

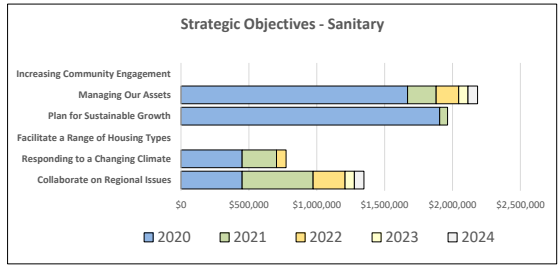
**SANITARY PROJECTS 2020 - 2024 Five Year Financial Plan**

1	2	Strategic Plan																		
		Classification	Category	Increasing Community Engagement													Managing Our Assets		Plan for Sustainable Growth	
				Facilitate a Range of Housing Types							Responding to a Changing Climate						Collaborate on Regional Issues			

**Budget Year Funding Source Potential Grant and Community**

			2020	2021	2022	2023	2024	Total	User Fees	Capital Reserves	Accumulated Surplus	Debt	DCC	Gas Tax	Grants/Donations	Potential Grant and Community
5	A	SAN	X	X												
6	B	SAN	X													
7	B	SAN	X													
8	B	SAN	X													
9	B	SAN	X	X												
10	B	SAN	X													
11	B	SAN	X		X											
12	B	SAN	X	X												
13	B	SAN	X	X	X											
14		SAN	X													
15		SAN	X		X											
16		SAN	X													
17		SAN	X	X	X											
18		SAN	X	X												
19		SAN	X	X												
20		SAN	X													
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	2020	2021	2022	2023	2024	Total
ACFAR Projects	\$ 1,512,000	\$ 211,000	\$ 166,000	\$ 68,000	\$ 71,000	
Other	\$ 586,000	\$ 58,000	\$ -	\$ -	\$ -	
<b>User Fees</b>	<b>\$ 214,000</b>	<b>\$ 211,580</b>	<b>\$ 166,000</b>	<b>\$ 68,000</b>	<b>\$ 71,000</b>	<b>\$ 730,580</b>
<b>Capital Reserves</b>	<b>\$ 103,427</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 103,427</b>
<b>Accumulated Surplus</b>	<b>\$ 301,345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 301,345</b>
<b>Debt</b>	<b>\$ 1,180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,180,000</b>
<b>DCC</b>	<b>\$ 28,528</b>	<b>\$ 57,420</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,948</b>
<b>Gas Tax</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Grants/Donations</b>	<b>\$ 270,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 270,700</b>
<b>Potential Grant and Community Amenity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 2,098,000</b>	<b>\$ 269,000</b>	<b>\$ 166,000</b>	<b>\$ 68,000</b>	<b>\$ 71,000</b>	<b>\$ 2,672,000</b>



STRATEGIC PLAN - SANITARY	2020	2021	2022	2023	2024	Total
Increasing Community Engagement	\$0	\$0	\$0	\$0	\$0	\$0
Managing Our Assets	\$1,669,000	\$211,000	\$166,000	\$68,000	\$71,000	\$2,185,000
Plan for Sustainable Growth	\$1,906,000	\$58,000	\$0	\$0	\$0	\$1,964,000
Facilitate a Range of Housing Types	\$0	\$0	\$0	\$0	\$0	\$0
Responding to a Changing Climate	\$451,000	\$253,000	\$70,000	\$0	\$0	\$774,000
Collaborate on Regional Issues	\$451,000	\$522,000	\$236,000	\$68,000	\$71,000	\$4,923,000

Note: As several projects meet more than one Strategic Objective, the above figures will exceed the project total for the year.

	B	C	D	E	F	G	H	I	L	M	N	O	P	Q	R	S	T	U	X	AA	AB	AC	AD	AJ
1	<b>SANITARY PROJECTS</b>																							
	<b>2020 - 2024 Five Year Financial Plan</b>																							
	<b>Funding Source Balances</b>																							
52																								
53	<b>Capital Reserves</b>																							
54		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
55	Opening Balance	\$ 161,385	\$ 57,958	\$ 57,958	\$ 57,958	\$ 57,958	\$ 57,958	\$ -																
56	Expenditures	\$ (103,427)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
57	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
58	Closing Balance	\$ 161,385	\$ 57,958	\$ 57,958	\$ 57,958	\$ 57,958	\$ 57,958	\$ -																
59	<b>Accumulated Surplus</b>																							
60		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
61	Opening Balance	\$ 782,398	\$ 481,053	\$ 594,519	\$ 803,519	\$ 1,160,519	\$ 1,160,519	\$ -																
62	Expenditures	\$ (301,345)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (301,345)																
63	Contributions	\$ -	\$ 113,466	\$ 209,000	\$ 357,000	\$ 404,000	\$ 1,083,466	\$ -																
64	Closing Balance	\$ 782,398	\$ 481,053	\$ 594,519	\$ 803,519	\$ 1,160,519	\$ 1,564,519	\$ -																
65	<b>DEBT</b>																							
66		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
67	Opening Balance	\$ 1,726,940	\$ 2,835,226	\$ 2,607,026	\$ 2,378,826	\$ 2,150,626	\$ 1,180,000	\$ -																
68	New	\$ 1,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,180,000																
69	Annual Payment	\$ (71,714)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (228,200)	\$ (984,514)																
70	Closing Balance	\$ 1,726,940	\$ 2,835,226	\$ 2,607,026	\$ 2,378,826	\$ 2,150,626	\$ 1,922,426	\$ -																
71	<b>DCCs</b>																							
72		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
73	Opening Balance	\$ 79,242	\$ 75,714	\$ 43,294	\$ 68,294	\$ 93,294	\$ 93,294	\$ (85,948)																
74	Expenditures	\$ (28,528)	\$ (67,420)	\$ -	\$ -	\$ -	\$ -	\$ (85,948)																
75	Contributions	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,001	\$ 125,001																
76	Closing Balance	\$ 79,242	\$ 75,714	\$ 43,294	\$ 68,294	\$ 93,294	\$ 118,295	\$ -																
77	<b>GAS TAX</b>																							
78		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
79	Opening Balance	\$ 547,501	\$ 556,741	\$ 383,141	\$ 298,141	\$ 197,141	\$ 197,141	\$ -																
80	Expenditures (Sanitary Projects)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
81	Expenditures (other)	\$ (241,760)	\$ (424,600)	\$ (336,000)	\$ (352,000)	\$ (370,000)	\$ (1,724,360)	\$ -																
82	Contributions	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 251,000	\$ 1,255,000	\$ -																
83	Closing Balance	\$ 547,501	\$ 556,741	\$ 383,141	\$ 298,141	\$ 197,141	\$ 78,141	\$ -																
84	<b>GRANTS AND DONATIONS</b>																							
85		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
86	Opening Balance	\$ 232,743	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ (270,700)																
87	Expenditures	\$ (270,700)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
88	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
89	Closing Balance	\$ 232,743	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ (37,957)	\$ -																
90	<b>POTENTIAL FUTURE GRANT OR COMMUNITY AMENITY</b>																							
91		<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Totals</b>																
92	Opening Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
93	Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
94	Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
95	Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																
96																								