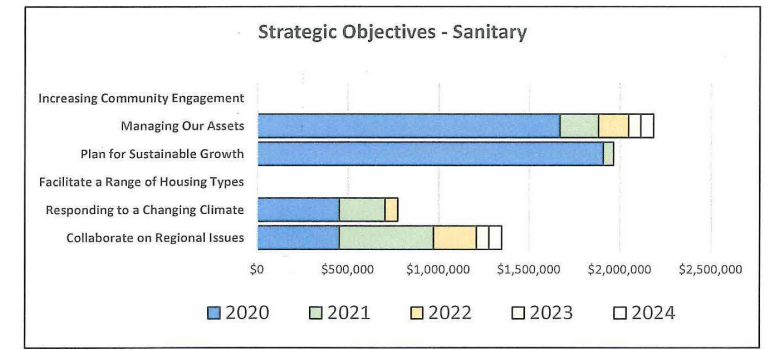


	B	C	D	E	F	G	H	I	L	M	N	T	U	X	AA	AB	AC	AD	AJ	AK	AL				
1	2020 SANITARY PROJECTS																								
2			Strategic Plan																						
3	Classification	Category	Increasing Community Engagement	Managing Our Assets	Plan for Sustainable Growth	Facilitate a Range of Housing Types	Responding to a Changing Climate	Collaborate on Regional Issues	Project Description													Current Year Funding Source			
4										2020	User Fees	RFE/Capital Reserves	Accumulated Surplus	Debt	DCC	Gas Tax	Grants/Donations	Potential Grant and Community Amenity	Potential Grant	Potential Community Amenity					
5	A	SAN	X	X					Prowse Road Lift Station - Construction	ACFAR	\$ 1,180,000	\$ -	\$ -	\$ -	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
6	B	SAN	X						Gower Point Low Pressure	ACFAR	\$ 57,000	\$ 57,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
7	B	SAN	X						Sanitary Remediation (annual) 2020	ACFAR	\$ 38,000	\$ -	\$ 38,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
8	B	SAN	X						SCADA Hardware Replacement Step 3	ACFAR	\$ 22,000	\$ -	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
9	B	SAN	X	X					Sewer diversion North Road at Seacot		\$ 82,000	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
10	B	SAN	X						WWTP Data Collection Improvements		\$ 53,000	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
11	B	SAN	X				X		WWTP Operational Improvements		\$ 22,000	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
12	B	SAN	X	X					Sewer replacement GWay - Park to east	ACFAR	\$ 215,000	\$ -	\$ -	\$ 215,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
13	B	SAN		X	X			X	WWTP Optimization and Upgrades Buffer Tank Const		\$ 429,000	\$ -	\$ 80,855	\$ 86,874	\$ -	\$ 28,528	\$ -	\$ 232,743	\$ -	\$ -	\$ -				
14																									
15																									
16																									
17									A,B,C,D & E Subtotal		\$ 2,098,000	\$ 214,000	\$ 140,855	\$ 301,874	\$ 1,180,000	\$ 28,528	\$ -	\$ 232,743	\$ -	\$ -	\$ -				
18																									
19										2020	User Fees	RFE/Capital Reserve	Accumulated Surplus	Debt	DCC	Gas Tax	Grants/Donations	Potential Grant and Community Amenity							
20	COMMITTED				A				Priority Subtotals (Strat Plan)	\$ 1,180,000	\$ -	\$ -	\$ -	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
21					A				Priority Subtotals (Remaining)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
22									A Totals	\$ 1,180,000	\$ -	\$ -	\$ -	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
23																									
24	ESSENTIAL				B				Priority Subtotals (Strat Plan)	\$ 918,000	\$ 214,000	\$ 140,855	\$ 301,874	\$ -	\$ 28,528	\$ -	\$ 232,743	\$ -	\$ -	\$ -	\$ -				
25					B				Priority Subtotals (Remaining)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
26									ESSENTIAL Totals	\$ 918,000	\$ 214,000	\$ 140,855	\$ 301,874	\$ -	\$ 28,528	\$ -	\$ 232,743	\$ -	\$ -	\$ -	\$ -				
27																									
28	IMPORTANT				C				Priority Subtotals (Strat Plan)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
29					C				Priority Subtotals (Remaining)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
30									IMPORTANT Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
31																									
32	DISCRETIONARY				D				Priority Subtotals (Strat Plan)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
33					D				Priority Subtotals (Remaining)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
34									DISCRETIONARY Totals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
35																									
36	UNCONFIRMED FUNDING				E				Priority Subtotals (Strat Plan)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
37					E				Priority Subtotals (Remaining)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
38										\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
39																									
40									A, B, C, D & E Totals	\$ 2,098,000	\$ 214,000	\$ 140,855	\$ 301,874	\$ 1,180,000	\$ 28,528	\$ -	\$ 232,743	\$ -	\$ -	\$ -	\$ -				
41																									
42																									
43																									
44	STRATEGIC OBJECTIVES										2020 Funding Source Balances							Potential Grant and Community							
45											User Fees	RFE/Capital Reserves	Accumulated Surplus	Debt	DCC	Gas Tax	Grants/Donations	Potential Grant and Community							
46	Increasing Community Engagement										\$ -	\$ 161,385	\$ 764,513	\$ 1,726,940	\$ 70,988	\$ 590,000	\$ -	\$ -	\$ -	\$ -					
47	Responding to a Changing Climate										\$ 1,669,000	\$ (214,000)	\$ (140,855)	\$ (301,874)	\$ 1,180,000	\$ (28,528)	\$ (111,600)	\$ (232,743)	\$ -						
48	Managing Our Assets										\$ 1,906,000	\$ -	\$ -	\$ (74,583)	\$ 30,000	\$ 251,000	\$ 232,743	\$ -							
49	Facilitate a Range of Housing Types										\$ -	\$ -	\$ 4,314	\$ -	\$ -	\$ -	\$ -	\$ -							
50	Responding to a Changing Climate										\$ 451,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
51	Collaborate on Regional Issues										\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
52	Note: As several projects meet more than one Strategic Objective, the above figures will exceed the project total for the year																								
53																									

SANITARY PROJECTS										2020 - 2024 Five Year Financial Plan																			
Strategic Plan										Budget Year										Funding Source									
Classification	Category	Increasing Community Engagement	Managing Our Assets	Plan for Sustainable Growth	Facilitate a Range of Housing Types	Responding to a Changing Climate	Collaborate on Regional Issues	Budget Year					Funding Source					Potential Grant and Community Amenity											
							2020	2021	2022	2023	2024	Total	User Fees	RFE/Capital Reserves	Accumulated Surplus	Debt	DCC	Gas Tax	Grants/Donations	Potential Grant and Community Amenity									
5	A	SAN	X	X																									
6	B	SAN	X																										
7	B	SAN	X																										
8	B	SAN	X																										
9	B	SAN	X	X																									
10	B	SAN	X																										
11	B	SAN	X			X																							
12	B	SAN	X	X																									
13	B	SAN	X	X	X																								
14	SAN	X			X																								
15	SAN	X			X																								
16	SAN	X																											
17	SAN	X			X																								
18	SAN	X	X		X																								
19	SAN	X			X																								
20	SAN	X																											
21	SAN	X																											
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Note: As several projects meet more than one Strategic Objective, the above figures will exceed the project total for the year

	B	C	D	E	F	G	H	I	L	M	N	O	P	Q	R	S	T	U	X	AA	AB	AC	AD	AJ
1	SANITARY PROJECTS																							
	2020 - 2024 Five Year Financial Plan																							
52	Funding Source Balances																							
53	RFE/Capital Reserves																							
54		2019	2020	2021	2022	2023	2024	Totals																
55	Opening Balance	\$ 161,385	\$ 20,530	\$ 20,530	\$ 20,530	\$ 20,530	\$ 20,530																	
56	Expenditures	\$ (140,855)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (140,855)																
57	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
58	Closing Balance	\$ 161,385	\$ 20,530	\$ 20,530	\$ 20,530	\$ 20,530	\$ 20,530																	
59	Accumulated Surplus																							
60		2019	2020	2021	2022	2023	2024	Totals																
61	Opening Balance	\$ 764,513	\$ 462,639	\$ 576,105	\$ 785,105	\$ 1,142,105	\$ 1,142,105																	
62	Expenditures	\$ (301,874)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (301,874)																
63	Contributions	\$ -	\$ 113,466	\$ 209,000	\$ 357,000	\$ 404,000	\$ 1,083,466																	
64	Closing Balance	\$ 764,513	\$ 462,639	\$ 576,105	\$ 785,105	\$ 1,142,105	\$ 1,546,105																	
65	DEBT																							
66		2019	2020	2021	2022	2023	2024	Totals																
67	Opening Balance	\$ 1,726,940	\$ 2,835,226	\$ 2,607,026	\$ 2,378,826	\$ 2,150,626	\$ 2,150,626																	
68	New	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,180,000																
69	Annual Payment	\$ (71,714)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (984,514)																
70	Closing Balance	\$ 1,726,940	\$ 2,835,226	\$ 2,607,026	\$ 2,378,826	\$ 2,150,626	\$ 1,922,426																	
71	DCCs																							
72		2019	2020	2021	2022	2023	2024	Totals																
73	Opening Balance	\$ 70,988	\$ 67,460	\$ 35,040	\$ 60,040	\$ 85,040	\$ 85,040																	
74	Expenditures	\$ (28,528)	\$ (57,420)	\$ -	\$ -	\$ -	\$ -	\$ (85,948)																
75	Contributions	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,001	\$ 125,001																
76	Closing Balance	\$ 70,988	\$ 67,460	\$ 35,040	\$ 60,040	\$ 85,040	\$ 110,041																	
77	GAS TAX																							
78		2019	2020	2021	2022	2023	2024	Totals																
79	Opening Balance	\$ 590,000	\$ 729,400	\$ 930,400	\$ 1,131,400	\$ 1,332,400	\$ 1,332,400																	
80	Expenditures (Sanitary Projects)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
81	Expenditures (other)	\$ (111,600)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (311,600)																
82	Contributions	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 1,255,000																
83	Closing Balance	\$ 590,000	\$ 729,400	\$ 930,400	\$ 1,131,400	\$ 1,332,400	\$ 1,533,400																	
84	GRANTS AND DONATIONS																							
85		2019	2020	2021	2022	2023	2024	Totals																
86	Opening Balance	\$ 232,743	\$ -	\$ -	\$ -	\$ -	\$ -																	
87	Expenditures	\$ (232,743)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (232,743)																
88	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
89	Closing Balance	\$ 232,743	\$ -	\$ -	\$ -	\$ -	\$ -																	
90	POTENTIAL FUTURE GRANT OR COMMUNITY AMENITY																							
91		2019	2020	2021	2022	2023	2024	Totals																
92	Opening Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																	
93	Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
94	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
95	Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																	