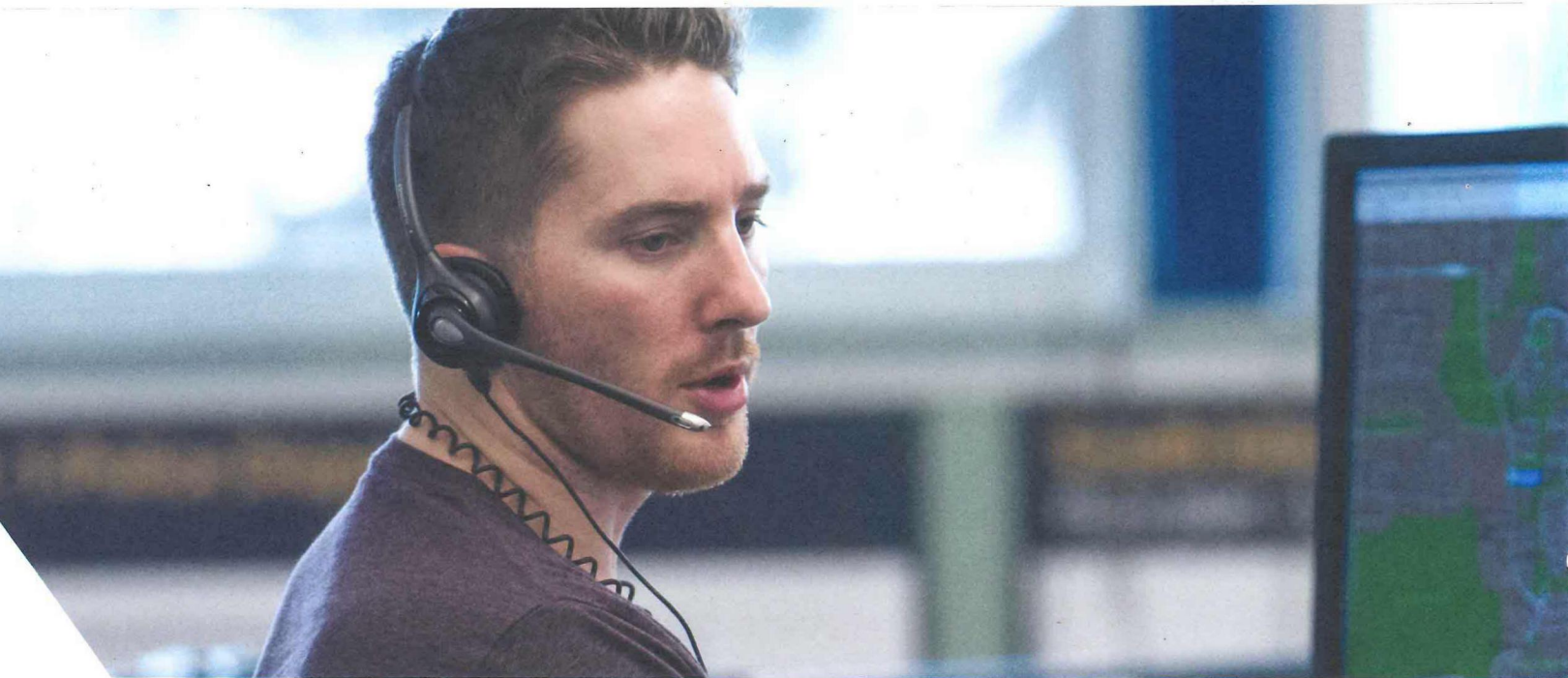
COMMITMENT 01

Service

E-Comm delivers reliable, continuous, high-quality services that meet the needs of first responders and public safety.

Strategies:

1. Expand operating facilities so that a single site disruption does not interrupt services
2. Increase technology redundancy and continually evolve security to ensure continued service
3. Enhance and automate business processes and operating procedures to increase service efficiencies and effectiveness
4. Advance emergency and business continuity plans to ensure continued operations and that we meet partners' expectations
5. Ensure hiring and training supports organizational needs



COMMITMENT 02

People

E-Comm provides a meaningful, professional work experience and a workplace that values and supports its people.

Our people are the heart and soul of our organization so we have developed a commitment that focuses on them. We want our employees to feel proud of what they contribute to communities across our province and to feel great about doing it through E-Comm.

Strategies:

1. Ensure a respectful and flexible work environment that supports a positive culture and a healthy life balance
2. Create a work environment focused on wellness in which all employees feel supported physically and mentally
3. Locate future operating facilities in areas that consider operational needs, including accessibility to staff
4. Review and refresh employee value proposition to ensure it remains competitive

COMMITMENT 03

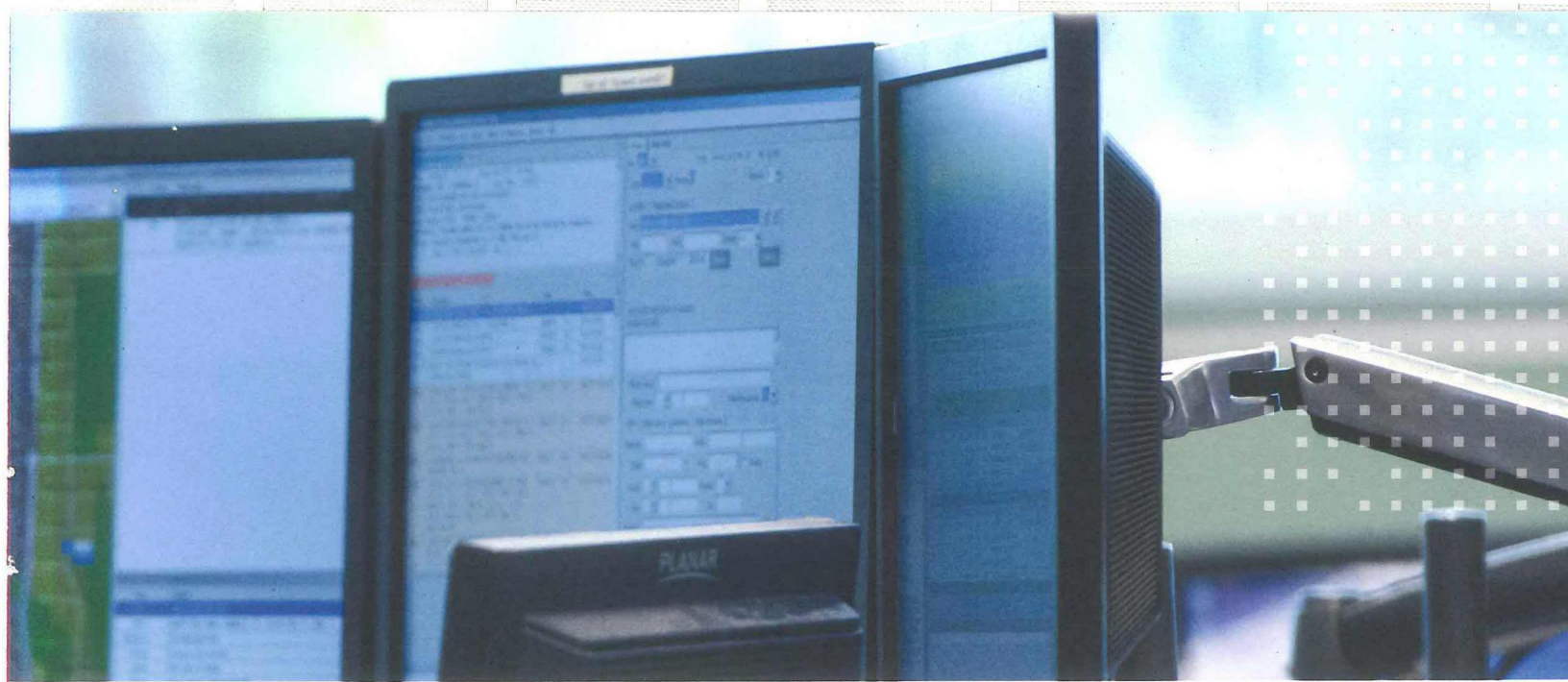
Innovation

E-Comm provides leadership in emergency communications innovation.

Technology is changing quickly and now more than ever, our organization must be flexible, responsive and open to change. Our third commitment is focused on innovation because we believe it directly links to taking a leadership role in working with our partners on solutions and approaches that make a real difference to public safety.

Strategies:

1. Provide the means by which E-Comm and its partners collaboratively research and implement new emergency communication solutions
2. Facilitate dialogue among first-responder agencies to evolve operational processes and prepare for the implementation of Next Generation 9-1-1 technologies
3. Connect with organizations globally to identify and assess new approaches in emergency communications
4. Continue to lead the expansion of information exchange and interoperability between emergency service agencies across British Columbia



COMMITMENT 04

Relationships

E-Comm fosters strong stakeholder relationships and builds partnerships that advance emergency communications and public safety.

"...No strategy impacts your business more than how relationships are managed, inside and outside the organization."¹

As a service-based organization, we believe that too. Continued strong relationships with employees, partners and external stakeholders like our members and community groups are at the heart of our future success.

Strategies:

1. Build on our current partnerships to maintain and advance collaborative relationships
2. Ensure our corporate structure provides effective oversight, and meets the evolving needs of our stakeholders
3. Maintain close dialogue with E-Comm's communities of interest and collaborate on issues and challenges that impact emergency communications and public safety
4. Maintain regular contact with a wide range of organizations at the federal, provincial and municipal levels to leverage opportunities and manage risks

¹ Harvard Business Review, August 2016

COMMITMENT 05

Expansion

E-Comm continually strengthens its services and provides them to communities across British Columbia.

From Abbotsford to Zeballos, we are here to help make your community safer.

Strategies:

1. Develop and implement the Next Generation 9-1-1 platform provincewide
2. Offer call-taking and dispatch services on Vancouver Island
3. Continue the sustainable integration of call-taking and dispatch services in the Lower Mainland
4. Offer our new and existing technology services across the province in a sustainable fashion



Key Initiatives ▶

Certain commitments and strategies will be completed before others due to interdependencies, resource requirements and funding availability. However, the chronological order of completion does not indicate that any one specific commitment, strategy or initiative is more important than the others.

Ten key initiatives have been established in support of our Commitments. Initiative teams, each with an executive sponsor, will work over the next five to seven years on their implementation. Initiatives are summarized below:

1 Service Resilience and Optimization

Ensure staffing across all portfolios supports our partners' evolving needs, safeguards quality, and supports employees in their work experience. Enhance business/operational processes, including automation and business continuity, to maximize effectiveness and meet project timelines.

2 Strong Workforce

Improve the end-to-end process of recruiting, training, career development and employee retention. Strengthen the culture, wellness and mental health of our workforce.

3 Additional Operating Centres

Open and develop the Vancouver Island Operating Centre. Establish a second operating centre in the Lower Mainland to enhance overall operational resilience, including during a disaster.

4 Strong Relationships

Continue collaboration with current partners to develop and enhance the quality of our services. Cultivate new relationships and partnerships to expand the reach, scope and evolution of our services, and to ensure strong and trusting connections within the communities we serve.

5 Innovation Centre

Establish a function and team dedicated to the identification, evaluation and potential adoption of innovative ideas in emergency response communications and information management.

6 Next Generation 9-1-1 Implementation

Deploy the technology upgrades associated with Next Generation 9-1-1. Review call-taking and dispatch practices at E-Comm. Provide provincewide thought leadership and change management to ensure a smooth transition to Next Generation 9-1-1.

7 Computer-Aided Dispatch/Records Management System Evolution

Work in partnership with PRIMECorp and police and fire agencies to define, evaluate, and implement the next generation of computer-aided dispatch and records management system solutions.

8 Service Expansion

Expand the reach of current E-Comm services across Vancouver Island and Mainland British Columbia. Build on existing service offerings by introducing new and in-demand services that E-Comm is best positioned to deliver.

9 Sustainable Funding Assurance

Ensure adequate funding to deliver long-term sustainable services. Work with stakeholders to refine the use of current funding sources and develop new ones.

10 Corporate Structure Evolution

Examine the current structure of the E-Comm legal entities in light of changes to the scope, scale and geographic reach of the corporations' respective mandates. Align governance models to support evolving corporate structures.

► Making it Count

Visionary and realistic—two words we have focused on during the development of this plan.

There is no doubt that to reach our objectives, funding considerations must be examined. This is why we have included sustainable funding as one of our key initiatives.

Present and future initiatives will need to be examined in the context of long-term budget considerations. In this context, E-Comm will prioritize keeping stakeholders informed of budget requirements, including extensive notice and detailed rationale behind any proposed funding changes.

E-Comm leadership acknowledges that there are a number of challenges in front of us as we work to achieve what is laid out in this plan. Notably, we know that continued planning for a catastrophic or major emergency event must be a high priority for the future. We are addressing this risk by investigating the option for an additional emergency communications centre in the Lower Mainland to address redundancy needs while improving current services.

We will also need to ensure that our team has the capacity and capability to execute across our portfolio of new initiatives. In the context of change, communication with our stakeholders will be required. We are committed to maintaining the momentum and strong relationships we have built during the development of our future direction.

The Board of Directors will take a lead role in providing oversight of this strategic plan and our progress against it. Regular reporting will be undertaken in order to keep our shareholders, partners, staff and other key stakeholders informed.

Acknowledgements

In 2018, E-Comm was the beneficiary of tremendous insight and guidance as we undertook extensive stakeholder consultation in support of the development of our next strategic plan.

Our sincere thanks to our many partners and stakeholders who have helped us develop this plan. Your open and candid feedback was instrumental to the shaping of our plan and enabled the Board to confidently chart a path forward that was informed and grounded by your insight.

Thank you...

E-Comm Board of Directors and members of the task force:

- Doug Campbell
- Anne Kinvig
- Bill McNulty
- Paul Mochrie
- Warren Lemcke
- Mark Sieben
- Terry Waterhouse

E-Comm User Committee

E-Comm staff and managers

Ministry of Public Safety and Solicitor General

Ministry of Health and Addictions

British Columbia Police Leadership (Municipal and RCMP)

British Columbia Fire Chiefs

BC Emergency Health Services

Emergency Management BC

Healthlink BC

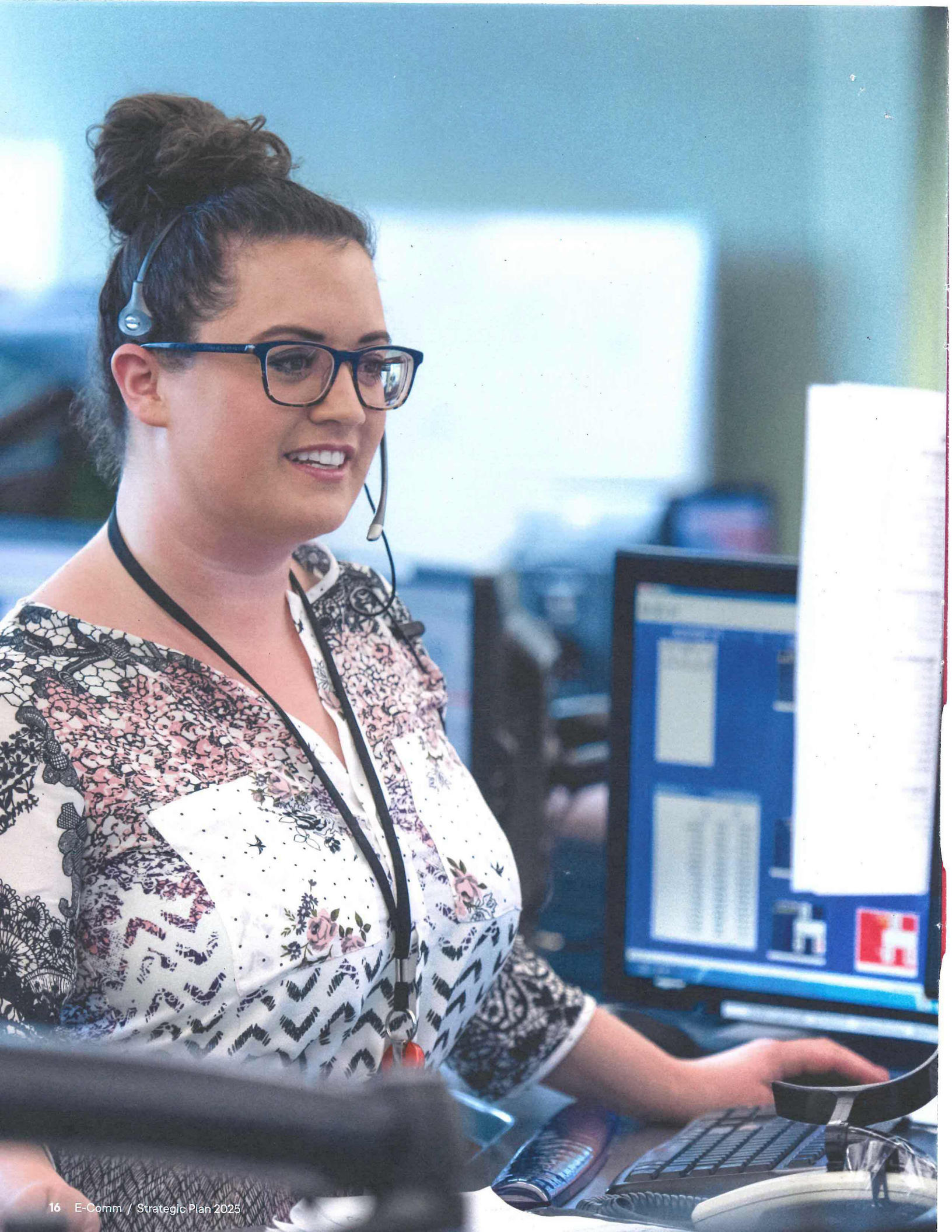
KPMG

Pacific Autism Network

PRIMECorp Board of Directors

Provincial Health Services Authority

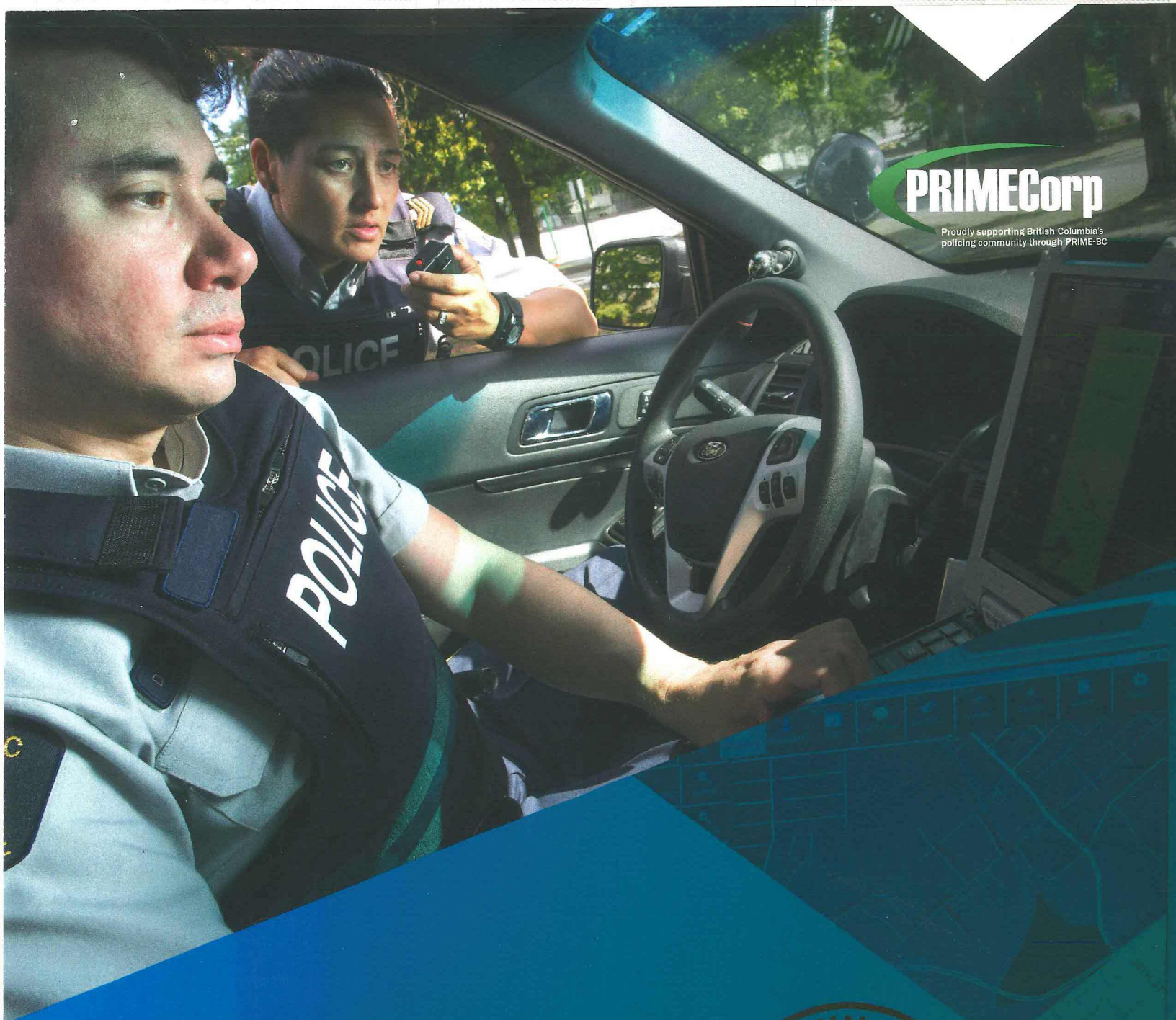
Our valued technology suppliers





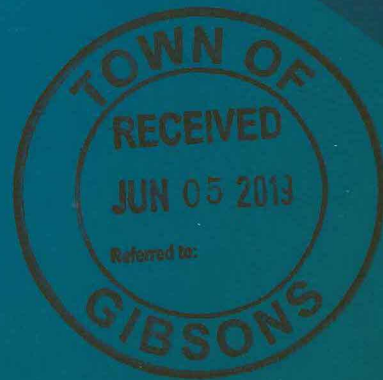
PRIME Corp

Proudly supporting British Columbia's
policing community through PRIME-BC



PRIME Corp

2025 Strategic Action Plan



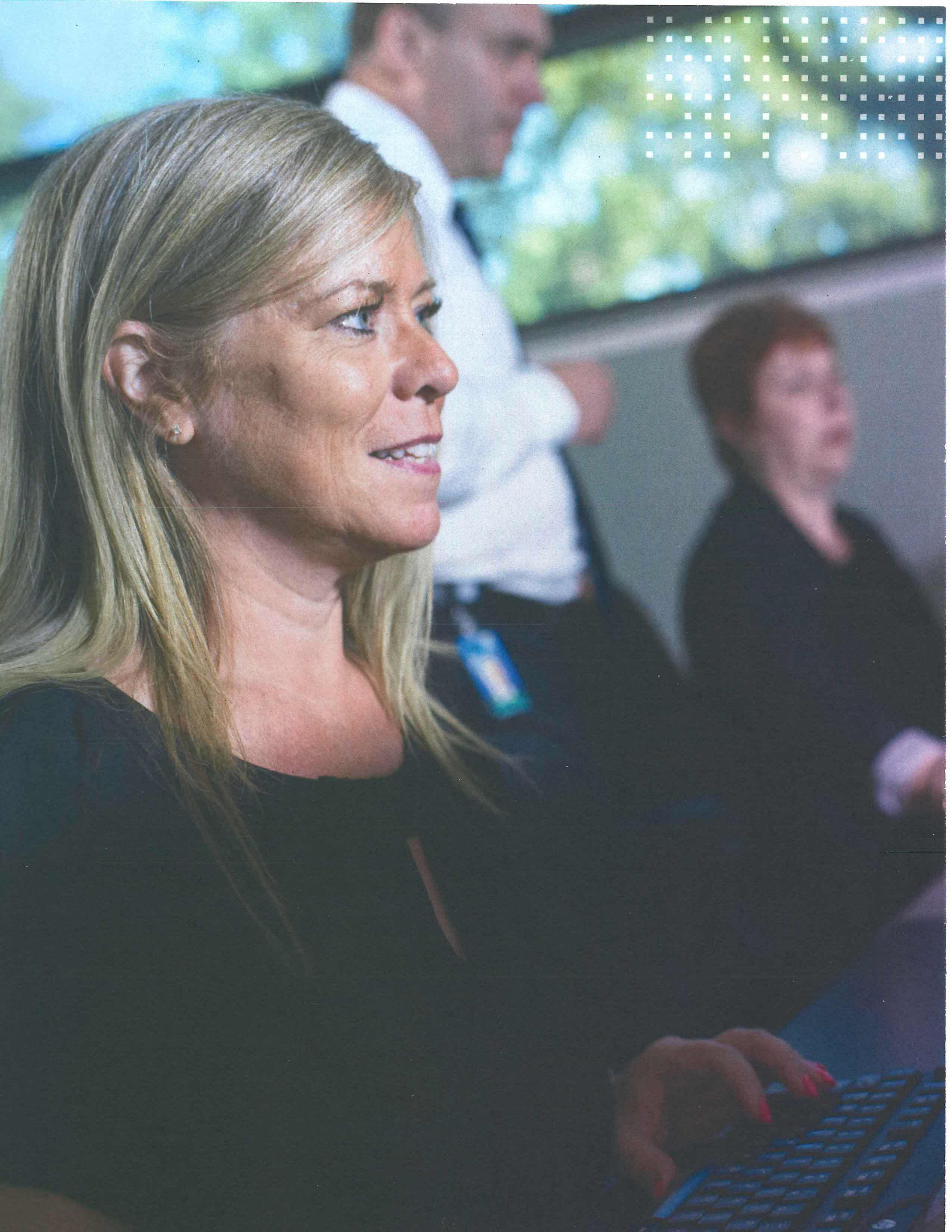


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▶ Our Strategic Planning Process

Our Board instructed us to develop a forward-looking strategic plan that aligns to the public safety objectives of the policing community and broader justice system in British Columbia.

With the Board's direction as the strategic planning priority for PRIMECorp, we began a thorough examination of the future of the organization and the needs of the PRIME-BC system and its more than 13,000 users.

To that end, consultation with system users and key stakeholders formed the foundation of this strategic action plan—PRIMECorp's first long-term comprehensive strategy.

Our strategic planning process was linked to that of our public safety partner, E-Comm, the emergency communication organization that provides 9-1-1 call-answer for most of British Columbia and is the dispatch partner of more than 30 police agencies in Metro Vancouver, the Sea-to-Sky region, the Sunshine Coast and southern Vancouver Island. Linking our strategies will prove beneficial given our many shared public safety objectives and partners.

An in-depth planning process, which included establishing a Board Task Force and interviews with more than 80 individuals from the police and justice communities, the provincial government and others, resulted in a roadmap built on four commitments. Each commitment has supporting strategies and key initiatives that the organization will focus on over the next five to seven years.

Though the strategic plan will guide PRIMECorp's direction to 2025, it is adaptable to meet the evolving needs of the constituents we serve.



Step 01	Step 02	Step 03	Step 04	Step 05
DIAGNOSIS	DIRECTION	ACTION	VALIDATION	APPROVAL + IMPLEMENTATION
<ul style="list-style-type: none"> > Research > Analysis 	<ul style="list-style-type: none"> > Vision > Commitments 	<ul style="list-style-type: none"> > Strategies > Initiatives 	<ul style="list-style-type: none"> > Stakeholder Feedback > Adjustments 	<ul style="list-style-type: none"> > Ownership > Monitoring + Control
UNDERSTAND	DECIDE	ACT	FEEDBACK	MOBILIZE
Build a common understanding	Build a consensus on future state	Provide the means to deliver concrete results	Create awareness and foster support	Monitor action and adjust plan as required
BOARD TASK FORCE (INCLUDED EXECUTIVE)				
STAFF				
STAKEHOLDERS				



► Where We Have Come From

Beginning as a pilot project in 2001 with the Vancouver and Port Moody police departments and the Richmond RCMP, PRIME-BC is now one of the broadest multijurisdictional police information management systems in North America.

PRIME-BC has been described as both unique and leading edge, and a model for sharing critical police information. It allows for real-time access to the vital data that supports frontline policing, criminal investigations and crime analysis. More than 13,000 police personnel interact with PRIME-BC every day.

Since 2003, PRIMECorp has managed PRIME-BC under the direction of the Ministry of Public Safety and Solicitor General and the PRIMECorp Board of Directors. The Board is composed of representatives from municipal police, the RCMP, E-Comm,

B.C. municipalities and the Ministry of Public Safety and Solicitor General, providing a cross-stakeholder perspective.

To take the organization and the systems it supports into the future, PRIMECorp will build on the extensive consultation undertaken as it formed its strategic plan. This will allow us to embrace new opportunities for integrating new and innovative technology into police operations and address current challenges, including an extremely competitive market for technical talent.



► Our Focus; Our Commitments

Securing and protecting the information that British Columbia's police agencies enter into PRIME-BC, ensuring high-quality service delivery to our users, and evolving the PRIME-BC system to meet the needs of the police and their partners are at the forefront of this strategic plan.

There is no doubt that policing mandates have evolved over the past 20 years and continue to do so. No longer are police agencies focused exclusively on preventing and solving crime. Their mandates have grown to more broadly consider social concerns such as mental health, addiction, and homelessness. These societal issues require police to work collaboratively with community groups and service providers while at the same time, address increased levels of gang violence, organized crime activity and cybercrime. Their mandates now extend to enhancing public safety overall and engaging with the communities they serve like never before.

As you read PRIMECorp's plan, we hope that we leave you with a strong sense of our key priorities and the initiatives that we believe will help us deliver on our commitments.

Police face many challenges and we recognize we have a major role to play in their success through the information systems we supply. Whether it be protecting these systems from cyberattack, to evolving them to meet agency needs in the future or improving upon service delivery today, we are ready to meet these challenges in new and innovative ways.

We believe our new strategic plan puts PRIMECorp on the path to contributing to safer communities in British Columbia and we welcome your thoughts at www.primecorpbc.ca

Chief Officer Dave Jones, Interim Board Chair
Oliver Grüter-Andrew, CEO

Vision

Safer communities in
British Columbia through
excellence in police
information management.

Mission

To help police in their public safety mandates through excellence and innovation in information services delivery and technology.

Values

Our values guide how we carry out our work:
Respect, Integrity, Collaboration, Accountability,
and Service.



Where We Are **Going**

Our commitments are what we are motivated to accomplish through the outstanding efforts of our people, the use of innovation, and collaboration with our partners.

Over the next five to seven years, PRIMECorp will be focused on four key commitments:

01 / Service

PRIMECorp provides secure, effective and reliable services that meet the evolving needs of the police community.

02 / People

PRIMECorp fosters a work environment that promotes innovation, champions collaboration, and values and supports its people.

03 / Innovation

PRIMECorp leads innovation and delivery of services, platforms and technologies for police information management.

04 / Relationships

PRIMECorp works in partnership with police, governments, and other stakeholders to support the broader justice community and public safety.



Putting our Commitments into **Action**

Each of our four Commitments is supported by number of strategies to aid in our success.

COMMITMENT 01

Service

PRIMECorp provides secure, effective and reliable services that meet the evolving needs of the police community.

Strategies:

1. Ensure services are focused on current policing needs and adaptable to future requirements
2. Optimize the resiliency and effectiveness of systems and services, while balancing cost, benefits and risk
3. Enhance security framework to address evolving threats and mitigate risk
4. Increase service capabilities to be more responsive to user needs
5. Work with stakeholders to invest in new technologies and services that support effective policing and safer communities

COMMITMENT 02

People

PRIMECorp fosters a work environment that promotes innovation, champions collaboration, values and supports its people.

Strategies:

1. Ensure a respectful and flexible work environment that supports a positive culture and a healthy life balance
2. Create a work environment focused on wellness in which all employees feel supported physically and mentally
3. Provide staff with assignments that allow them to grow, while ensuring training that supports organizational needs
4. Shift from an operational mindset to an innovative mindset, questioning the status quo



COMMITMENT 03

Innovation

PRIMECorp leads innovation and delivery of services, platforms and technologies for police information management.

Strategies:

1. Create an innovation framework that engages the police community through an innovation council, processes and accountabilities
2. Evolve project management practices to implement initiatives faster and more efficiently
3. Seek opportunities to partner with organizations known for innovation and expertise

COMMITMENT 04

Relationships

PRIMECorp works in partnership with police, governments, and other stakeholders to support the broader justice community and public safety.

Strategies:

1. Seek opportunities for partnerships, information exchange and service improvements
2. Evolve the role of PRIMECorp to extend beyond data storage to facilitate data quality
3. Facilitate the harmonization of regulation and policy for police information management and sharing



Key Initiatives ▶

To support the commitments, we've established nine key initiatives. Initiative teams, each with an executive sponsor, will work over the next five to seven years to implement them. Initiatives, including those shared with our public safety partner, E-Comm, are summarized on page 11.

PRIMECorp Initiatives

1 Service Delivery Evolution

Develop the manner in which we deliver operational and project services in line with the rapidly changing needs of our partners, the growing complexity of our scope of services and the changing nature of the workforce.

2 Digital Evidence Management

Develop provincial capability for digital evidence management and ensure that police and organizations involved in the justice system provincewide are able to utilize this information.

Shared Initiatives with E-Comm

3 Computer-Aided Dispatch/Records Management System Evolution

Work with police and fire partners to define and implement the next generation of computer-aided dispatch and records management system solutions to suit their needs.

4 Service Resilience and Optimization

Ensure staffing across all portfolios supports our partners' evolving needs, safeguards quality, and supports employees in their work experience. Enhance business/operational processes, including automation and business continuity, to maximize effectiveness and meet project timelines.

5 Strong Workforce

Improve the end-to-end process of recruiting, training, career development and employee retention. Strengthen the culture, wellness and mental health of our workforce.

6 Strong Relationships

Continue collaboration with current partners to develop and enhance the quality of our services. Cultivate new stakeholder relationships and partnerships to expand the reach, scope and evolution of our services and to ensure strong and trusting connections with the communities we serve.

7 Innovation Centre

Establish a function and team dedicated to the identification, evaluation and potential adoption of innovative ideas in emergency response communications and information management.

8 Next Generation 9-1-1 Implementation

Deploy the technology upgrades associated with Next Generation 9-1-1. Review call-taking and dispatch practices at E-Comm. Provide provincewide thought leadership and change management to ensure a smooth transition to Next Generation 9-1-1.

9 Sustainable Funding Assurance

Ensure adequate funding to deliver long-term sustainable services. Work with stakeholders to refine the use of current funding sources and develop new ones.

Acknowledgements

In 2018, PRIMECorp was the beneficiary of tremendous insight and counsel as we conducted an extensive stakeholder consultation process to develop our organization's next strategic plan.

Our sincere thanks to those who have played such a valuable role. Your open and candid feedback was instrumental to the shaping of our plan and enabled the Board develop a path forward that was informed and grounded by your insight.

Thank you...

PRIMECorp Board of Directors and members of the task force:

- Denis Boucher
- Oliver Grüter-Andrew
- Dave Jones
- Jason Rude
- David Stuart
- Carla Baehler
- Teresa Book
- Wayne Plamondon

PRIMECorp Strategic Advisory Committee

PRIMECorp staff and managers

Ministry of Public Safety and Solicitor General

Ministry of Health and Addictions

British Columbia Police Leadership (Municipal and RCMP)

E-Comm Board of Directors

KPMG

Our technology vendors

Mayor and Council

From: PITCH-IN <pitch-in@pitch-in.ca>
Sent: June 11, 2019 10:47 AM
To: Mayor and Council
Subject: Free PITCH-IN Waste & Recycling Bags- Keep BC Communities Clean This Summer

Dear Mr. Mayor Beamish,

PITCH-IN wants to support keeping your community clean this summer!

During these warm summer months while Canadians and tourists alike are out enjoying our countries natural beauty the inevitable litter starts to invade our parks, trails, beaches, streets and green spaces!

Let's work together this summer to Keep British Columbia Beautiful!

We at PITCH-IN can support your community by providing free waste and recycling bags, simply reply to this email, and we will send resources directly to you!

We suggest that you offer free waste and recycling bags at Visitor Centres, Parks and Recreation locations, Campgrounds, Trail heads, Farmer's Markets, and Community Festivals and other gatherings to help keep litter in its place and away from our beaches, oceans, wildlife, and green spaces.

Many thanks for PITCH-ING IN with us this Summer!

Chantelle Slaneff & The PITCH-IN team

--

PITCH-IN CANADA Volunteer Society

www.pitch-in.ca

National Office:250-914-3202

www.facebook.com/pitchincanada

www.twitter.com/Pitch_In_Canada

Gibsons Mayor and Council
Box 340, Gibsons,
BC V0N 1V0



cc: editor@coastreporter.net

Lower Gibsons has a quaint seaside character which is always a busy place for the locals and an attraction for tourists and therefore any construction should be in "form and character" with the local buildings. The proposed building at the Persephone corner would not fit in!

I propose the Town of Gibsons buy or lease the property in order to keep the existing atmosphere in lower Gibsons, with the "Persephone" boat as an anchor.

22(1) FOIPPA

22(1) FOIPPA

22(1) FOIPPA

Gibsons, BC V0N1V8

Gibsons Mayor + Council

Box 340

Gibsons, BC V0N1V0

Mayor and Council

From: Verna Chan <vernachan52@gmail.com>
Sent: June 11, 2019 9:14 AM
To: Mayor and Council
Subject: Sea Cavalcade Weekend Proposal

Proposal:

Gibsons Mini-Lantern Festival – Saturday, July 27

To Bill Beamish & Gibsons Council

June 11, 2019

By email

Dear Mayor & Council,

After hearing of the cancellation of the fireworks on Sea Cavalcade Weekend, some people interested in putting “something” together for—at least one day that weekend—got together to discuss some possibilities.

Firstly, as I’m organizing **Music in the Landing**, I have many musical acts approaching me who want to play on the Coast in the summer. One such band is an amazing Toronto jazz/funk guitarist, Michael Occhipinti, who is touring this summer with Lester Mclean, a sensational vocalist/instrumentalist, also from Toronto. The only weekend they are available to play in Gibsons, however, is the weekend that would have been Sea Cavalcade. I asked him to reserve that weekend for us (as he is excellent) and I have him tentatively booked at Gibsons Legion.

My original thought was, if there is no Sea Cavalcade, and Music in the Landing is also not slated for that weekend (there is not enough funds) perhaps the town would put some of the “Sea Cavalcade” money toward funding a Saturday night dance/concert in Winegarden Park. I have mentioned this idea to Wendy Gilbertson, but I think she’s been busy with other things.

A group developed on Facebook who are interested in doing a Lantern Festival—similar to the one that happens at Trout Lake in Vancouver and so we refined the idea to some possibilities that could include:

- A mini-lantern festival that starts with arts and crafts tables overseen by a few local artists to make lanterns and use battery-powered/led candles as light for a procession later around the harbour area
- Involve the yacht club as they are also planning a regatta?
- Invite everyone to a picnic dinner at Winegarden—perhaps a couple of food trucks and/or local food vendors to attend
- Possible Salsa dance class with local instructor Sandra Cordero
- Music with the band, lantern procession as it starts to get dark—8:30 or so

We feel that, in the time available to organize and publicize, it would be possible to do that much with a fairly minimal budget. Known costs at the moment: the band with sound & tent set-up would be \$1,200; other costs would include advertising, art supplies, dance instructor. If you are interested we can work out these details—along with any other suggestions you may have.

Please contact me at your earliest convenience to discuss

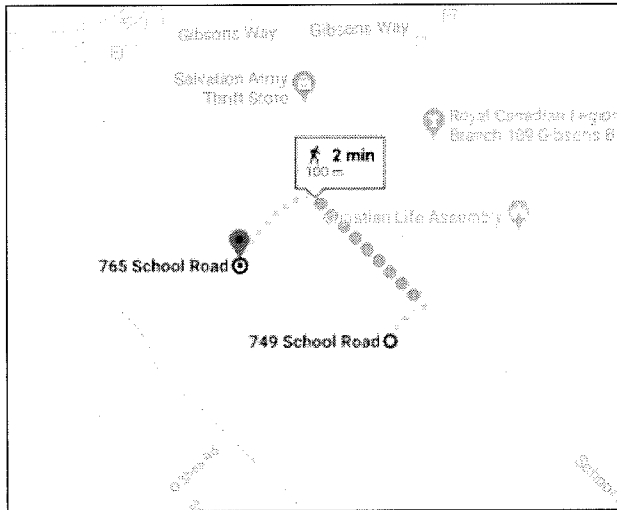
Sincerely,

Verna Chan

22(1) FOIPPA

LeeAnn Johnson

Suzann Senger



100 METERS FROM THE ELEMENTARY SCHOOL

COMMUNITY CONCERNS

- The location is less than ½ block from Gibsons Elementary School
- Young children will walk by a building where drugs are in use
- Potential drug paraphernalia lying around
- High school students follow the same route
- The community has a large percentage of vulnerable seniors

PLEASE SHARE ANY CONCERNS WITH THE MAYOR AND COUNCIL, PAMELA GOLDSMITH – JONES AND NICOLAS SIMONS.

WATCH FOR ANNOUNCEMENTS REGARDING PUBLIC INFO MEETINGS

ATTEND LOCAL MEETINGS

Pamela Goldsmith-Jones, MP
 West Vancouver-Sunshine Coast –
 Sea to Sky Country
PAM.GOLDSMITH-JONES@PARL.GC.CA

Nicolas Simons, MLA
 Powell River- Sunshine Coast
nicholas.simons.MLA@leg.bc.ca

MAYOR AND COUNCIL
mayorandcouncil@gibsons.ca



**OLD RCMP SITE
 IN GIBSONS:
 CONVERSION TO
 SUPPORTIVE
 HOUSING**

**IT'S A GOOD
 THING....
 ISN'T IT??**

***Supportive housing
YES! But in its current
location?? NO!!***

We believe that
SUPPORTIVE Housing works
best in a SUPPORTIVE
community – a community
involved in the solutions,
a community consulted, a
community acknowledged
and addressed.

THE FACTS:

- 40 UNITS – 3 STOREY, HIGH DENSITY BUILDING IN A RESIDENTIAL NEIGHBOURHOOD
- REZONING APPLICATION DOES NOT MEET THE OFFICAL COMMUNITY PLAN
- NO RESTRICTIONS OF RESIDENTS
- THIS INCLUDES PERSONS WHO MAY ACTIVELY USE DRUGS
- DRUG USE IS PERMITTED ON SITE (ie: crystal meth, heroin, fentanyl)
- NO DETOX IS PROVIDED
- NO SUPERVISED INJECTION SITE
- NO CRIMINAL RECORD CHECKS
- NO CURFEW
- RESIDENTS AND STAFF ARE EXPECTED TO PICK UP DIRTY NEEDLES AND GARBAGE FROM SURROUNDING TRAILS AND SCHOOL

WHAT DO WE WANT?

This community wants to help our homeless.

However, we feel as though we have a fait accompli - we have been given a “done deal”

We need to be able to have input on this decision. We need our legitimate concerns listened to. We need to be heard.

We feel Habitat for Humanity is a far better fit in this residential area. Families with families. Families close to schools.

Mayor and Council

From: Tannis Goodfellow <Tannis.Goodfellow@corp.eastlink.ca>
Sent: June 12, 2019 10:13 AM
Subject: Coast Community TV celebrates 40 years of showcasing the best of the Sunshine Coast

Good morning,

On June 15, 2019, we are celebrating the 40th anniversary of Coast Community TV. We are very excited for this day to share the past 40 years of broadcasting and stories of the Sunshine Coast with the community, and hope to see you there!

Please find below an announcement for media distribution.

Please let me know if you have any questions.

Kind regards,
-Tannis



For Immediate Release

June 12, 2019

Coast Community TV celebrates 40 years of showcasing the best of the Sunshine Coast

Sunshine Coast, BC – Forty years ago, Coast Community TV began rolling its cameras, producing community programming in a most unexpected way – by students at Elphinstone Secondary School.

Velcrow Ripper, a student of the original Television Production class who has gone on to become an award winning filmmaker offers insight on how the community channel came to be: “We were actually an after school group; we called ourselves ESRP, Elphinstone Student Research Productions. Our mentor and teacher, Marta MacKown, came up with this idea of creating a broadcasting community station. We actually went to the CRTC on a school field trip, presented our short video and said, we as students want to run the local cable station, we can do it! And they said, okay, you can. They accepted our motion and this was born.”

Flash forward to 2019 as Coast Community TV prepares to celebrate its 40 year anniversary.

“We take great pride in our community TV programming across the country,” says Deborah Shaffner, CEO Eastlink. “Coast TV’s unique beginning and success over 40 years is quite remarkable and a story in and of itself worth sharing and celebrating. I’ve had the pleasure of seeing first-hand the quality, passion and enthusiasm of the Film and TV Production

students at Elphinstone. They, along with Coast TV staff and volunteers, deliver beautifully-produced programming that showcases the people, places and events that make the Sunshine Coast the truly special place that it is.”

Steve Sleep, manages Coast Community TV and recalls the early days: “I was working for the CBC when Coast 10 TV got started and had the opportunity to help Marta and the students with some of the technical aspects of their TV station. They were already well established in the community and when the job to manage the station became available, I jumped at the chance to work with the class and the community, and help the community channel continue to grow.”

This special partnership between the community channel and the school continues to this day. “We see amazing students come through the Television Production Class every year and go off to do amazing things in the industry,” says Mr. Sleep.

Students like Zach Greenberg: “When I came to Elphinstone Secondary, I had no idea it would change my life so dramatically,” explains Greenberg, former student and now technical director of the Ellen Show. “This program was life changing for me. I don’t know what I’d be doing today if this program hadn’t planted the seed of film and television for me.”

MLA for Gibsons-Sunshine Coast shared his thoughts on what Coast Community TV means to his community: “I have always enjoyed my time in the Maryanne West Studio with the wonderful crews over the years. Coast Community TV has provided a voice to the people of the Sunshine Coast and a valuable learning ground for students. Maryanne West with Marta MacKown has established an important television studio that has evolved into a local institution; a lasting legacy for our communities. Congratulations to Steve, the crew and the students who have welcomed guests and recorded important events and concerts up and down the Coast for 40 years.”

An open house celebration event will be held on June 15 from 11-3 in the Maryanne West Studio at Elphinstone Secondary.

For more information, please contact:

Tannis Goodfellow | Sales and Marketing Manager Eastlink | Regions
Tannis.Goodfellow@corp.eastlink.ca T: 604.940.3686



Tannis Goodfellow | Sales and Marketing Manager
Eastlink | Regions
Tannis.Goodfellow@corp.eastlink.ca T: 604.940.3686

Mayor and Council

From: Tracy Ohlson <Tracy.Ohlson@scrd.ca>
Sent: June 12, 2019 10:03 AM
To: 'siegiers@sechelt.ca'; Mayor and Council; 'wpauill@secheltnation.net'
Cc: rbaptiste@secheltnation.net; Emanuel Machado; CAO DOS
Subject: Regional Water Conservation Initiatives
Attachments: 2019-JUN-10 LT local government partners re water conservation initiatives.pdf

Good Morning,

Attached please find a letter from Chair Pratt regarding regional water conservation initiatives. Please note the original will follow by mail.

Thank you.

-Tracy

Tracy Ohlson
Administrative Assistant, Infrastructure Services
Sunshine Coast Regional District
1975 Field Road, Sechelt, BC V0N 3A1
Tel: (604) 885 - 6800 ext. 6146
Email: tracy.ohlson@scrd.ca

My office hours are from Monday through Friday, from 8:30 a.m to 4:00 p.m.

Follow us on Twitter at [sunshinecoastrd](#)
Like us on [Facebook](#)
Visit us: www.scrd.ca

This email was scanned by Bitdefender

Sunshine Coast Regional District

1975 Field Road
Sechelt, British Columbia
Canada V0N 3A1

P 604.885.6800
F 604.885.7909
Toll free 1.800.687.5753

info@scrd.ca
www.scrd.ca



June 10, 2019

Mayor Siegers, District of Sechelt
Chief Paull, *shishálh* Nation
Mayor Beamish, Town of Gibsons

Dear Local Government Partners,

Re: Regional Water Conservation Initiatives

In response to a staff report titled Managing Growth to Address Water Supply Deficit, the following Resolution was adopted at the May 23, 2019 regular Board meeting:

158/19 (part) **Recommendation No. 8** *Managing Growth to Address Water Supply Deficit*

THAT the report titled Managing Growth to Address Water Supply Deficit be received for information;

THAT staff prepare a list of actionable initiatives to incentivize and/or regulate the conservation of water in new and existing developments including xeriscaping, rain and grey water recycling;

THAT staff reach out to other local governments to consider water conservation initiatives that could be used in the region.

This correspondence and the attached report serve as information and an invitation for future engagement on this important discussion for our community.

Recognizing that the discussion on the management of growth is ongoing, please feel free to contact me to discuss.

To discuss the Resolution above, please feel free to contact the General Manager of Infrastructure Services, Remko Rosenboom at 604.885.6810 or Remko.Rosenboom@scrd.ca.

Thank you for your consideration and collaboration.

Yours truly,

SUNSHINE COAST REGIONAL DISTRICT



Lori Pratt
Chair

Enclosure

cc: Andrew Yeates, CAO, District of Sechelt
Rochelle Baptiste, Interim CAO, *shishálh* Nation
Emanuel Machado, CAO, Town of Gibsons

ELECTORAL AREAS: A - Egmont, Pender Harbour B - Halfmoon Bay D - Roberts Creek E - Elphinstone F - West Howe Sound

MUNICIPALITIES: District of Sechelt / Sechelt Indian Government District / Town of Gibsons

SUNSHINE COAST REGIONAL DISTRICT STAFF REPORT

TO: Infrastructure Services Committee, May 16, 2019

AUTHOR: Angie Legault, Interim Chief Administrative Officer
Ian Hall, General Manager, Planning & Community Development
Remko Rosenboom, General Manager, Infrastructure Services

SUBJECT: MANAGING GROWTH TO ADDRESS WATER SUPPLY DEFICIT

RECOMMENDATION(S)

THAT the report titled Managing Growth to Address Water Supply Deficit be received for information.

BACKGROUND

The SCRD Board adopted the following resolution at the January 10, 2019 Board meeting:

003/19 **Recommendation No. 10** *Growth Management Options*

THAT staff provide a report to a Committee in Q1 2019 regarding tools, options, and approaches related to the management of growth and development on the Sunshine Coast in the context of a water supply deficit.

At the December 13, 2018 Planning and Community Development Committee the report titled Regional Growth Strategy - Options Report was received for information. The purpose of that report was to outline "the current framework [for regional growth management] contained in the *Local Government Act*, a chronology of discussions on the Sunshine Coast and current practices".

The purpose of this report is to provide an overview of tools, options and approaches to manage growth to address the water supply deficit and to seek direction on next steps.

DISCUSSION

As stated in the Regional Growth Strategy - Options Report there are growth pressures facing the Sunshine Coast beyond water supply management, many of which are external to SCRD authority. Highway capacity, ferry service, housing prices and availability, residential and forestry interfaces are examples of additional growth pressures. A comprehensive regional review of growth trends and pressures in co-operation with other levels of government would be beneficial for the SCRD. Such a review could inform the development of a more comprehensive regional growth management approach.

Issue Definition

There is a community narrative that growth and water demand are directly linked. This linkage is implied in the question considered by this report. In order to ensure that any growth management strategy that is applied in an effort to ensure adequate community water supply meets its aim, the scope and nature of this link should be explored.

Key considerations:

- Recent growth trends: 2016 Census data shows continued moderate (less than 1.1% annually) growth in the resident population of the entire Sunshine Coast from 2011. The District of Sechelt had a 10% growth in population over this time period (2% per year).
- Exact seasonal population and tourism figures are unknown but are a factor requiring further analysis.
- Despite the above-mentioned resident and tourism growth the recent trends in water demand are: Over the last 8 years, the annual average daily water use remains at 13,500m³ per day. The maximum daily demand during the summer months has fallen from 28,000m³ per day in 2009 to 21,500m³ per day in 2017 – a reduction of 23% that can largely be attributed to water conservation initiatives.
- Based on the best available information about local water use, significant water demands not related to new residential or business growth are (in no particular order) – (1) water use by tourist and seasonal residents, (2) water used for residential irrigation, especially of ornamental lawns, (3) water demand associated with leaks on private properties (especially in unmetered areas), (4) potable water used for applications where alternatives may be available.
- Presently only areas served by the Chapman Creek and Eastbourne water systems are impacted by a water supply deficit. These service areas include areas within the District of Sechelt, Town of Gibsons, Islands Trust, and Sechelt Indian Government District (all lands not under SCRD planning and development jurisdiction), as well as four of the five rural electoral areas.

Based on these considerations it can be concluded that while every individual development results in an increased water demand, the total water demand on the Chapman Creek Water System has declined in the summer months over the last decade. The current water supply deficit is caused by a significantly longer period of little or no rain during the summer months and an improved protection of aquatic ecosystems during those months.

Combined, the above factors point to the need for a nuanced approach to looking at how growth relates to water demand. For example, a subdivision leading to development of new dwellings that are water efficient, and which replaces a former sprinkler-based irrigation system with xeriscaping or with tree plantings may result in a net increase year-round but a decrease in water demand during dry summer months.

Legislative Authority

The ability of local governments to manage growth is a complex consideration that depends, in large part, on the nature of the growth to be managed. There is no specific authority available to local governments through the *Local Government Act*, *Community Charter* or other legislation for a blanket moratorium on development approvals.

By considering specific categories of development applications it is possible to identify potential growth management mechanisms. Broadly speaking, these are:

1. Building permits – an applicant for a building permit is entitled, as of right, to a building permit if they comply with the zoning bylaw, building bylaw and building code and so one would have to look to any provisions in the two building enactments regarding water supply as a basis to refuse a building permit. Staff suggest this would be an especially challenging approach to regulation.
2. Development permits – the only authority for refusal of a development permit relates to conditions or guidelines set out in the Official Community Plan and in the absence of that, there is no general discretion on a broad level to refuse based on water supply issues. See below for additional discussion of development permit areas and Development Cost Charges.
3. Zoning amendments – land use decisions are within the discretion of the Board and so a concern over water supply would be an acceptable rationale for not approving rezoning to a more water-intensive use or amending the zoning to a less water-intensive use.
4. Subdivision approval – a refusal to approve a subdivision based on clear statutory grounds (for example excess cost to local government) or the residual discretion (contrary to the public interest) by an approving officer would have a reasonably strong chance of withstanding any judicial challenge. SCRD is not the subdivision authority for electoral areas; staff provide input to the Ministry of Transportation and Infrastructure Approving Officer.
5. Water Service Application for subdivisions – an applicant for new water service connections resulting from a subdivision has to meet all terms and conditions of Subdivision Servicing Bylaw No. 320. Not meeting all these terms and conditions could be grounds for the SCRD to refuse a water service connection associated with a subdivision within the water supply service area. The current bylaw includes a section 302 (1) (1.1) which states that:

“An extension to a water system shall only be connected to an existing community water system if the water sources used for the combined system are adequate to serve each parcel to be served by the combined system with at least 2,500 litres of water per day year round.”

To date no new service connection has been refused based on this bylaw provision. While the intent of this section is to balance growth with water supply availability, the wording of this section is considered to be insufficient to withstand a judicial challenge.

Water Service for undeveloped property for which the water parcel tax is being paid, could not be refused as long as all technical requirements are met.

6. **Water Rates and Regulations** – Bylaw No. 422 regulates the actual allowable use of water provided by the SCRD, including during drought conditions. While the allowable water uses during drought conditions are reviewed annually (Drought Management Plan), this is not the case for the more general water use provisions.

Precedents

There is precedent in other jurisdictions for managing growth to maintain water service levels.

The North Salt Spring Waterworks District Board of Trustees (improvement district) significantly restricted all new, large-scale development in 2014. Undeveloped properties paying parcel taxes are limited to one 19mm service connection for a single residential or single commercial unit, regardless of zoning. Given the impact to the community this moratorium is not supported by the local municipality.

The Town of Okotoks, Alberta has a Water Allocation Policy to maintain service levels while accommodating growth. Developers are required to transfer a provincial water license to the Town with sufficient capacity to support increased population prior to development approvals. The Water Allocation Policy applies to lands that have not yet been serviced by municipal water service but considered for expanding urban development.

The Municipality of Gig Harbor through authority of Washington State's Growth Management Act, requires all developments and redevelopments to empirically show there is water, sewer, and transportation capacity available to serve their needs. Should capacity be lacking, applicants are required to provide service expansion (for example, develop and licence a ground water source) prior to the granting of land use approvals or building permits.

Considerations Related to Approach

With regard to regulating development, generally, key considerations are:

- **Transparency** – any policy or regulation respecting ability/restriction of development should be clear, easy to understand, and widely known.
- **Equity** – consistent, fair treatment must be provided for all citizens, property owners, or water users (as applicable) based on defensible criteria and established process.
- **Unintended Consequences** – restricting growth generally, or in a specific area, or of a specific type may have unplanned results including impacts on property values, economic effects, social effects, etc. Consideration of possible impacts and mitigating strategies may be required.

These considerations are variously prescribed by legislation, core values of good governance and/or prudent risk management to avoid legal challenges.

Specific Tools to Consider

Beyond the ability to plan for growth through Official Community Plans and Regional Growth Strategies, local government tools to manage growth include:

1. **Water Conservation Development Permit Area:** In 2008 the Province of BC adopted the *Local Government (Green Communities) Statutes Amendment Act*, which added additional development permit area possibilities including the establishment of development permit areas to promote water conservation. This particular development permit area has not yet been utilized on the Sunshine Coast specifically and would only apply to the areas within the planning jurisdiction of the SCRD while the majority of the growth is occurring outside of the SCRD jurisdiction.
2. **Development Cost Charges:** The Development Cost Charges Bylaw No. 693 allows the SCRD to collect Development Cost Charges (DCCs) for approved subdivisions or issued building permits which impose a capital cost burden on the regional water system. This bylaw applies to the entire regional water supply service area and is hence not restricted to the area the SCRD has planning jurisdiction over. Updating this bylaw would not allow for a direct regulation of the water use of new developments but could do so indirectly. It could promote water conservation through financial incentives for low water use developments or location-based fees that could result in increased DCC revenue to support development of water service(s).
3. **Regulating Water Use:** Expanding water use regulations within Water Rates and Regulations Bylaw No. 422 could impact both new use resulting from growth as well as existing uses. Updates could include a review of both the Zoning Bylaw and Bylaw 422 to look at a combination of blanket restrictions on certain allowable uses and/or placing terms and conditions on other uses e.g. establishing a maximum allowable volume per residential property or a ban on using water for certain commercial uses like water bottling or cannabis production. Bylaw 422 applies to the entire water supply service area and is hence not restricted to the area the SCRD has planning jurisdiction over. If this option was pursued, a careful review of the issues that might arise would be required to avoid any legal challenges.
4. **Subdivision Servicing Standards:** Updating Subdivision Servicing Bylaw No. 320 could result in additional terms and conditions to be set for applicants for new water service connections associated with subdivisions. This bylaw applies to all water supply service areas and is hence not restricted to the area the SCRD has planning jurisdiction over.
5. **Resolution for Comments on Subdivision:** The SCRD could develop a standard resolution for comments on subdivision referrals indicating that subdivision applications within the water supply service area should not be approved by the Approving Officers as that would result in excessive cost to the SCRD in water supply management and also not be in the general Public Interest.

Analysis of Tools

Aspects that should be considered in the selection or design of any of these tools are:

- Time to develop
- Cost to develop
- Cost to administer
- Jurisdiction – SCRD rural electoral areas only or shared with member/other Local Governments
- Enforceability
- Complexity / possibility of unintended consequences
- Effect on cost of housing
- Effect on economic development
- Community acceptance
- Precedent/proven/legally acceptable
- Fairness/equity
- Effectiveness and efficiency in achieving water demand reduction, especially during dry months

Developing a recommendation or making a decision on a preferred approach requires intergovernmental dialogue and would benefit from public participation. Questions to explore are:

1. What is the specific water demand target(s) in a service area?
2. What interest is there in cooperating/coordinating tools across jurisdictions? Would tools that are fully within the SCRD's jurisdiction be preferred?
3. From the community perspective, what are the costs and benefits associated with tools that change (1) allowable land use (planning-driven); (2) water use (infrastructure-driven) or (3) development costs?
4. What level of impact on the cost of housing and/or economic development is acceptable?
5. What are the costs and benefits of an approach that applies to all development versus a specific focus on subdivisions?

Staff recommend that if the Board directs that growth management to address the water supply deficit be further explored then these and other relevant questions form part of upcoming public participation opportunities related to water. Subsequently they can be discussed with other local governments on the Sunshine Coast.

Organizational and Intergovernmental Implications

Recent amendments were made to SCRD rural area official community plans for density strategies to promote affordable housing. This was a consistent policy applied to several official community plans. A similar consistent approach across OCPs could be undertaken to create a development permit area for water conservation. It would have to be determined under which condition this would apply; building permit, subdivision, etc. and whether it would apply to both rural area and municipal OCPs. SCRD does not have authority to amend municipal OCPs, however this initiative could be undertaken concurrently by local governments if each agrees.

In addition to policy development of when, where and how to apply any of the described tools, consideration must also be given to the additional resource pressure associated with these proposed changes, such as review of applications, record management and enforcement.

Financial Implications

Changes to growth trends/patterns could have financial implications for SCRD related to revenue from permits, DCCs and applications. Additional lenses/requirements applied as part of any of the growth related application processes could require additional staff time with commensurate impacts to fees, per SCRD's Financial Sustainability Policy.

Further financial analysis should be undertaken as part of considering application of any particular tool.

Timeline for next steps or estimated completion date

To be determined based on Board direction.

Communications Strategy

Refining of options, specific tools, and recommendations for action related to growth management could have significant impact for a broad constituency of stakeholders. SCRD's Public Participation Framework would support a participation strategy prior to decision making.

STRATEGIC PLAN AND RELATED POLICIES

The SCRD has a mission of providing leadership and quality services to our community through effective and responsive government. Prioritizing water uses in a way that respects the organization's values of collaboration, environmental leadership, and transparency contributes to this mission.

The SCRD's strategic priority to Embed Environmental Leadership is supported by the Region's overall water supply strategy, as outlined in the Comprehensive Regional Water Plan (2013) and furthering the SCRD's goal to reduce water consumption by 33% relative to 2010 levels by 2020.

CONCLUSION

There are nuances to the linkage between growth and water demand. As well, local government authority to manage/restrict growth is provided through a variety of tools that have specific and different constraints on application, areas of jurisdiction, social impacts, etc.

If the Board directs further exploration of growth management to address water supply deficit, intergovernmental dialogue and public participation are recommended to occur. There are possible financial implications to the selection of any particular approach.

Reviewed by:			
Manager	X - A. Allen X - S. Walkey	Finance	
GM	X - J. Hall X - R. Rosenboom	Legislative	X - A. Legault
Interim CAO	X - A. Legault	Other	



Coastal Fire Centre Status Report

Contact
Donna MacPherson - 250 951-4229

Fire Activity			
Fires Currently Burning	1 (1 lightning-caused / 0 human-caused)* <small>* Subtotals may not add up to the total; fires not classified as "lightning-caused" or "human-caused" are still under investigation</small>		
New Fires Last Week	4		
	This Season (Since April 1 st)	Last Year (2018)	10 Year Average (2009-2018)
Total Fires to Date	40	41	35
Total Hectares to Date	246	122	33

Overview
<ul style="list-style-type: none"> Activity in the Coastal Fire Centre (CoFC) is relatively quiet. The CoFC continues to support activity in Alberta. The fire on Read Island is 20 hectares in size and 70% contained. Going into a period of hot and dry weather. Category 2 Open Fire prohibition is effective May 30, 2019, at noon. Included in the prohibition are fireworks, firecrackers, sky lanterns, burn barrels and burn cages of every size and description, and binary exploding targets. Campfires and Category 3 fire prohibitions will be reviewed early next week. Weather as of June 12, 2019

Zone Activity Level					
	1	2	3	4	5
Fraser		X			
Pemberton	X				
SS Coast	X				
South Island			X		
North Island/Mid Coast	X				

This information is intended to provide operational information of use to forest industry stakeholders, local governments, internal partners and authorities to assist planning their activities. Please do not share outside of this group.

Fire Prohibitions and Restrictions		
Open Burning	Campfires	Forest Restriction
Cat 2 - Restriction	No Ban	Not in Effect
Cat 3 - No Restriction		
Click for more information on specific activities that are prohibited during a Category 3, Category 2, or Campfire ban or visit gov.bc.ca/gov/content/safety/wildfire-status		

Weather Synopsis
Limited bands of moisture approaching from the southwest bring partly cloudy skies to most areas today while last night's weak outflow conditions give a head-start to the day's warming and drying, especially at mid elevations. Cloud cover should be generally more widespread north of roughly Hwy 28 on the Island to Bute Inlet on the Mainland, tied to a weakening frontal system & associated upper trough to the northwest. Meanwhile, patchy moisture and instability to the south originates from the subtropics. Isolated, high-based, and relatively dry thunderstorms should develop this afternoon, favouring (but not limited to) the southern zones. Generally light winds should dominate in most areas through this afternoon's burning period, although stronger in some valleys and near possible thunderstorms. There is a risk of isolated (relatively dry) thunderstorms continuing into the night tonight. Inflow or northwesterly winds should increase in most areas on Thursday as both the upper & surface troughs push east of the Coast Mountains. Temperatures should trend slightly less hot Thursday afternoon with similar or only slightly higher humidities than today. The net result of a slightly cooler but windier airmass should be for an uptick in ISI values throughout most areas on Thursday.

Zone Fire Danger Rating	
Fraser	Mod/High, with Low in Haida Gwaii
Pemberton	Moderate with areas of High/Extreme
SS Coast	High
South Island	High with areas of Extreme
North Island/Mid Coast	Low and Moderate

This product is NOT intended to replace danger class ratings from representative weather stations, danger class reports, etc. Please review the Wildfire Act and Regulation to understand your legal obligations at BCWildfire.ca.

24HR Lightning Forecast
FRASER – PEMBERTON – SUNSHINE COAST CHANCE OF LIGHTNING / DRY LIGHTNING Yesterday: 40/40 Last Night: 30/30 Today: 20/20
MID-COAST CHANCE OF LIGHTNING / DRY LIGHTNING Yesterday: 30/30 Last Night: 20/20 Today: 20/20
SOUTH ISLAND - NORTH ISLAND CHANCE OF LIGHTNING /CHANCE OF DRY LIGHTNING: Yesterday: 30/30 Last Night: 20/20 Today: 10/10
HAIDA GWAI CHANCE OF LIGHTNING / DRY LIGHTNING Yesterday: 0/0. Last Night: 0/0. Today: 0/0

3-5 Day Weather Outlook
Most long-range models show a large upper low/trough in control towards the beginning – middle of next week. Confidence on moisture levels circulating around the feature is low – so too are details relating to possible rainfall amounts & coverage. Regardless, this means the general call is for the conditions of the next few days to be the hottest & driest of the next five days.

Coastal Fire Centre Zones	
	Click here for more information about the Coastal Fire Centre (Fire Danger Rating Maps, Danger Class Reports, Fire Weather Maps, Active Wildfires Map) or visit gov.bc.ca/gov/content/safety/wildfire-status

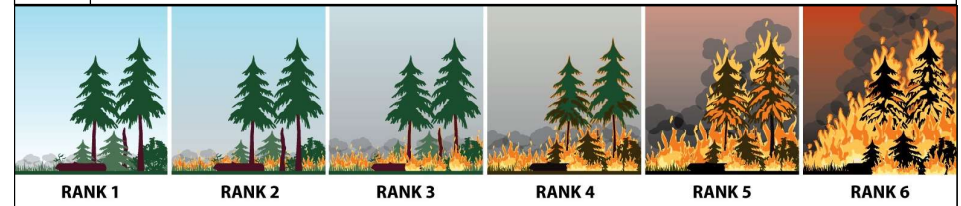


Coastal Fire Centre Status Report

Zone Activity Level	
Level 1: (Exporting)	
<ul style="list-style-type: none"> Low to normal fire activity; no additional resource support is anticipated Adequate resources to deal with anticipated fire demands Monitor and anticipate possible support for non-wildfire provincial emergencies Zone resources may be deployed to other zones, fire centres, and out of province 	
Level 2: (Exporting/Holding)	
<ul style="list-style-type: none"> There is an increase in fire activity; zone resources are adequate to meet their demands Monitor and anticipate possible support for non-wildfire provincial emergencies Limited resources may be deployable to other zones, fire centres, or out of province 	
Level 3: (Holding)	
<ul style="list-style-type: none"> There is an increase in fire activity; zone may not be able to meet local resource demands Resources from other zones / fire centres may be requested to assist zone activity Long term strategic planning becomes critical in determining what resources are needed where Zone staff on standby based on anticipated needs 	
Level 4: (Holding/Importing)	
<ul style="list-style-type: none"> The zone is experiencing a high level of fire activity Zone resources will need to be supplemented from other zones / fire centres / type 2 crews Out of province resource requests for specific or critical resources may be required if provincial resource capacity is not able to handle fire demands 	
Level 5: (Importing)	
<ul style="list-style-type: none"> The zone is experiencing very significant fire activity, and/or extreme fire behaviour; heavy demands on provincial and fire centre resources are occurring and anticipated to continue Resource capacity is supplemented with staff from Wildfire TEAMS, other Ministries, the forest sector, Fire Departments, and type 2/3 resources 	
Fire Stages of Control	
Out of Control	Describes a wildfire that is not responding (or only responding on a limited basis) to suppression action, such that the perimeter spread is not being contained.
Being Held	Indicates that (with the resources currently committed to the fire) sufficient suppression action has been taken that the fire is not likely to spread beyond existing or predetermined boundaries under the prevailing and forecasted conditions.
Under Control	The fire has received sufficient suppression action to ensure no further spread of the fire.

Fire Danger Rating	
Status	Description
Low	Fires may start easily and spread quickly but there will be minimal involvement of deeper fuel layers or larger fuels.
Moderate	Forest fuels are drying and there is an increased risk of surface fires starting. Carry out any forest activities with caution.
High	Forest fuels are very dry and the fire risk is serious. New fires may start easily, burn vigorously, and challenge fire suppression efforts. Open burning and industrial activities may be restricted.
Extreme	Extremely dry forest fuels and the fire risk is very serious. New fires will start easily, spread rapidly, and challenge fire suppression efforts. Open burning, industrial activities and campfires may be restricted.

Wildfire Ranks	
Rank	Description
1	Characteristics: Smouldering ground fire, no open flame, white smoke, slow (i.e. creeping) rate of fire spread. Firefighting tactics: Direct attack with ground crews using hand tools and water delivery systems (i.e. pumps and hose).
2	Characteristics: Surface fire, visible, open flame, unorganised or inconsistent flame front, slow rate of spread. Firefighting tactics: Direct attack with ground crews using hand tools, water delivery systems, or heavy equipment. Hand constructed control lines and lines that have been cleared of combustible material will likely be successful.
3	Characteristics: Organised flame front – fire progressing in organised manner, occasional candling may be observed along the perimeter and/or within the fire, moderate rate of spread. Firefighting tactics: Hand constructed control lines alone are likely to be challenged, ground crews conducting direct attack may require air support from fixed-wing air tankers, skimmers or helicopters conducting bucketing or tanking operations. Control lines constructed by heavy equipment will generally be effective.
4	Characteristics: Grey to black smoke, organised surface flame front, moderate to fast rate of spread on the ground, short aerial bursts through the forest canopy, short-range spotting. Firefighting tactics: Ground operations may not be successful at the head of the fire, indirect tactics may be required to bring the head of the fire under control. Parallel attack may be used along the flanks of the fire to direct the head into favourable ground or fuels. Air operations may be required to support ground personnel.
5	Characteristics: Black to copper smoke, organised crown fire front, moderate to long-range spotting and spot fire growth. Firefighting tactics: The limited options available include indirect attack and planned ignitions to remove fuel in the path of this type of fire behaviour. Ground operations are often restricted to fighting the least active sections of the fire or conducting ground ignition operations from secure control lines with readily available escape routes and safety zones.
6	Characteristics: Organised crown fire front, long-range spotting and independent spot fire growth, possible fireballs and whirls, violent fire behaviour probable, a dominant smoke column may develop which influences fire behaviour. Firefighting tactics: Firefighting under these conditions is extremely dangerous. Suppression efforts will be well away from active fire behaviour and may include preparing structure protection measures or conducting indirect large-scale ignition operations in an attempt to steer the fire. Often, the safest and most prudent strategy is to pull resources back to safe areas, ensure that personnel and the general public are safe, and wait for fire behaviour to lessen before re-engaging in fire suppression operations.



Disclaimer: The information in this status report is intended for general purposes only and should not be relied on for operational decisions as fires are dynamic and situations change quickly. The BC Wildfire Service makes no warranties or guarantees either expressed or implied as to the completeness, accuracy or correctness of the information, nor accept any liability arising from any incorrect, incomplete or misleading information contained therein.



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High Risk Activities

Regardless of whether you're an industry professional who works regularly in the forest or a member of the public who enjoys exploring the great outdoors, you are responsible for ensuring that your activities do not contribute to the ignition or spread of a wildfire.

The Wildfire Regulation defines high-risk activities and sets out requirements and restrictions related to those activities. Please ensure that you fully understand your legal obligations under the *Wildfire Act* and the Wildfire Regulation when you are engaged in any high-risk activity in (or within 300 metres of) forested or grassland areas.

If industry personnel or members of the public are planning to do any land clearing within one kilometre of grasslands or a forest, they must take measures to prevent a wildfire starting or spreading. This requirement also applies to the use of spark-producing machinery such as welders, mowers, chainsaws, grinders,

power tools or any other equipment that could strike a rock and create a spark.

To help mitigate wildfire risks, people doing this sort of work may be required to: have fire suppression systems and equipment available onsite; maintain a fire watch after operations are completed; and comply with "shutdown" regulations.

Shutdown times apply to areas where the fire danger rating has been "extreme" for more than three consecutive days. People engaged in high-risk activities should use representative weather station data for their worksite location and pay particular attention to the Fire Danger Class rating. It is also important for them to practise due diligence by regularly [taking onsite weather](#) readings and adjusting their activities accordingly.

On Page 3 of this newsletter, we have provided a list of links where you can access this information. We hope you find it useful.

Campfire Prohibitions

When the weather warms up every spring and summer holiday plans start to unfold, the same question gets asked throughout B.C.: "When will campfires be banned?"

We are approaching the time of year when a determination could be made to enact a campfire prohibition within the Coastal Fire Centre's jurisdiction. This determination is based on when fire weather indices (i.e. the numbers that represent the level of dryness on the landscape and therefore the availability of wildland fuels that could burn in a wildfire)

reach predetermined thresholds. If these numbers do not support the implementation of a campfire prohibition, it could be delayed until conditions change.

There have been years in the Coastal Fire Centre when either an entire fire season has gone by without a prohibition being enacted (e.g. 2011 and 2012) or a campfire prohibition was delayed until much later in the season (until Aug. 17 in 2016). It all depends on the conditions.

While some people find it hard to imagine camping without a campfire, others take a different view. Someone recently proposed that the government prohibit all open burning (including campfires) from June to September. The BC Wildfire Service, however, is obligated to enact prohibitions according to [Section 10](#) of the *Wildfire Act*. Decisions on whether to implement open burning prohibitions are guided by legislation, but tempered by local knowledge.



To obtain copies of the FireSmart Homeowner's Manual to share with your community go to: <https://firesmartbc.ca/resource-ordering-form/>.

Using Representative Weather Stations

Under [Section 6](#) of the Wildfire Regulation, anyone conducting high-risk activities is required to use representative weather data to determine the fire danger rating for their location. Choosing a representative weather station is not always straightforward. The easiest method is to just use the nearest weather station, but there are different scenarios for which the nearest station is not necessarily the most representative.

Aspect: Aspect refers to the direction that a slope faces. In B.C., a south aspect will generally be hotter and drier than a north aspect, due to increased exposure to direct sunlight. Choosing a station with a similar aspect is generally a good idea.

Elevation: During most weather patterns, daytime temperatures are usually cooler at higher elevations than at lower elevations, so calculated fire weather indices (including danger ratings) for a location in a valley bottom will often be higher than for a nearby mid-slope or high-elevation site. However, during certain weather patterns (like when a high-pressure ridge stalls over the area for an extended period), a “subsidence inversion” can develop. Warm and dry air from higher elevations can trap cooler and moister air at lower elevations, sometimes leading to a period lasting several days when the warmest temperatures and lowest humidity levels in the area are actually found at elevations higher than the valley bottom.

Character of recent rainfall activity: No two rainfall events are the same, especially when convective showers occur (i.e. the kind of showers that can grow to become

thunderstorms under the right conditions). Convective showers may be somewhat predictable in some areas. Much of the time, however, the amount of rainfall and the size of the area affected can vary considerably due to the complexities of wind, temperature, and humidity patterns. Highly variable rainfall amounts over short distances can reduce confidence in how representative a given weather station’s readings are. Using a manual rain gauge is a cheap and easy way to compare local rainfall amounts to those recorded at nearby automated weather stations.

It’s important to remember that any given weather station only reports conditions at that specific location. Even a small distance away, temperature, relative humidity, wind and rainfall measurements can be different. Choosing the most representative weather station to determine a danger rating can be a challenge (especially in this part of the world), so: pay attention to aspect and elevation; take and document on-site weather readings; and compare your readings to those of nearby automated weather stations. These steps can help confirm your decision about which weather station to follow, even if it’s not the closest one to your work site.

Example of a Rain Gauge



L.A.C.E.S

LACES is an acronym for a safety system used by wildland firefighters to protect themselves from being trapped by a wildfire. It was developed by American Paul Gleason in 1991, after the devastating Dude Fire killed six firefighters in Arizona in 1990.

L—Lookout(s) **A**—Anchor Point(s) **C**—Communication(s) **E**—Escape Route(s) **S**—Safety Zone(s)

The acronym reminds fire crew members of their responsibility to look out for each other (and themselves) by planning to get out of an unsafe situation prior to it occurring. While nearly all of the items listed are self-explanatory, “A” stands for “anchor point” and refers to locating “an advantageous point, usually a barrier to fire spread, from which to start or finish construction of a control line” (Merrill and Alexander 1987).

Before starting a task, firefighters will receive a briefing from their supervisor. This briefing covers firefighting objectives, strategies and tactics, but also safety. The safety topics focus on reducing exposure to hazards and increasing situational awareness. Topics that are always covered in these briefings include LACES, safe work procedures, current and expected weather and fire behaviour, known fireline hazards and (of course) a map of the area where they’re working.

The LACES system can be used by anyone working in forested areas. It reminds them to take a few minutes to think about potential hazards in the area (situational awareness) and to develop a plan to leave in a hurry if that becomes necessary.

Checklist for Forest Safety—Wildfires

Here are some of the wildfire risks that Coast Fire Centre crews consider that you also may want to consider when you're working in the forest:

- Be aware of the wildfire risk in your area and plan your work activities accordingly. For an interactive map showing current fires go to:
<https://governmentofbc.maps.arcgis.com/apps/opsdashboard/index.html#/f0ac328d88c74d07aa2ee385abe2a41b>
- Have a fire evacuation plan as part of your overall Emergency Response Plan. A wildfire evacuation planning document produced by WorkSafeBC can be found at: <https://www.worksafebc.com/en/resources/health-safety/information-sheets/wildfire-evacuation-planning?lang=en>
- Get to know and follow the requirements of the Wildfire Regulations regarding fire watch and fire equipment requirements.
<https://www2.gov.bc.ca/gov/content/safety/wildfire-status/about-bcws/governance/legislation-regulations?keyword=wildfire&keyword=act&keyword=and&keyword=wildfire&keyword=regulations>
- Stay on top of current situations, wildfire conditions can change quickly.
<https://www2.gov.bc.ca/gov/content/safety/wildfire-status/wildfire-situation/fire-danger>
- Use weather forecasts to help plan work activities especially for staff in remote locations. Strong winds and high temperatures will increase the intensity and speed of wildfires. For a drop-down list of weather stations by Fire Centre scroll down to the bottom of this page:
<https://www2.gov.bc.ca/gov/content/safety/wildfire-status/wildfire-situation/fire-danger>
- Smokey conditions can create poor air quality, watch out for air quality advisories. For information on air quality including a BC Air Quality Interactive map: <https://www2.gov.bc.ca/gov/content/safety/wildfire-status/wildfire-situation/air-quality>
- Avoid working on steep slopes or in hard-to-access areas when there is a wildfire in the area. These sites are difficult to evacuate, and the steep slopes can contribute to faster wildfire spread.
- Beware of areas with a high buildup of fuels (e.g. dead stands of trees killed by insect infestations or disease, blowdown trees and accumulations of Coastal slash). To view a Fuel Hazard Assessment and Abatement Fire Risk map, go to: <https://www2.gov.bc.ca/gov/content/safety/wildfire-status/prevention/for-industry-commercial-operators/hazard-assessment-abatement/haz-assess-abate-fire-risk?keyword=hazard>
- Look out for each other. Know which other crews are working in the area and establish a strong communication system with them. One way that wildland fire crews look out for each other by using the LACES system described on Page 2 By using these techniques, you can help promote safety among your coworkers.
- LACES is an acronym that stands for: lookout (in areas where fire may be present, assign someone to be a lookout); anchor point (locate an advantageous point, usually a barrier to fire spread, from which to start or finish construction of a control line); communication (make sure your communication system works and test it regularly); escape route (make sure you have an alternative route out of the area); and safety zone (agree on a muster point if you need to leave the area).

Know Your Zone

Please note that this contact information is for business needs and not for Fire Information.
 For information about a fire please go to the website www.bcwildfire.ca,
 Facebook page BC Forest Fire Info, or for Coastal Fire Centre Information phone 250-951-4209.

Zone	Location	Contact
Fraser	<p>The Fraser Zone has two very distinct geographic and demographic units (Fraser-Lower Mainland and Fraser-Haida Gwaii) and contains the widest range of cultural and climatic variances within the Fire Centre.</p> <p>Lower Mainland—The lower mainland portion of the Fraser Fire Zone stretches northeast from Bowen Island to Boston Bar and south to Manning Park and the international border.</p> <p>Haida Gwaii (Queen Charlotte Islands) is a 300 km long area that consists of more than 150 islands approximately 90 kilometres west of Prince Rupert. There are two main islands, Graham Island to the north and Moresby Island to the south.</p>	<p>FRASER ZONE OFFICE BCWS.ZWCOFRA@gov.bc.ca DESK: (604) 858-4742 FAX: (604) 858-4943</p>
Sunshine Coast	<p>The Sunshine Coast Fire Zone has the same administrative boundaries as the Sunshine Coast Natural Resource District, except it excludes Lasqueti Island. It is located on the mainland including numerous Gulf Islands. The zone lies within the Coast Mountains, extending from Howe Sound in the south to Bute Inlet to the north.</p>	<p>SUNSHINE COAST ZONE OFFICE / POWELL R BCWS.ZWCOSSC@gov.bc.ca DESK: (604) 485-2794 FAX: (604) 485-2798</p>
Pemberton	<p>The Pemberton Fire Zone is located on the mainland north of Vancouver, and has the same borders as the Sea to Sky Natural Resource District. The Sea to Sky highway (99) goes through the center of the zone from Lions Bay and north through the Duffy Lake.</p>	<p>PEMBERTON ZONE OFFICE (PEMBERTON) BCWS.ZWCOPEM@gov.bc.ca DESK: (604) 894-5401 FAX: (604) 894-5092</p>
North Island/ Mid Coast	<p>The North Island Mid Coast Zone is the largest geographic fire zone within the Coastal Fire Centre. The area includes all of Vancouver Island north of Fanny Bay to Cape Scott, and all islands and inlets north from Maurelle Island to Dean Channel and Princess Royal Island (north of the Bella Coola valley).</p>	<p>NORTH ISLAND/MID COAST ZONE (QUINSAM) BCWS.ZWCONIMC@gov.bc.ca DESK: (250) 286-7560 FAX: (250) 287-5103</p>
South Island	<p>The South Island Zone consists of the southern part of Vancouver Island, south of Union Bay and Tofino, which covers a diverse area and includes the following gulf islands: Denman, Hornby, Lasqueti, Gabriola, Saltspring, Galiano, Mayne, Saturna, North Pender, South Pender, Thetis, Penelakut and numerous smaller islands to the east.</p>	<p>SOUTH ISLAND ZONE (ERRINGTON) BCWS.ZWCOMISI@gov.bc.ca DESK: (250) 951-4223 FAX: (250) 248-0477</p>

To Report a Wildfire Call: 1-800-663-5555 or *5555 on your cell phone.

High Risk Activities—Determine Your Risk

Under the Wildfire Regulation ([Section 6](#)), “a person who carries out a high risk activity on or within 300 m of forest land or grass land on or after March 1 and before November 1, unless the area is snow covered, must determine the Fire Danger Class for the location of the activity”.

There are three steps to determine your obligations regarding high-risk activities:

1. Is your proposed activity considered a high-risk activity?

High-risk activities are defined in the “[Definitions](#)” section of the [Wildfire Regulation](#). Determine whether the activity you are about to undertake is one of those listed in this section. If it is, then your next step is to determine the fire danger rating in the area where you will be operating.

2. What is the fire danger rating at your proposed operating location?

Under [Section 6](#) of the Wildfire Regulation, people conducting high-risk activities are required to use representative weather data to determine the fire danger rating for their location. The source of this data could be [internal](#) (your organizations) weather stations, third parties, or the detailed fire danger ratings provided at the bottom of the [Fire Danger](#) page of the BC Wildfire Service website (<https://www2.gov.bc.ca/gov/content/safety/wildfire-status/wildfire-situation/fire-danger>). Data is available for every Ministry of Forests, Lands, Natural Resource Operations and Rural Development weather station. You can also access daily fire weather data and forecasts from the BC Wildfire Service using a BCeID. To register for a BCeID, go to www.bceid.ca

3. Based on the fire danger rating, are there currently any restrictions on high-risk activities?

Once you’ve determined that your activity is considered to be a high-risk activity and you know the fire danger rating in the area where you’ll be conducting that activity, go to Schedule 3 of the Wildfire Regulation to read about [Restrictions on High Risk Activities](#).

For more information about high-risk activities, go to: <https://www2.gov.bc.ca/gov/content/safety/wildfire-status/prevention/for-industry-commercial-operators/high-risk-activities?keyword=high&keyword=risk&keyword=activities>



Prevention Blog—Alan Berry—Senior Wildfire Officer, Prevention

Hello everyone. Let me share some statistics with you.

Between 2013 and 2018 (inclusive), 1,269 wildfires occurred within Coastal Fire Centre. Of these, 440 were lightning-caused and the remaining 65% resulted from a variety of human-related ignitions. What this tells me is that 829 fires in the centre during that period (or an average of 138 per year) were preventable.

We continue to develop and implement strategies to reduce the number of preventable wildfires, but I thought that I would discuss one cause that has been trending upward in recent years.

Firearm use is known or has been suspected to be the cause of an increasing number of wildfires, many of which occurred during the peak fire season and resulted in significant damage. Wildfires sparked by firearms use typically involve the shooter aiming at a target in logging slash or other dry forest vegetation. The Coastal Fire Centre is asking members of the public to make sure they take extra precautions wherever possible when shooting recreationally during the fire season, to avoid causing a spark in the forest.

They are also reminded that when a Category 2 open fire prohibition came into effect in the Coastal Fire Centre on May 30, 2019, the use of binary exploding targets was also restricted. Use of these materials when they are prohibited is punishable under the Wildfire Act.

As we prepare for what’s shaping up to be another dry summer, please avoid any activities that may start a wildfire. If a campfire is allowed in the area where you are, make sure that it is fully extinguished and the ashes are cold to the touch before you leave the site for any length of time.

Fires to Date Since April 1, 2019

Total	42
Lightning	1
Person	41

Number of fires since May 31, 2019

Total	9
Lightning	1
Person	8

Fire Danger Rating today



Current Prohibitions (within BCWS jurisdictional area)

Category 2 Open Fire Prohibition throughout the Coastal Fire Centre's jurisdictional area.

Campfire and Category 3 prohibitions are being considered, but not implemented yet.

Go to BCWildfire.ca for the latest information.

At Coastal

The Coastal Fire Centre has had a relatively quiet two weeks, with the most notable fire on Read Island. This fire was a lightning caused fire on a large knoll (or small mountain) in very thick forest. The fire burned as a ground fire, underneath the forest canopy, and made establishing the fire size difficult. As the smoke travelled along the ground and then appeared through the trees, the firefighters thought the fire might be 34, then 27 hectares. They were able to walk the perimeter with a GPS device, and the final mapped size is 20 hectares. The fire is being held (and therefore unlikely to grow) and 70% contained, but it will take the firefighters time to put it out. Some sections of the fire are on steep slopes with loose rock. Firefighters are transported to this fire via helicopter, as there is not ferry service available.

People on islands can often feel very vulnerable to wildfire, as they are aware of the distances and dryness of their lands. It is a good reminder that the single most important thing property owners anywhere can do is to FireSmart their homes and properties. Prior to a wildfire, please undertake an [assessment](#), and start the process of making your home more fire resilient.

The downturn in temperatures, away from the hot conditions a few days ago, is welcome, and there is a potential of precipitation in the forecast over the weekend. The weather indices (weather data that indicates the dryness of the various layers of the forest) are approaching the threshold for a campfire ban, and are being watched closely. Please stay tuned to our website (BCWildfire.ca, [Bans & Restrictions](#)) for the latest information.

Weather

ISSUED: 12:00 PDT Friday June 14 2019

SYNOPSIS: Patchy moisture, both near the surface as well as aloft, results in variable cloud throughout each zone today while an upper ridge maintains generally warm, dry, and stable conditions across the majority of the region. Elevated inflow or northwesterly winds redevelop today, although generally lower than what was seen yesterday. Inflow conditions support good recoveries in most areas & elevations again tonight as patchy low cloud likely becomes more extensive by Saturday morning. The leading edge of the next Pacific frontal system brings thickening cloud to western sections of the Mid Coast, North Island, and Haida Gwaii with rain favouring Haida Gwaii in the afternoon and overnight. For the remainder/majority of the region, Saturday should be a near

repeat of today with above seasonal temperatures and variable cloud. Good recoveries again Saturday night.
OUTLOOK: Disorganized bands of moisture associated with the remnants of a weakening frontal system should drift eastward over the region on Sunday. Expect slightly higher humidities and slightly lower temperatures than Saturday in most areas with inflow or westerly winds dominating and isolated showers favouring higher terrain and upslope areas in a westerly flow. A cooler, strengthening westerly flow aloft should gain control Monday and Tuesday bringing a mixed bag each day with variable cloud, isolated showers, and elevated inflow or westerly winds. Full recoveries each night in all zones.

Gibsons General Mailbox

From: 22(1) FOIPPA >
Sent: June 16, 2019 8:46 AM
To: Remko Rosenboom
Cc: SCRD BOARD; Coast Reporter; Sechelt; Gibsons General Mailbox
Subject: Re Water Crisis

Hello

In view of our looming water crisis, I would like to offer that you take the following measures immediately.

1. to preserve our finite supply as long as possible take the responsible step to declare Stage 3 restrictions immediately.
2. that you implement a weekly report showing supply vs drawdown in cubic meters.

This community deserves to know exactly how we are impacted and you are expected to do everything in your power to help manage this crisis. We watch with great interest the proceedings at the June 20 Infrastructure meeting.

Thank you

22(1) FOIPPA

Sechelt

Gibsons General Mailbox

From: Inge Harrison <ingeharrison@yahoo.ca>
Sent: June 17, 2019 11:57 AM
To: Gibsons General Mailbox
Subject: June 4th meeting
Attachments: Mayor Beemish and Council.pages

Gibsons Waterfront Defence Association Incentives

287 Gower Pt. Road Phone 778-462-2218 email: harbourdefence@gmail.com

June 15, 2019

Mayor Beamish and Council

As members of The Gibsons Waterfront Defence Association we were somewhat confused by the rant of CAO Emanuel Machado on Tuesday evening, June 4, at the town council meeting. The GWDA is a very separate entity from the Gibsons Alliance of Business and Community. Our mission statement reads:

Gibsons Waterfront Defence Association is a non-profit society advocating development that enhances the historic character of Gibsons village, harbour and waterfront in harmony with the whole environment.

It is right on our window for everyone to read.

The fact that Mr. Machado chose to combine our association with another organization indicates how little he knows about the civic commitment of the citizens of this community.

We are proud that members of our group are also active participants in a many different volunteer organizations in our community: the SPCA, Habitat for Humanity, Gospel Rock Association, the Food Bank, Special Olympics, B.C. Spaces, the Elves club, Gibsons Public Art Gallery, Gibsons Wildlife Rehabilitation, Ukulele Club, Happy Cat Haven, Sunshine Coast Driftwood Players, Elder College, Grandmothers and Grand Others, SCRD committees, the Hospital Auxiliary, to name just a few.

If you have any questions about our organization, we would be pleased to answer them.

Sincerely,

Mrs. Inge Harrison, Director
Dr. Harriet Hunter, Member

ingeharrison@yahoo.ca

Gibsons General Mailbox

From: James Askew <james@rareearthmarketing.ca>
Sent: June 17, 2019 2:11 PM
To: Gibsons General Mailbox
Subject: Touchstone | Your Community Vision Brochure



Dear Town of Gibsons Councillors,

On behalf of Greenlane Homes and Touchstone at Gospel Rock, we are delighted to provide you with our Community Vision Brochure!

Situated above the dramatic oceanfront of Gospel Rock, amid protected parkland and forest is Touchstone, a new community of ocean-view home sites, townhomes and single-level condominiums overlooking Howe Sound and the Salish Sea. Touchstone offers a stunning space to call home, one that's walkably close to the markets and marinas of Lower Gibsons, and a short ferry ride to West Vancouver.

After many years in the community approvals and planning stages this treasured and beloved land is preparing for its next chapter. We are thrilled to share this community vision with you as you are one of the first to experience how this wonderful new development will unfold.

Please click the [here](#) to download the Community Vision Brochure



The development team and the Town of Gibsons are currently working together on the final stages of the Touchstone Village multifamily home and single-family home site designs, and we look forward to sharing more information about these exciting ownership opportunities later this spring and into the early summer.

If you live near, or have recently been in Gibsons, you will have likely driven past our nearly completed Discovery Centre. Located on Gibsons Way, opposite the Bank of Montreal and 101 Brewhouse, the Touchstone Discovery Centre will open in late June of this year, and will be your first opportunity to view our detailed Village and Masterplan scale models.

As an early registrant you will be amongst the first to be invited to our exciting opening event, meet our Touchstone Discovery Centre team, and learn about our master-plan village and homes.

We have recently updated the TouchstoneGibsons.com website with our informative weekly Blog Post section, and also a gallery of gorgeous Sunshine Coast images. We invite you to check back often for more regular updates, and to ensure you stay registered to receive important information over the coming weeks.

Looking forward to meeting you soon!

Best regards,

The Touchstone at Gospel Rock team

Tracy Forster

From: Emanuel Machado
Sent: June 17, 2019 2:06 PM
To: Tracy Forster
Subject: FW: SCRD Staff Announcement - Manager, Protective Services - Welcome to Matt Treit

For CRF, please and thanks

Emanuel Machado

Chief Administrative Officer

p. 604 886 2274
c. 604 741 1092
h. 604 740 5996
www.gibsons.ca

Nature is our most valuable infrastructure asset. www.gibsons.ca/natural-assets

From: Autumn O'Brien [mailto:Autumn.O'Brien@scrd.ca]
Sent: Monday, June 17, 2019 2:00 PM
To: Rob Michael <Rob.Michael@scrd.ca>
Cc: Autumn O'Brien <Autumn.O'Brien@scrd.ca>
Subject: SCRD Staff Announcement - Manager, Protective Services - Welcome to Matt Treit

Dear SCEP Committee Members,

Please see the SCRD Staff Announcement below from Gerry Parker, Senior Manager, Human Resources:

June 17, 2019

On behalf of the Senior Leadership Team, we are very pleased to announce that Matt Treit will be joining the SCRD on August 6, 2019, to take up the responsibilities associated with the newly created position of Manager, Protective Services.

Matt's background includes over 26 years of experience in the field of firefighting and protective services, with 7 of those years as a paid Fire Chief. In addition to a NFPA 1001 Level II certificate, Matt holds a Fire and Safety Studies Diploma, a Fire Prevention Officer Certificate, and a certificate in Emergency Management from the Justice Institute of BC. In addition to being a Fire Service Instructor, Matt has a Bachelor of Arts Degree from Simon Fraser University, and a Bachelor of Education Degree from the University of British Columbia.

Matt joins us from the District of Coldstream where he has spent the past 3 years working as Protective Services Coordinator, with responsibilities that included revising the District's Emergency Plan, writing Operational Guidelines, writing the new Fire Protection bylaw, developing policies and procedures, constructing a training manual based on the Playbook, and serving as a resource to the local Fire Chiefs with regards to policy issues, equipment selection, and training.

Prior to Coldstream, Matt was the Fire Chief for the District of Tumbler Ridge and earned the designation of Chief Fire Officer through the Canadian Association of Fire Chiefs. In that role, he was responsible for all aspects of fire service delivery, including training, operations and prevention. Matt took on the task of rewriting their Emergency Plan, developed capital and operating budgets, and he prepared reports for and appeared before council. Matt's time in Tumbler Ridge also included over 20 years as a teacher with 2 of those years as a Vice Principal.

The Manager, Protective Services role is responsible for coordinating, standardizing, and integrating improvements to the delivery of emergency services in the Regional District. In addition to our Fire Chiefs, Matt will work closely with Carolyn Hayman, Corporate Safety Officer, who started with the SCRD today (June 17th), in her capacity as a Deputy Coordinator for the Sunshine Coast Emergency Program. Matt will also be working closely with our local Fire Departments, provincial contacts, SCRD staff, our member municipalities, elected officials, and all of the agencies, organizations, and volunteers connected with protective services.

Please join us in congratulating Matt Treit and in welcoming him and his family to the Sunshine Coast in about 7 weeks.

Welcome to the SCRD, Matt, and we look forward to working with you!

Gerry Parker
Senior Manager, Human Resources
Sunshine Coast Regional District
1975 Field Road, Sechelt, BC V0N 3A1
Email: gerry.parker@scrd.ca
Phone: 604-885-6834
Fax: 604-885-7909

Best Regards,

Autumn (on behalf of Acting, SCEP Coordinator, Rob Michael)

Autumn O'Brien, Administrative Assistant
Planning & Community Development Services
Sunshine Coast Regional District
1975 Field Road, Sechelt, BC V0N 3A1
Phone: 604-885-6800, ext 6432

Follow us on Twitter at [sunshinecoastrd](#)
Like us on [Facebook](#)
Visit us: www.scrd.ca

This email was scanned by Bitdefender

Mayor and Council

From: Gibsons Alliance of Business & Community <gibsonsalliance@gmail.com>
Sent: June 17, 2019 2:05 PM
To: Mayor and Council; Mayor Bill Beamish; Councillor Annemarie De Andrade; Councillor Aleria Ladwig; Councillor David Croal; Councillor Stafford Lumley
Cc: Lindsey Grist
Subject: GABC response to CAO attack statement
Attachments: GABC-CAOAttack - Ltr to MayorCouncil.pdf; GABC-CAOAttack FACT CHECK .pdf

Dear Mayor and Council:

Please find attached GABC Society's response to the defamatory statements made against us in council chambers on June 4, 2019 by the Chief Administrative Officer Emanuel Machado.

Thank you,
Suzanne Senger and GABC Society

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Gibsons Alliance of Business and Community Society is an incorporated non-profit society in the province of British Columbia. We are an inclusive coalition working together to educate, inform, and support local leaders and groups in making the best decisions possible on issues of public interest. Messages are written, edited, and sent in a sincere attempt at unbiased non-partisanship; however, the information shared here inevitably runs the risk of human error, a degree of bias, misinterpretation, and misunderstanding. We strongly encourage every person not to accept blindly what they see or read in any media. We encourage you to do your own research, formulate your own ideas, share what you learn with your neighbour, and combine efforts to accomplish the aims of your community.

Monday, June 17, 2019

Dear Mayor Beamish and Gibsons Council:

On May 27th five citizen taxpayers, including GABC Society's president, sent a letter to the town and provincial authorities expressing concern that the Town of Gibsons appears to be borrowing funds to pay some of the George developer's required development servicing costs. The letter asked Gibsons Council to take four actions to address the problem. 1.) Cancel the Alternate Approval Process (AAP). 2.) Publicly review all project reports, plans and budgets. 3.) Ensure the George developer pays his own development servicing costs. 4.) Issue a public statement explaining why Council authorized borrowing in violation of the Community Charter.

In response to the letter, Mayor Beamish suggested citizens attend public information sessions to be held by the town to explain the project, borrowing and costs. GABC directors attended both info sessions about the Prowse Road Lift Station project and borrowing on June 4th, 2019.

The first session included a detailed presentation by staff, followed by an open and direct Q&A between the public, senior staff and the mayor. Many questions were answered, many weren't. New questions arose. The mayor and staff committed to sharing more information and answering more questions. Citizens spoke openly with the mayor and staff for the first time in many years about their lack of trust in the Town after being marginalized and disrespected by the last mayor and staff. From our perspective at GABC, that meeting represented a small but essential step toward reconciliation between the local government and its disenfranchised citizenry. The second info session was much shorter and didn't provide the same opportunity for dialogue, as it backed onto the start time of a regular council meeting.

Many folks who attended the second info session stayed for the Council meeting. About fifteen minutes before the meeting started, we noticed the gallery filling with people we recognize as vociferous George supporters, leaders and contributors to a third party political campaign team in the 2018 municipal election. The George developer himself even showed up and stood quietly in the outer hall just before the meeting began.

At the start of the meeting, the mayor indicated that Chief Administrative Officer (CAO) Emanuel Machado had asked to make a statement, and this item was duly added to the meeting agenda. When his time came, CAO Machado pulled out a prepared speech and launched a defamatory assault on citizens, grassroots community groups and formerly elected people labelling them all "GABC bullies."

With utter disbelief we witnessed the CAO of the Town of Gibsons attack and slander citizens from his position of power at the Council table. That the CAO seems to feel justified, entitled and empowered to lash out against electors is at once shocking and sobering.

It soon became apparent, as we observed his performance from the back of the room, that although Council had not been forewarned, the George developer and his attack campaign team had been invited to witness and support the CAO with a follow-up inquiry of the mayor.

The sad truth is, Mr. Mayor, this outburst and the provocation of community division we saw by the CAO in council felt all too familiar. This scene clearly illustrated what citizens, members and supporters of the GABC Society and other groups had to endure in the last term whenever we tried to speak on issues of public concern at council. If the CAO's bias, resentment and contempt for so many community members and groups was not obvious before, certainly it is now.

After seven divisive years under Wayne Rowe, our community needs compassionate leadership and healing. We look back on the time before the spectre of the George descended on our community, when we were the most livable small town in the world; when then Mayor Barry Janyk invited *all citizens* into Town Hall and met each of us where we are; when town staff engaged directly and openly with citizens, even when it was tough—because we all understand that democracy isn't always easy. It's often hard won by engaged, informed, passionate citizens like the ones Mr. Machado spoke of on June 4th—citizens who love their home and want a say in what happens to it.

GABC Society is an inclusive coalition of community members and business people working together for the long-term benefit of Gibsons. We celebrate our resilient grassroots community members who care enough to show up even after being kicked down from the bully pulpit. We feel proud to be part of a movement of caring people who will unrelentingly hold their government's feet to the fire and raise the bar for our community now and for all those who come after us.

We want to have faith in your promise of transparency and reconciliation, Mayor Beamish, and we are looking to you for inclusive and ethical leadership. We also ask that you recognize it is impossible for anyone to move forward with reconciliation without truth and acknowledgement first. For our part, we have addressed the CAO's misrepresentations and slanderous comments with a point-by-point fact check appended to this letter.

We ask that as our representatives and public servants, as fellow members of our community, you consider with care what has actually taken place here. We understand you may not all agree with our opinions, decisions and actions but we do expect the Town to deal in facts. As a start, we expect the Town to correct the CAO's misrepresentations and we expect an apology.

If there is anything in what we have written or said that you wish to verify or challenge, we welcome your feedback and questions.

Sincerely,

Suzanne Senger
President, Gibsons Alliance of Business and Community Society

RE: Gibsons Alliance of Business and Community Society (GABC) response to allegations made by Emanuel Machado, Town of Gibsons Chief Administrative Officer (CAO), in Council on June 4th, 2019.

Gibsons Alliance of Business and Community (GABC) is a BC registered non-profit society. We are an inclusive coalition of community members and business people working together for the long-term social, environmental, economic, and cultural vitality of Gibsons. To this end, we work with other citizens to educate, inform, and support local leaders and groups in making the best decisions possible on issues of public interest. We recognize that change is a pattern of all life. We envisage working with all community members to ensure that the inevitable changes that Gibsons undergoes will be in the best interests of the people, other living beings, and the land now and in the future.

GABC enjoyed many years of positive engagement and collaboration with the Town of Gibsons, union and senior staff and elected officials. We have a long track record of engaging the local community to support and participate in Town processes. For example:

- 2008: After a failed AAP, GABC promoted the Town's agenda and helped win a referendum to borrow funds to pay for town-wide installation of water meters.
- 2009: After a failed waterfront development created controversy in the Landing, we asked Council for an Aquifer Protection Plan and a Harbour Area planning process to address emerging issues and find consensus regarding development in Gibson's Landing. Council agreed to both.
- 2010–2011: GABC participated in Harbour Area planning and encouraged all stakeholders to do so. Citizens, businesses and developers came to consensus through this process.
- 2012: Gibsons Council unanimously approved the Harbour Area Plan (DPA 5). Newly elected Mayor Wayne Rowe said, "The zoning bylaw allows for a maximum height of approximately 10.5m" and "I want to make it very clear that I fully recognize the work that was done by the previous council. This plan was unanimously endorsed by that council and we're going to support it."
- 2014: GABC encouraged and facilitated community participation in an OCP Update, wrote informational articles, hosted OCP Pizza Parties and various engagement opportunities.
- 2013–2017: GABC rallied community participation on issues related to the George project. We helped citizens get informed, ask questions and eventually hold the Town's feet to the fire.

In response to the CAOs random allegations and insinuations

GABC works with other citizens and groups on issues of public interest.

- OOCA is not GABC.
- GWDA is not GABC.
- Barry Janyk is not GABC.
- Suggesting GABC supported Seaglass is nonsense.
- We don't have waterfront offices.
- Our (one) website was a donation.

- All GABC Society's money has come from
 - Donations from local citizens and marina users.
 - Donations of time, space, business and professional services.
 - West Coast Environmental Law's Environmental Dispute Resolution Fund (EDRF).

In response to the CAO's allegations regarding the Prowse Road Lift station

We don't say the Town is proposing to upgrade the lift station solely for the George developer nor do we dispute that the lift station is old and every Council since 2006 has been aware of it.

We *do* say staff failed to give Council all the necessary background information to support its decision to approve borrowing for the Prowse Road Lift Station Upgrade. Missing information includes the fact that the station has undergone many upgrades over the years and the proposed upgrade is needed to accommodate the George development. Council should have been told that the upgrade work was previously determined to be a "required offsite servicing cost" by multiple parties, including staff and planning consultants in 2014. It should have been told that the proposed work will provide additional capacity to accommodate the George project (as clearly outlined in the 2014 KWL technical memo, multiple staff reports and a July 2016 report "RE: George Hotel and Residences Rezoning Process Review" submitted to council by Planning staff Andre Boel and Odete Pinho.)¹

If since 2014 it was decided that the upgrade work is no longer a required offsite servicing cost for the George, staff should have informed Council when, why and how this decision was made and how it relates to the Prowse Road Lift Station Excess Service Area Bylaw.

In response to the CAO's allegation that GABC has been involved in over 40 unsubstantiated legal and quasi-legal actions related to the Town's processing of the George's development application

GABC shared information (obtained through FOI) with citizens and advocacy groups.

- GABC didn't file a human rights tribunal complaint.
- GABC didn't file Ombudspersons complaints.
- GABC didn't file a PIBC complaint.
- GABC didn't file an RCMP complaint. The May 23 letter to the Town re: AAP #1264 was cc'd to the RCMP *to support a complaint filed by the GWDA in 2017.*
- GABC didn't file a complaint with the AGLG. Apparently someone else did, and the May 23, 2019, letter was also cc'd to the AGLG.
- GABC didn't send the May 23, 2019, letter. Citizen taxpayers did.

This false and misleading rhetoric needs to be corrected by the Town.

¹ "The Engineering Department, with help from a consultant, identified insufficient capacity at the Prowse Road Lift Station, necessary Gower Point Road improvements and commented on servicing and traffic studies."

In response to the CAO’s casting blame on citizens for the fact that it spent “hundreds of thousands” of our tax dollars defending the process to spot-zone a non-compliant development project and provide giveaways and subsidies to a private developer

- Does this tally include the \$200,000 in taxpayer money spent on arbitration with GMHI after the Town tried to carve out a piece of our marina for the George developer?
- Does this include the \$3 million mortgage on our public land in Gibsons Marina that the Town helped the George developer arrange—behind closed doors?
- Does this include the giveaway/subsidization to the developer of servicing costs, public land, water lot, parking, affordable housing, airspace?
- Yes, GABC defaulted on \$30,000 in court costs to protect the aquifer because we ran out of money. It has cost us a lot to protect our home from an opaque government that vilifies community engagement and uses our own tax dollars to defend a developer’s interests.

WHAT GABC SOCIETY HAS DONE REGARDING THE GEORGE DEVELOPMENT APPLICATION

GABC filed multiple FOI requests and two related complaints to the Privacy Commissioner.

- **First FOI:** In 2014, we got a tip from inside Town hall that senior staff and mayor were having closed meetings with the George developer’s consultant, Art Phillips. We filed our first FOI in April 2014. It revealed:
 - May 1, 2013: Planner Andre Boel sent a damning rejection letter to the George developer outlining the myriad ways the project was out of compliance with the OCP and was asking for public lands and subsidies.²
 - May 3, 2013: Art Phillips paid a visit to the planner’s office.
 - May 7, 2013: The planner, CAO, mayor and Phillips had a closed meeting. Instead of discussing how to bring the George project into compliance, the focus of the conversation was how to deliver “Key Ingredients” for the developer and move the project forward. Ingredients included
 - Increased density
 - Winn Road
 - Gibsons Marina A-Dock
 - Water lease.
 - May 28, 2013: Planner presented recommendations for OCP UPDATE to Council.³
 - June 2013: More closed meetings between developer’s consultant, staff and mayor.

² Eight months later, the planner presented a report and recommended a comprehensive development-style zoning bylaw. He now says (at 3x allowable height, 2.5x allowable density and 2x allowable massing) that The George “fits” the OCP (DPA 5). The recommendation moves forward on the basis that, “*The Planner says its fits.*”

³ In 2015, prior to first reading of the zoning bylaw, the planner reported that an OCP amendment was needed for this project. He admitted that revisions to the OCP had recently been made which allow for this OCP amendment.

- **Subsequent FOIs regarding the George** in 2014–2015 filled in the back-room gaps.
- **2015 FOI regarding Gibsons Marina** lease. Records revealed:
 - Town attempted to obtain a piece of the Marina from GMHI for the George developer.
 - Breakdown in negotiations for a renewed lease (in part due to the above) led to formal arbitration.
 - Town lost the arbitration, refused to pay and ended up having to pay full costs (\$200,000).
 - Loss of revenue to the Town was estimated at \$300,000.
 - Town conspired to get the George developer a \$3 million mortgage to purchase Gibsons Marina. The loan is registered on the title of public lands and violates Town of Gibsons lease with FLNRORD.
- **2016 OIPC complaint regarding FOI fees:** From 2014–2016, GABC paid more than \$6000 in FOI fees to the Town. In 2016, we attempted to get some of the money back. The Town refused to negotiate and hired two separate lawyers to file two separate legal responses to a combined fee waiver request that would have cost up to \$2400.
- **2018 OIPC complaint regarding Town’s withholding of all technical records in their entirety:** In 2013, GABC noticed that the parking garage in the project plan was 14 feet inside Gibsons Aquifer. We approached staff and were ignored. We sought a professional review and took it to the CAO. Again we—and the professional engineer’s report—were ignored. Councillor Dan Bouman put a notice of motion forward to Council, which led to a *resolution to require peer reviews* of the developer’s geotechnical reports by the Town’s consultants. The Town hired Waterline Resources and Levelton Engineering to review the proponent’s reports. Their *peer reviews validated our findings*. The project plans were amended.

A year later, in May 2015, peer reviews by Waterline and Levelton still indicated that excavations and dredging for the project could cause “catastrophic blow out” of Gibsons Aquifer. The *developer’s consultants disregarded these findings*. The Town proceeded with rezoning, saying the technical issues would be dealt with through permitting. We waited. In August 2017, the *Town approved DPA 1, 2 and 9 permits without having received peer reviews* of the final project plans, contingency plan or remedial plan. Councillor Valeriotte explicitly asked the Town to provide the peer review reports to the public, and in a public meeting the mayor, CAO and planner promised to do so. When GABC asked for the reports, *the Town reneged*. We filed an FOI and the *Town withheld all records in their entirety*. We filed a complaint with the OIPC, which at this date is ongoing

In addition to the FOIs and related Privacy Commissioner complaints, GABC has taken the following actions.

- **GABC filed one legal and one quasi-legal complaint to protect the aquifer and environment**
 - Petition for judicial review to the BC Supreme Court to **challenge development permits**. The BC Supreme Court Judge determined our issues were valid but we were arguing in the wrong venue. He determined the best place to resolve the issues is before the expert EAB panel. This petition succeeded in stopping dangerous work on the development site.
 - Quasi-judicial complaint to the **Environmental Appeal Board** that forced the developer to acknowledge the risks to the aquifer and the environment and undertake further studies to address the issues of risk. This process is ongoing.
- **GABC provided support to the Friends of the Harbour (FoH)**
 - To call on Mayor Rowe to declare **conflict of interest** given his solicitor-client relationship with the George developer. Public perception of conflict of interest is valid and substantiated with facts and evidence. The mayor chose not to declare conflict of interest or run for office again.
 - To call on the Town not to **give away Winn Road** to the developer without meeting its legal obligation to consult the public. The Town claimed it intended to undergo the required road closure process for Winn Road and the FoH petition was premature. It claimed that information regarding the intended public process was provided as part of the Public Hearing process. However, conflicting statements in staff reports and display materials suggested the Town would close and dispose of, maintain ownership of and/or swap and re-zone Winn Road. In over 2000 pages of FOI released records, there was no evidence to suggest the Town intended to undergo a public consultation process to dispose of Winn Road. In fact, it never did. Instead, it developed a complex land swap agreement, to avoid a public process and deliver a public road that provides access to the ocean, to the George developer.
- **GABC has been in contact with three BC government ministries about the George.**
 - **Ministry of Environment** – GABC raised legitimate concerns about uncharacterized contamination on the project site with the Town and then with the MOE when the Town indicated it had no responsibility or intention to do a review. For three years we engaged directly with MoE around issues of risk to Gibsons Aquifer and the environment. MoE provided us with the developer’s reports and remedial plan. We had the reports reviewed and determined that proposed work could blow out Gibsons aquifer and spread toxic contaminants into the marine environment.

- **Attorney General’s office** – GABC engaged the AG regarding our concerns around the Contaminated Sites Regulation, Environmental Management Act and Local Government Act as well as the BC Professional Reliance scheme. Our case has informed ongoing provincial review processes.
- **Ministry of Forests Lands and Natural Resource Operations and Rural Development** – GABC engaged the ministry when the developer applied to obtain our public water lot directly in front of Winegarden Park. FLNRORD has put off this application pending results of the EAB hearing.

Regarding the CAO’s allegation that we lost Town staff to the George and that Town staff have experienced “on-going bullying and harassment.”

- Everything GABC Society has presented to or about the Town is based on public records.
- The Town lost the services of a well-respected CAO, a brilliant Director of Planning and an excellent Corporate Officer over the George in 2012/2013. Mani Machado, Andre Boel and Selina Williams replaced them and got the George done for Mayor Wayne Rowe.
- Since 2018, GABC has had no contact with the Director of Infrastructure Services and our only contact with the CAO was through an email exchange with the mayor about our OIPC inquiry regarding peer review reports for the George.
- On May 19, GABC president Suzanne Senger posed an inquiry in a council meeting and on May 23, she was one of five signatories to a letter asking Mayor and Council to resolve issues related to borrowing for upgrades to the Prowse Road Lift Station.
- Before June 4th, 2019, GABC representatives had never communicated with the new Director of Planning, new Corporate Officer or new Director of Finance.

Gibsons General Mailbox

From: 22(1) FOIPPA
Sent: June 11, 2019 2:51 PM
To: Isaac Malmgren
Cc: 22(1) FOIPPA; Gibsons General Mailbox; dluporini@sd46.bc.ca; Mayor Bill Beamish
Subject: Re: Supportive Housing and Drugs

Isaac,

Thank you for your email and your time spent in clarifying the recent events in Sechelt.

I look forward to community involvement in this process and striving for a balance on all facets.

Regards,

22(1) FOIPPA

22(1) FOIPPA
22(1) FOIPPA
22(1) FOIPPA

22(1) FOIPPA

On Jun 11, 2019, at 10:17 AM, Isaac Malmgren <imalmgren@raincityhousing.org> wrote:

Hey 22(1) FOIPPA,

I'm the Associate Director overseeing RainCity's work in Sechelt and Gibsons-your message was forwarded to me by our senior leadership team. I'm not sure whether the preceding email thread was meant to be copied, so I'm starting fresh here. I was able to track down the original facebook pages you clipped and spent a fair bit of time following up with our teams and community partners in Sechelt yesterday to make sure I had the necessary detail, so thanks for your patience. The situation being described and commented on is in fact not on site property-it's about 1 block away from our temporary shelter on Wharf Ave. We've been aware of the small group of people gathered there for the past few weeks, and have been working closely with local RCMP, bylaws and the district of Sechelt on re-connecting these folks with resources in their home communities in hopes of addressing some of the concerns described in the facebook posts. This is a unique situation for us-these folks don't have connection to any of the services (shelter, outreach, supportive housing) that we offer and were not previously known either to our staff or local RCMP, so while our management and outreach workers have done their best to engage them, we're limited in what we can offer offsite. RainCity also operates all of our Sunshine Coast services with a community agreement that requires service recipients to be local to the sunshine coast, and we ask for a minimum of 1 year residency-even if our shelter had room, it's unlikely it would be appropriate for this reason. In this situation, our best approach has been to offer

any resources needed to encourage these folks to reconnect with resource off the coast, and ensure that local authorities are able to access our support in referral and assistance however it's useful.

In terms of community concerns related to operations at our new supportive housing building in Sechelt-our feedback has mostly been neighbours asking when we plan to open and being surprised by hearing that we're now fully tenanted and have been for some time. This site operates with hourly perimeter sweeps by staff who record anything that may be of concern, including garbage, noise, residents congregating in laneways, etc-I got a chance to go over these with site management yesterday and the observations are limited to a few notes about litter and construction garbage (the exterior of the site is still being completed, so noise from construction is unfortunately still a bit of an unavoidable reality). Our shelter operates with the same protocol, but has been open close to 2 years at this point-concerns have come up during these perimeter sweeps, and have also been brought to us by community members, and include a range of issues-litter, noise, traffic safety, personal safety, all of which we respond to as quickly and effectively as possible, and for which community feedback is an essential part of how we address risk along with our partnership with RCMP, emergency services, and the District.

The situation you've brought forward is one that doesn't fit neatly into our standard, site-based response to ensuring safety for residents and neighbours, but I feel quite strongly that our management as well as the District of Sechelt, RCMP and bylaws have been extremely proactive and diligent in trying to address it in the best way possible. It does highlight a reality that people providing services on the coast have been aware of for some time, which is the rise in the number of vulnerable people in community, and the complex and sometimes harmful survival behaviours that increase the longer people are without adequate services. Aside from reconnecting these particular folks with whatever services are most appropriate, one way we can get ahead of situations like this is to offer appropriate, long term, supported housing before folks end up outside, disconnected, and underserved for years-this is an opportunity we have in Gibson's, and I thank you for honestly raising your concerns, because working through these things and building relationship now is going to give us our best shot to come together and make sure that it's an opportunity that increases safety and community well-being across the board.

Seems like there's a lot of discussion happening within the group of folks included in the forwarded correspondence-If it would be useful, I'd be really happy to meet and talk more about some of the other worries you might have and how we might be able to address them, so please let me know-I'd also be happy to get you in touch with our partners at BC Housing if you'd like.

Again, thanks for bringing this up and hopefully this sheds some light on the situation as well as the work that's underway to address it. Please share this response with whoever you see fit, and feel free to share my contact info if folks would prefer to reach out directly with an email or phone call.

Cheers,

Isaac Malmgren,

Associate Director,
Raincity Housing And Support Society
616 Powell, Vancouver

T: (604) 653-6501

RainCity Housing operates on the unceded, ancestral, traditional homelands of the Səlílwətaʔ, Xʷməθkʷəy̓əm, & Skwxwú7mesh peoples in Vancouver, and the Shishalh, Kwikwetlem, Katzie, Kwantlen, Qayqayt, Tsawwassen, Semiahmoo, and Sto:lo Nations of the Lower Mainland.

PRIVILEGE & CONFIDENTIALITY NOTICE

The information in this e-mail is intended for the named recipients only. It may contain privileged and confidential matter. If you have received this e-mail in error, please notify the sender immediately by replying to this e-mail. Do not disclose the contents to anyone.

Thank you.

Mayor and Council

From: 22(1) FOIPPA
Sent: June 13, 2019 8:29 AM
To: Mayor and Council; nicholas.simons.MLA@leg.bc.ca
Subject: Supportive Housing at the Old RCMP site

Hello, I received an anonymous flier in the mail encouraging me to write to you to deny support for this initiative. Instead, I am writing to tell you that my wife and I fully support the initiative and would like to congratulate all involved in furthering the development. It's proximity to the Salvation Army thrift store, the Legion, and the Christian Assembly Church, make this location perfect for a Supportive Housing development. We live in a million dollar plus home just a block from the development site and we share none of the concerns presented in the flier. It is time society got over it's fear and stereotypes of the poor. In summary, we cannot provide too much support for proceeding with this very important initiative.

Thanks for your attention,

22(1) FOIPPA

Sent from my iPad

Mayor and Council

From: 22(1) FOIPPA
Sent: June 13, 2019 4:15 PM
To: Pam.Goldsmith-Jones@parl.gc.ca; nicholas.simons.MLA@leg.bc.ca; Mayor and Council
Subject: Community Supportive Housing Proposal for 749 School Rd. Gibsons

I am writing this letter to express my full support for the proposed supportive housing development at 749 School Rd. in Gibsons. I attended an informative public meeting on the proposal featuring representatives of RainCity Housing, the Government of British Columbia and the Town of Gibsons. I found their presentation informative, providing answers to the issues those in attendance raised. Having worked in housing advocacy in the City of Coquitlam in the past and presenting to City Council there, I have sufficient background to judge the appropriateness of the proposed kind of supportive housing set forth.

The facility will be appropriately supervised, minimizing the possibility of any interference with Gibsons citizens or students. The proponents have met with the principal of Gibsons Elementary School who is satisfied that supervision of those served by this community facility pose little risk to students. The people who would benefit from this facility are already among us in Gibsons, Thus we are supporting members of our own community. Proposed facility design reflects the comprehensive nature of physical, mental and social care to be provided.

The intention to support the most vulnerable citizens in our community is laudable and should be supported. There are two churches in the immediate vicinity which are involved in community initiatives. The well-used food bank at St. Bart's Church is quite close as is the Salvation Army Thrift Store and Christian Life Assembly. Supportive partnerships with these and other nearby organizations make this location an outstanding choice. The location is also close to shopping and other community amenities.

In the past few months, one of the nearby churches made available a space in its parking lot for an individual who was living in his van and who is now in supportive housing in Sechelt. He was an asset to the church community - willing to do clean up in the immediate vicinity. The church was glad to provide facilities to this short-term 'guest'.

Thank you for considering this proposal - one that will strengthen our community social safety network.

Yours

22(1) FOIPPA
Gibsons, BC V0N 1V0

Gibsons General Mailbox

From: info@gibsons.ca
Sent: June 14, 2019 2:34 PM
To: Gibsons General Mailbox
Subject: New Contact Form submission from Town of Gibsons Website

Name

22(1) FOIPPA

Email

22(1) FOIPPA

Comments

DEAR MR. BEAMISH.
THIS IS TO VOICE OUR CONCERN OVER THE PROPOSED DEVELOPMENT OF THE OLD RCMP SITE ON SCHOOL ROAD.
WE AGREE WITH ALL THE CONCERNS VOICED IN THE LATEST PAMPHLET DISTRIBUTED AND AS RESIDENTS ON O'SHEA ARE DEEPLY CONCERNED THAT THIS PROJECT IF IT GOES AHEAD WILL AFFECT THE VALUE OF OUR PROPERTY IN A NEGATIVE WAY.
THANK YOU FOR GIVING US THE OPPORTUNITY TO BE HEARD.

22(1) FOIPPA

22(1) FOIPPA

22(1) FOIPPA

Mayor and Council

From: 22(1) FOIPPA
Sent: June 16, 2019 11:12 PM
To: Pam.Goldsmith-Jones@parl.gc.ca; Nicholas Simons; Mayor and Council
Subject: Gibsons Supportive Housing in the former RCMP building (School Rd.)

No doubt you will receive a number of complaints from the NIMBYs in response to the widely circulated brochure about the re-use of the old RCMP building on School Road, Gibsons.

I, for one, think the plan is an excellent one.

The so-called facts listed in this little brochure are questionable. I believe there was notice of the intention for this plan given in our local paper and to residents living in the general area before the plan was approved, so community members had an opportunity then to have their questions answered.

I also believe there were similar complaints and “panic” about the use of the old church building along South Fletcher Rd. In Gibsons when it was used as a temporary shelter and sleeping place last year. I don’t recall any negative reports resulting from that arrangement.

If the NIMBYs believe that Supportive Housing works in a Supportive community, perhaps they can organize themselves into making these homeless individuals feel welcome and supported.

Sincerely

22(1) FOIPPA
[Redacted]

Mayor and Council

From: 22(1) FOIPPA
Sent: June 17, 2019 9:31 AM
To: Mayor and Council
Cc: nicholas.simons.MLA@leg.bc.ca; PAM.GOLDSMITH-JONES@PARL.GC.CA
Subject: Old RCMP Site

Gibsons Mayor & Council,

I recently received a brochure re the old RCMP site conversion to supportive housing. I do not live in the area of this site, but I was saddened and upset as I read the bias in this brochure and the erroneous preconceived ideas of the persons likely to take up residence once the building is ready for occupancy. This brochure states "This community wants to help the homeless", but it appears that help is very limited and only with the condition that it is not in the neighbourhood of those persons that put this brochure together.

I hope this project proceeds on schedule and is not hampered by this type of bias. There is definitely a need for supportive housing and everyone needs a chance to improve their situation, and not pushed into an out of sight area.

22(1) FOIPPA

Mayor and Council

From: 22(1) FOIPPA
Sent: June 17, 2019 10:16 AM
To: Mayor and Council
Subject: Old RCMP Site, yes it should be transformed into supportive housing

Hello,

The image shows two pages of a community information flyer. The top page is titled 'Supportive housing YES! But in its current location?? NO!!' and lists 'THE FACTS' and 'WHAT DO WE WANT?'. The bottom page features a map, contact information for Pamela Goldsmith-Jones and Nicolas Simons, and a call to action: 'IT'S A GOOD THING... ISN'T IT??'.

Supportive housing YES! But in its current location?? NO!!

We believe that SUPPORTIVE Housing works best in a SUPPORTIVE community – a community involved in the solutions, a community consulted, a community acknowledged and addressed.

THE FACTS:

- 40 UNITS – 3 STOREY, HIGH DENSITY BUILDING IN A RESIDENTIAL NEIGHBOURHOOD
- REZONING APPLICATION DOES NOT MEET THE OFFICAL COMMUNITY PLAN
- NO RESTRICTIONS OF RESIDENTS
- THIS INCLUDES PERSONS WHO MAY ACTIVELY USE DRUGS
- DRUG USE IS PERMITTED ON SITE (ie: crystal meth, heroin, fentanyl)
- NO DETOX IS PROVIDED
- NO SUPERVISED INJECTION SITE
- NO CRIMINAL RECORD CHECKS
- NO CURFEW
- RESIDENTS AND STAFF ARE EXPECTED TO PICK UP DIRTY NEEDLES AND GARBAGE FROM SURROUNDING TRAILS AND SCHOOL

WHAT DO WE WANT?

This community wants to help our homeless.

However, we feel as though we have a fait accompli - we have been given a "done deal"

We need to be able to have input on this decision. We need our legitimate concerns listened to. We need to be heard.

We feel Habitat for Humanity is a far better fit in this residential area. Families with families. Families close to schools.

PLEASE SHARE ANY CONCERNS WITH THE MAYOR AND COUNCIL, PAMELA GOLDSMITH – JONES AND NICOLAS SIMONS.

WATCH FOR ANNOUNCEMENTS REGARDING PUBLIC INFO MEETINGS

ATTEND LOCAL MEETINGS

COMMUNITY CONCERNS

- The location is less than 1/3 block from Gibsons Elementary School
- Young children will walk by a building where drugs are in use
- Potential drug paraphernalia lying around
- High school students follow the same route
- The community has a large percentage of vulnerable seniors

OLD RCMP SITE IN GIBSONS: CONVERSION TO SUPPORTIVE HOUSING

IT'S A GOOD THING... ISN'T IT??

Pamela Goldsmith-Jones, MP
West Vancouver-Sunshine Coast – Sea to Sky Country
PAM.GOLDSMITH-JONES@PARL.GC.CA

Nicolas Simons, MLA
Powell River- Sunshine Coast
nicolas.simons.MLA@leg.bc.ca

MAYOR AND COUNCIL
mayorandcouncil@gibsons.ca

I have no idea who is behind these pamphlets. I am totally in favour of the old RCMP building being transformed into supportive housing and I live very close on North Fletcher Rd. Some of the "FACTS" they include seem ridiculous, the place hasn't even been built, whoever wrote this is making many assumptions. The author of this "fake news" pamphlet can not possibly know who will reside in these units yet already make derogative generalizations such as "residents and staff are expected to pick up dirty needles and garbage from surrounding trails". Whoever authored this has no idea who will be living on these premises. Many people in compromised situations are neither drug addicts or criminals. They may be people who have mental health issues, are kind and wonderful, but need support and housing. I worked in mental health for 13 years and found that the security of having a home and some structure increased stability. The residents I worked with were not drug addicts and to assume negative things before people have even been chosen to live in this housing situation shows ignorance and fear mongering.

We will be a better community if we offer people in need housing, and all the opportunities that go with this. People do not choose to be homeless or compromised, it can be the author's daughter, sister or friend. We are all potentially vulnerable.

A community that considers this and offers affordable housing which requires in depth questioning before anyone is accepted, creates safe places where people to feel settled and more motivated to live peaceful lives. The idea of "not on my street" shows a lack of understanding. Is it better for people needing help to be hidden away where they don't interact with society and practice skills that will bring health and improvement so that they can reintegrate? And whose to say that the person you don't know living down the road from you is not a potential criminal or murderer?

I find this pamphlet damaging, and ridiculous. Facts do not exist when the facility hasn't even been set up. No one as of yet knows who will reside in this resident, so making assumptions about their habits, and lack of supervision is totally inappropriate.

I am happy to support the conversion of the RCMP site and would be glad to offer my skills as a mental health worker and community counselor. I live minutes away and see this location as ideal.

My partner, **22(1) FOIPPA**, who also lives on North Fletcher shares my views.

Please contact us if there is a meeting or public venue about this. I would like to know who the author of this is, as my sense is they really have no understanding of why people are vulnerable and how important stable housing is.

Sincerely,

22(1) FOIPPA